# 2025 INTERIM BUDGET





# **2025 Operating and Capital Summary**

Expense Groupings	2	2024 Budget	<u>2</u>	2025 Interim
Operations	\$	48,531,405	\$	52,059,560
Contribution to local governments		2,543,673		2,718,300
Revenue sharing agreements		7,397,945		7,397,945
School requisition		27,016,146		27,016,146
Seniors requisition		5,784,622		5,784,622
Designated Industrial Property requisition		702,713		702,713
Contributions to reserves		12,826,052		7,601,757
Capital projects		115,193,060		138,141,152
Sub-Total		219,995,616	\$	241,422,195
Amortization - non cash item		18,739,582		18,943,933
Total	\$	238,735,199	\$	260,366,127

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<sup>&</sup>quot;Yellowhead County works hard to provide tax payers value for their hardearned tax dollars. Council and Staff endeavor to ensure that they are provided with the highest level of service possible while considering the needs and expectations of Yellowhead County Residents."

"A Responsible and Diverse Community of Choice where Quality of Life Matters."

Strategic Plan 2022-2025, Vision

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# WELCOME

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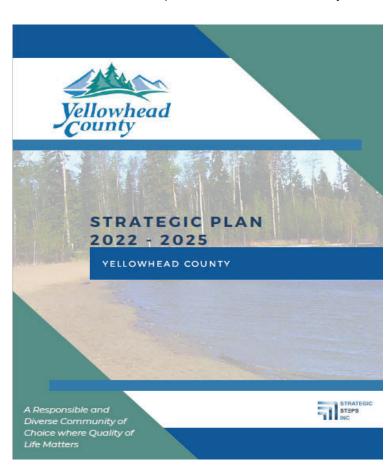


### WELCOME

# Welcome to Yellowhead County

Yellowhead County's perfect combination of location, lifestyle and opportunity makes it a great place to live and do business. Yellowhead County is located in one of the most picturesque areas of Alberta. County citizens, business, organizations, and other community stakeholders appreciate the diverse landscape and the County's varied selection of amenities and activities.

Your Yellowhead County Council and senior management met in February 2022 to develop an updated Strategic Plan for 2022-2025. This plan comprises Council's expressed desires for the County and it provides County citizens, business, organizations, and other community stakeholders with an indication of the planned future of our County.



The Strategic Plan 2022-2025 is a result of what Council heard from members of the community and it sets the tone for the County's future, through the course of this Council and beyond.

Throughout the development of the Strategic Plan, Council identified a series of goals and strategies to work toward a common future for the County. These goals and strategies are the guiding principles used in the development of the annual budget.

Looking forward, Council first decided on the County's ideal long-term future (Vision) and the general direction it will take to achieve that future (Mission).

### Vision, Mission, and Values

Vision:	A Responsible and Do	A Responsible and Diverse Community of Choice where Quality of Life Matters.									
Mission:	Building a Better Community for Present and Future Generations.										
Values:	Accountability	We do what we say we are going to do.									
	Collaboration	We seek out partners and work together to the benefit of all.									
	Fairness	We respect all opinions and make decisions in the best long- term interests of the County.									
	Ingenuity	We look for new ideas and new ways of providing necessary services to County residents, businesses, and community organizations.									
	Respect	We value everyone who chooses to contribute to the betterment of the County.									

Within the full list of strategies that appear in the Strategic Plan, Council has created a subset of 'high' ranked strategies for 2022-2025. The items on this list reflect the priorities that Council sees as both important and timely.

Strategic Pillar	High Priority Strategy
Quality of Life	Complete the Yellowhead County - Edson Multiplex.
Quality of Life	All historically significant people, locations, buildings, and facilities are known, recorded, and shared.
Infrastructure	The County's paving schedule remains responsive to resident, industry, and business needs.
Effective Leadership	The County is clear on what constitutes a 'need' versus what constitutes a 'want', and budgets accordingly.

Strategic Pillar: County C

Area of major concentration for County Council over the term of the Strategic Plan.

Maximize Quality of Life for Residents and Visitors Alike

Build a Robust and Adaptable Economy

Build and Maintain Infrastructure that Meets the Needs of the County

Provide Effective, Respectful, and Efficient Leadership

### WELCOME

# **Organizational Structure**

## **Mayor & Council**



Wade Williams
Mayor

Council is the governing body responsible for representing the public and considering the well-being and interests of the municipality.



**Patrick Soroka**Councillor - Division 1



**Anthony Giezen**Councillor Division - 2



**Penny Lowe**Councillor - Division 3



**David Russell**Councillor - Division 4



**Shawn Berry**Councillor - Division 5



**Brigitte Lemieux**Councillor - Division 6



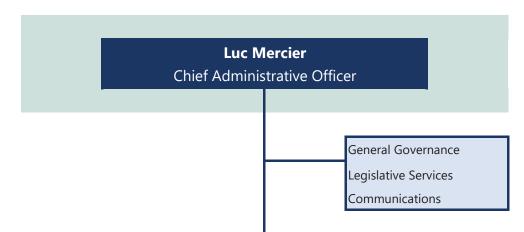
**Dawn Mitchell**Councillor - Division 7



**Ken Groat**Councillor - Division 8

### Administration

Through a variety of divisions, staff are responsible for administering County programs and services.



Corporate Services	Protective Services	Infrastructure and Planning Services	Community Services			
Jeffrey R. Morrison	Albert Bahri	Cory Armfelt	Crystal McNernie			
General Manager	General Manager	General Manager	General Manager			
Financial Planning	Communication Towers	Transportation	FCSS			
Financial Analysis	Policing	Street Lighting	Cemeteries			
Accounting	Dispatch	Roads & Bridges	Agriculture			
Human Resources	Fire	Airport	Recreation			
Payroll and Benefits	Disaster General	Water	Parks & Campgrounds			
Risk Management	Health and Safety	Wastewater	Libraries			
Taxation and Assessment	Community Peace Officers	Solid Waste	Historical Services			
	By-law Enforcement	Planning				
	Information Technology	Subdivision & Land Development				

"Building a Better Community for Present and Future Generations."

Strategic Plan 2022-2025, Mission

# Budget Overview & Financial Health

- Yellowhead County in Numbers
- What Is A Municipal Budget
- Consolidated Budget

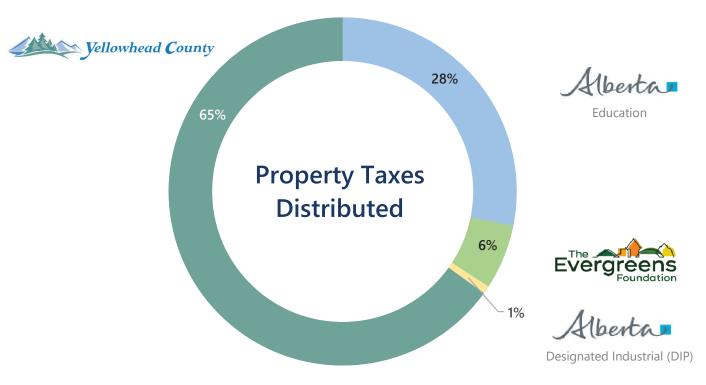
### **OVERVIEW**

# **Yellowhead County in Numbers**

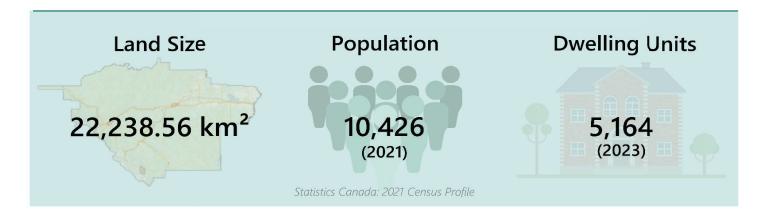
The proposed change to the County's mill rate for the 2025 Interim Budget is 0%. The interim budget is being presented under the assumption that the assessment base will include the following changes:

It is estimated that residential assessment will change approximately 1-2% increase as a result of inflation and growth, while Non-Residential Assessment is being estimated to have a 0.0%-0.5% increase. Machinery and Equipment is estimated to have a 0.0%-0.5% increase while linear from a conservative perspective will remain at the 2024 amounts.

When you pay your property taxes, these amounts are broken up and distributed to Yellowhead County and different government bodies: Yellowhead County, Provincial Education Requisition, and Seniors Requisition. The distribution between these government bodies for \$100 of your property tax dollars is:



For every \$100 of property tax revenue collected, Yellowhead County retains \$65.



For every \$100 of Property Taxes that Yellowhead County collects, it is utilized as follows to support various operational services and capital projects under the following divisions:

\$100



Alberta Education	\$	28.17	28%
Alberta DIP	\$	0.73	19
The Evergreens Foundation	\$	6.03	6%
Yellowhead County	\$	65.07	65%
Infrastructure Services	\$	23.86	37%
Corporate Services and Administrati	on \$	22.90	35%
Protective Services	\$	8.07	129
Community Services	\$	4.60	7%
To Capital	\$	5.11	8%
General Governance - Council	\$	0.52	19

The amount of property tax dollars that Yellowhead County receives and retains per year on an average residential home assessed at \$337,768 (2023).



\$ 802

Average Home Value

\$337,768

Total Assessment

\$10,978,703,970 (2023) Revenue from Taxation

\$59,716,718 (2023)

### **OVERVIEW**

# What Is A Municipal Budget?

The passing of the budget is Council's biggest policy decision on an annual basis. It reflects the annual review of operations based on the service levels to be delivered, priorities, needs and goals while also determining the appropriate funding sources for each service to be delivered. The main sources of funding are taxation, reserves, grants, and user fees.

A budget is a financial plan. It can be defined as an estimate of costs, revenues, and resources over a specified period that reflect forecast of future financial conditions based upon a set of assumptions.

A budget is a tool for management and serves as a:

- Plan of action for achieving program objectives and the financial commitments to meet those objectives
- Statement of priorities
- 3 Standard for measuring performance
- Reflects financial policies
- Device for coping with foreseeable adverse situations

The interim budget allows the County to proceed with operational and capital projects until municipal tax rates are set and provincial requisition rates are received. Once the Seniors Requisition and School Requisitions are finalized by the Province each year, Council can adopt the final budget."

Finance 101 - Guide to Municipal Finance

## The Budget Process



August 2024 Draft Operating Due

September 2024 **Budget Initiation** 

Octobe Draft Ope Capita

Due

November 2024 2024 rating & Draft #1

December 2024 Interim Budget Adoption

" Each year Council adopts an interim budget before December

31st to allow the municipality to operate beginning January 1st.

May 2025 Final Budget Adoption

The Municipal Government Act (MGA) and the Municipal Budget Process

The "annual budget" as defined under the MGA means a combined operating budget and capital budget requirements of Part 8 Financial Administration.

The MGA identifies that each council must adopt an operating and capital budget for each calendar year and programs, pay debt obligations, commitments to reserve, amounts transferred to the capital budget include the estimated amounts needed to acquire, construct, remove or improve capital property, the rev

t for the calendar year determined on a basis consistent with accounting standards and the

ar. The operating budget must include the estimated amounts needed to provide for council's policies , and other commitments and obligations as identified under the MGA. The capital budget must venue to fund the capital expenditures, including the amount transferred from the operating budget.

### **OVERVIEW**

# **Consolidated Budget**

While more detailed schedules for operating and capital budgets are provided at the divisional level, the consolidated budget aims to provide a more aggregate overview. The 2025 Interim Budget has been prepared on the premise that the County will deliver the same level and quality of services approved under the 2024 Final Budget.

	2025	20	24			2025 vs 2024		
	Interim	Forecast		Budget		\$ Change	% Change	
Operating Revenues								
Investment Income	\$ 5,500,000	\$ 7,500,000	\$	7,500,000	-\$	2,000,000	-26.67%	
Government Transfers	1,346,844	1,154,653		1,062,749		284,095	26.73%	
Amortization of Capital Assets	18,943,933	18,943,933		18,739,582		204,350	1.09%	
Penalties	322,176	611,149		326,861	-	4,685	-1.43%	
Property Taxation - Yellowhead County	62,407,591	62,413,617		62,407,591		-	0.00%	
Property Taxation - Education	27,016,146	27,199,848		27,016,146		-	0.00%	
Property Taxation - Seniors Foundation	5,784,622	5,785,104		5,784,622		-	0.00%	
Property Taxation - Designated Industrial	702,713	702,852		702,713		-	0.00%	
Provincial Government Transfers	1,465,450	1,525,450		1,483,110	-	17,660	-1.19%	
Reserves/Surplus	4,745,498	3,988,913		4,691,913		53,584	1.14%	
Other	359,177	117,573		359,177		-	0.00%	
Sales and User Charges	4,043,466	3,798,603		3,798,624		244,842	6.45%	
<b>Total Operating Revenues</b>	\$ 132,637,615	\$ 133,741,696	\$	133,873,089	-\$	1,235,474	-0.92%	
Operating Expenses								
Allowances	\$ 517,500	\$ 10,000	\$	517,500	\$	-	0.00%	
Amortization of TCA	18,943,933	18,943,933		18,739,582		204,350	1.09%	
Bank Charges	14,150	13,330		12,150		2,000	16.46%	
Communication & Promotions	667,746	577,455		673,730	-	5,984	-0.89%	
Contracted General Services	9,169,308	7,439,162		7,924,172		1,245,137	15.71%	
Contracted Professional Services	3,887,373	2,839,447		3,314,550		572,823	17.28%	
Contributions and Grants	1,571,895	1,348,571		1,509,675		62,220	4.12%	
Revenue Sharing Agreements	7,397,945	7,397,945		7,397,945		-	0.00%	
Contributions to Local Government	2,718,300	2,492,772		2,543,673		174,627	6.87%	
Gravel Program	4,485,217	3,829,065		4,363,544		121,673	2.79%	
Interest on Debt	63,383	63,383		63,383		-	0.00%	
Materials and Supplies	3,636,487	2,984,469		3,695,831	-	59,344	-1.61%	
Principal on Debt	233,877	233,877		233,877		-	0.00%	
Purchases from Other Governments	1,664,078	1,664,078		1,664,078		-	0.00%	
Rentals	190,365	131,181		181,865		8,500	4.67%	
Requisitions	33,503,482	33,503,481		33,503,482		-	0.00%	
Reserves/Surplus	7,601,757	12,862,053		12,826,052	-	5,224,295	-40.73%	
Road Maintenance	6,376,660	5,343,038		5,910,180		466,480	7.89%	
Salaries, Wages and Benefits	17,783,206	15,747,115		16,566,452		1,216,754	7.34%	
Travel, Subsistence & Training	808,303	611,202		712,274		96,029	13.48%	
Utilities	990,012	929,373		1,188,144	-	198,133	-16.68%	
Total Operating Expenses	\$ 122,224,976	\$ 118,964,929	\$	123,542,139	-\$	1,317,163	-1.07%	
Operating Surplus/(Deficit)	\$ 10,412,639	\$ 14,776,767	\$	10,330,950	\$	81,689	0.79%	

		2025		20	24			2025 vs	2024
		Interim		Forecast		Budget		\$ Change	% Change
Capital Financing									
Sale of Assets	\$	-	\$	-	\$	-	\$	-	0.00%
Local Government Contributions		-		-		-		-	0.00%
Other Capital		828,213		337,500		337,500.00		490,713	145.40%
Provincial Conditional Grants		7,991,606		29,254,292		29,254,292	-	21,262,686	-72.68%
Transfer from Reserves		14,018,722		20,634,440		20,634,440	-	6,615,718	-32.06%
Carry Forward from Prior Year	1	04,889,972		54,635,878		54,635,878		50,254,094	91.98%
Donations, Contributions, Rebates		-		-		-		-	0.00%
<b>Total Capital Financing</b>	\$ 12	27,728,512	\$	104,862,110	\$	104,862,110	\$	22,866,402	21.81%
Capital Expenses									
Capital Applied	\$	33,251,180	\$	60,557,182	\$	60,557,182	-\$	27,306,002	-45.09%
Carry forward Capital Applied	1	04,889,972		54,635,878		54,635,878		50,254,094	91.98%
<b>Total Capital Expenses</b>	\$ 13	38,141,152	\$	115,193,060	\$	115,193,060	\$	22,948,092	19.92%
Capital Surplus/(Deficit)	-\$	10,412,639	-\$	10,330,950	-\$	10,330,950	-\$	81,689	0.79%

The County's 'Net Surplus / (Deficit)' is calculated by adding the Operating Surplus / (Deficit) and the Capital Surplus / (Deficit). When the 'Net Surplus / (Deficit)' is \$0, the County has a balanced budget. Municipalities are not allowed to budget for a surplus or deficit (Municipal Government Act, Section 243(3)).

		2025	2024			2025 vs 2024			
		Interim		Forecast		Budget		\$ Change	% Change
Operating Surplus / (Deficit)	\$	10,412,639	\$	14,776,767	\$	10,330,950	\$	81,689	0.79%
Capital Surplus / (Deficit)	-	10,412,639	-	10,330,950	-	10,330,950	-	81,689	0.79%
Net Surplus/(Deficit)	\$	-	\$	4,445,817	\$	-		-	

### <u>Municipal Rebate</u>

Municipal GST Implications: A Municipal rebate is a public service body's rebate available for municipalities at a rate of 100% of the GST. Due to the municipal rebate, municipal expenditures as presented do not include GST.

Additional information on the Municipal rebate and Municipal GST can be found on the Government of Canada website: <a href="https://www.canada.ca/en/revenue-agency/services/forms-publications/publications/rc4049/gst-hst-information-municipalities.html">https://www.canada.ca/en/revenue-agency/services/forms-publications/publications/rc4049/gst-hst-information-municipalities.html</a>

"The Operating Budget sets out the plan for the day-to-day operations including salaries, supplies and materials."

Municipal Government Act, Section 242

# 

# **Operating Budget**

- Consolidated Operating Budget
- Operating Budget by Division
- Operating Budget Details
- General Governance
- Corporate Services and Administration
- Protective Services
- Infrastructure and Planning Services
- Community Services



## 2025 Operating Budget Summary by Grouping

The Operating Budget Summary by Grouping provides a snapshot of the proposed Interim Operating Budget broken out by revenue and expenditure groupings.

	 2025	20	24			2025 vs	2024
	Interim	Forecast		Budget		\$ Change	% Change
Operating Revenues							
Investment Income	\$ 5,500,000	\$ 7,500,000	\$	7,500,000	-\$	2,000,000	-26.67%
Local Government Transfers	1,346,844	1,154,653		1,062,749		284,095	26.73%
Penalties	322,176	611,149		326,861	-	4,685	-1.43%
Property Taxation - Yellowhead County	62,407,591	62,413,617		62,407,591		-	0.00%
Property Taxation - Education	27,016,146	27,199,848		27,016,146		-	0.00%
Property Taxation - Seniors Foundation	5,784,622	5,785,104		5,784,622		-	0.00%
Property Taxation - Designated Industrial	702,713	702,852		702,713		-	0.00%
Provincial Government Transfers	1,465,450	1,525,450		1,483,110	-	17,660	-1.19%
Reserves/Surplus	4,745,498	3,988,913		4,691,913		53,584	1.14%
Other	359,177	117,573		359,177		-	0.00%
Sales and User Charges	4,043,466	3,798,603		3,798,624		244,842	6.45%
Sub-Total	\$ 113,693,683	\$ 114,797,763	\$	115,133,506	-\$	1,439,824	-1.25%
Amortization of Capital Assets	18,943,933	18,943,933		18,739,582		204,350	1.09%
Total Operating Revenues	\$ 132,637,616	\$ 133,741,696	\$	133,873,089	-\$	1,235,473	-0.92%
Operating Expenses							
Operations	\$ 52,059,560	\$ 42,416,174	\$	48,531,405	\$	3,528,155	7.27%
Revenue Sharing Agreements	7,397,945	7,397,945		7,397,945		-	0.00%
Contribution to local governments and grants	2,718,300	3,841,343		2,543,673		174,627	6.87%
School requisition	27,016,146	27,016,146		27,016,146		-	0.00%
Seniors requisition	5,784,622	5,784,622		5,784,622		-	0.00%
Designated Industrial Property requisition	702,713	702,713		702,713		-	0.00%
Contributions to reserves	7,601,757	12,862,053		12,826,052	-	5,224,295	-40.73%
Sub-Total	\$ 103,281,043	\$ 100,020,996	\$	104,802,556	-\$	1,521,513	-1.45%
Amortization - non cash item	18,943,933	18,943,933		18,739,582		204,350	1.09%
Total Operating Expenses	\$ 122,224,976	\$ 118,964,929	\$	123,542,139	-\$	1,317,163	-1.07%
Operating Surplus/(Deficit) - Contribution to Capital	\$ 10,412,640	\$ 14,776,767	\$	10,330,950	\$	81,690	0.79%

The total 2025 Operating Budget includes \$132.6 million in revenue and \$122 million in expenses, with a surplus from operating or contributions to capital projects of \$10.4 million in 2025.



## **2025 Operating Budget** Summary by Division

The Operating Budget Summary by Division provides a snapshot of the proposed Interim Operating Budget broken out by revenue and expenditure groupings for each Division.

	2025	20	024		2025 vs 2024			
	Interim	Forecast		Budget	\$	Change	% Change	
Operating Revenues								
General Governance - Council	\$ -	\$ -	\$	-	\$	-	0.00%	
Corporate Services and Administration	107,460,539	109,007,015		109,017,996	-	1,557,457	-1.43%	
Protective Services	3,271,002	2,974,746		3,133,816		137,186	4.38%	
Infrastructure Services	19,964,495	19,946,553		19,837,247		127,248	0.64%	
Community Services	1,941,579	1,813,381		1,884,030		57,549	3.05%	
Total Operating Revenues	\$ 132,637,615	\$ 133,741,695	\$	133,873,089	-	1,235,474	-0.92%	
Operating Expenses								
General Governance - Council	\$ 1,069,306	\$ 1,335,545	\$	929,872	\$	139,434	15.00%	
Corporate Services and Administration	46,681,288	46,653,892		47,707,112	-	1,025,824	-2.15%	
Protective Services	16,459,093	14,391,900		14,699,778		1,759,315	11.97%	
Infrastructure Services	48,638,493	44,877,904		47,761,403		877,090	1.84%	
Community Services	9,376,795	11,705,687		12,443,975	-	3,067,180	-24.65%	
Total Operating Expenses	\$ 122,224,975	\$ 118,964,928	\$	123,542,140	-\$	1,317,165	-1.07%	
Operating Surplus/(Deficit) - Contribution to Capital	\$ 10,412,640	\$ 14,776,767	\$	10,330,949	\$	81,691	0.79%	

## OPERATING OVERVIEW

# **General Governance**

# **Operating Summary** by Division and Cost Centre

	Rever	nue	Expenses		Net
<b>General Governance</b>	\$	- \$	1,069,306	-\$	1,069,306
Council General	\$	- \$	236,962	-\$	236,962
Mayor		-	117,107	-	117,107
Council - Division 1		-	82,157	-	82,157
Council - Division 2		-	82,157	-	82,157
Council - Division 3		-	81,257	-	81,257
Council - Division 4		-	81,257	-	81,257
Council - Division 5		-	76,944	-	76,944
Council - Division 6		-	83,646	-	83,646
Council - Division 7		-	80,657	-	80,657
Council - Division 8		-	78,444	-	78,444
Elections		-	68,718	-	68,718

11 - Council

**Costing Center** 11-10-00 Council **Budget Year** 2025

**Division** Governance Services

**Function** 11 - Council

### Description

This cost centre includes all expenditures of Council outside of Wages and Employer Contributions.

### **Summary of Changes**

Increase due to Council Chambers (MVI) software maintenance, Council replacement computers, and additional orientation costs following the election.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024	Forecast	2024 Amount	202	25 Amount
Expenses							
2-211 Travel & Subsistence	Unchanged	0.00%	\$	80,000	\$ 80,000	\$	80,000
2-213 Council Hospitality	Unchanged	0.00%		10,000	10,000		10,000
2-214 Memberships, Registrations & Training	Increased	10.16%		49,000	49,190		54,190
2-218 Promotional Recognition	Unchanged	0.00%		1,000	1,750		1,750
2-219 Hospitality	Increased	41.67%		12,000	12,000		17,000
2-242 Technology	Increased	184.18%		9,623	9,623		27,347
2-249 Other Professional	Increased	100.00%		15,000	20,000		40,000
2-265 Vehicle Rental	Unchanged	0.00%		-	1,800		1,800
2-274 Insurance Premiums	Unchanged	0.00%		1,000	1,250		1,250
2-519 General Supplies	Unchanged	0.00%		300	3,000		3,000
2-770 Contribution to Organizations	Unchanged	0.00%		625	625		625
Total Expenses	Increased	25.22%	\$	178,548	\$ 189,238	\$	236,962

**Costing Center Summary** 

11 - Council

Costing Center 11-20-## Budget Year 2025

DivisionGovernanceFunction11 - Council

### Description

Council wages and employer contributions are captured under the cost centres below individually for the Mayor and eight Councillors.

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### **Summary of Changes**

Annual increases.

### **Budget Prior Year Comparison**

### 11-20-00 Council - Mayor

Object	Changes	Percent	2024 Forecast		2024 Amount	ınt 2025 Amo	
Expenses							
2-145 WCB	Increased	18.70%	\$ 2,	513 \$	2,594	\$	3,079
2-149 Employer Contributions	Increased	1.02%	96,	317	14,177		14,322
2-151 Council Wages	Increased	2.99%	96,	315	96,813		99,706
Total Expenses	Increased	3.10%	196,2	45	113,584	\$	117,107

### 11-20-10 Council - Division 1

Object	Changes	Percent	2024 Forecast		2024 Amount		t 2025 Amoi	
Expenses								
2-145 WCB	Increased	18.70%	\$	1,765	\$	1,721	\$	2,043
2-149 Employer Contributions	Increased	1.72%		12,397		12,210		12,420
2-151 Council Wages	Increased	2.92%		65,777		65,775		67,694
Total Expenses	Increased	3.08%	\$	79,939	\$	79,706	\$	82,157

### 11-20-20 Council - Division 2

Object	Changes	Percent	202	2024 Forecast		024 Amount	t 2025 Amo	
Expenses								
2-145 WCB	Increased	18.70%	\$	1,765	\$	1,721	\$	2,043
2-149 Employer Contributions	Increased	1.72%		12,397		12,210		12,420
2-151 Council Wages	Increased	2.92%		65,777		65,775		67,694
Total Expenses	Increased	3.08%	\$	79,939	\$	79,706	\$	82,157

### 11-20-30 Council - Division 3

Object	Changes	Percent	2024 I	2024 Forecast		2024 Amount		25 Amount
Expenses								
2-145 WCB	Increased	18.70%	\$	1,747	\$	1,721	\$	2,043
2-149 Employer Contributions	Increased	1.72%		12,357		12,210		12,420
2-151 Council Wages	Increased	2.96%		64,877		64,875		66,794
Total Expenses	Increased	3.11%	\$	78,981	\$	78,806	\$	81,257

# **Costing Center Summary**

### 11 - Council

### 11-20-40 Council - Division 4

Object	Changes	Percent	2024 Forecast	2024 Amount		t 2025 Amou	
Expenses							
2-145 WCB	Increased	18.70%	\$ 1,811	\$	1,721	\$	2,043
2-149 Employer Contributions	Increased	1.72%	9,957		12,210		12,420
2-151 Council Wages	Increased	2.96%	67,276		64,875		66,794
Total Expenses	Increased	3.11%	\$ 79,044	\$	78,806	\$	81,257

### 11-20-50 Council - Division 5

Object	Changes	Percent	2024 Forecast	cast 2024 Amou		20	25 Amount
Expenses							
2-145 WCB	Increased	18.70%	\$ 1,79	2 \$	1,721	\$	2,043
2-149 Employer Contributions	Increased	1.11%	5,35	7	8,611		8,707
2-151 Council Wages	Increased	2.99%	66,67	6	64,275		66,194
Total Expenses	Increased	3.13%	\$ 73,82	5 \$	74,608	\$	76,944

### 11-20-60 Council - Division 6

Object	Changes	Percent	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-145 WCB	Increased	18.69%	\$ 1,803	\$ 1,790	\$ 2,124
2-149 Employer Contributions	Increased	1.74%	12,630	12,489	12,707
2-151 Council Wages	Increased	2.98%	66,823	66,826	68,815
Total Expenses	Increased	3.13%	\$ 81,256	\$ 81,105	\$ 83,646

### 11-20-70 Council - Division 7

Object	Changes	Percent	202	24 Forecast	20	024 Amount	202	25 Amount
Expenses								
2-145 WCB	Increased	18.70%	\$	1,734	\$	1,721	\$	2,043
2-149 Employer Contributions	Increased	1.72%		10,089		12,210		12,420
2-151 Council Wages	Increased	2.99%		64,277		64,275		66,194
Total Expenses	Increased	3.13%	\$	76,100	\$	78,206	\$	80,657

### 11-20-80 Council - Division 8

Object	Changes	Percent	2024	4 Forecast	2024 Amount		202	5 Amount
Expenses								
2-145 WCB	Increased	18.70%	\$	1,823	\$	1,721	\$	2,043
2-149 Employer Contributions	Increased	1.11%		5,357		8,611		8,707
2-151 Council Wages	Increased	2.92%		68,176		65,775		67,694
Total Expenses	Increased	3.07%	\$	75,356	\$	76,108	\$	78,444

Costing Conton Comments

# **Costing Center Summary**

11-30-00 Elections

**Costing Center** 11-30-00 Elections **Budget Year** 2025

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**Division** Governance Services

**Function** 11 - Council

### Description

Used exclusively during election years to manage expenses related to municipal elections.

### **Summary of Changes**

Budget for election-related activities.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast		202	24 Amount	nt 2025 Amou	
Expenses								
2-211 Travel & Subsistence	New this year		\$	288	\$	-	\$	6,500
2-214 Memberships, Registrations &	New this year			850		-		6,000
2-221 Advertising	New this year			-		-		4,218
2-262 Facility Rental	New this year			-		-		2,000
2-295 Election Honorarium & Fees	New this year			-		-		38,000
2-519 General Supplies	New this year			-		-		12,000
Total Expenses	Increased		\$	1,138	\$	-	\$	68,718

### **OPERATING OVERVIEW**

# **Corporate Services and Administration**

### WHO WE ARE

Corporate Services and Administration is the largest administrative component within Yellowhead County. It consists of the CAO, Legislative Services, Communications, Tourism and Development, and the Corporate Services division. Corporate Services includes Customer Service Reception, Finance, Payroll, and Human Resources.

The finance function is responsible for the processing of accounts payables, the invoicing and collection of accounts receivables, managing assessment, and property taxation, from the distribution of property tax bills to the collection of property tax revenue.

### LOOKING BACK

As we reflect on prior year success, it provides a great sense of accomplishment and pride. We worked through an Audit that consisted of a full year as managing partner of the West Yellowhead Regional Landfill Authority, and the implementation of Asset Retirement Obligation reporting. Administration has implemented a new Tangible Capital Asset software that will provide the flexibility required as we advance our asset management journey. Council chambers audio video software and hardware was updated to provide a better user experience, and increased viewing pleasure.

### **MOVING FORWARD**

Moving into 2025, administration will move further into the development of the County's Asset Management Plan and the integration into the budget process, investment strategies, and the County's Reserve Management Plan. Administration are continuing to complete projects that will help achieve Council's Strategic Plan.

### **Operating Summary** by Division and Cost Centre

	Revenue	Expenses		Net
<b>Corporate Services &amp; Administration</b>	\$ 107,460,539	\$ 46,681,288	\$	60,779,252
General Municipal & Taxation	\$ 105,284,890	\$ -	\$	105,284,890
Administration	2,175,649	12,471,615	-	10,295,966
Communications	-	516,267	-	516,267
Tourism & Economic Development	-	180,000	-	180,000
Assessment Review Board	-	9,924	-	9,924
Requisitions	-	33,503,482	-	33,503,482

00-00-00 General & Taxation

2025 **Costing Center** 00-00-00 General & **Budget Year** 

Division Corporate Services Function 00 - General Municipal &

### Description

34

The main revenue centre for all property taxation, interest, and requisitions for Yellowhead County.

### **Summary of Changes**

Decrease is primarily due to a forecasted reduction in interest rates for the coming year.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Revenues					
1-111 Residential Farmland Taxes	Unchanged	0.00%	\$ 4,196,840	\$ 4,200,626	\$ 4,200,626
1-112 Residential School Taxes	Unchanged	0.00%	4,571,940	4,577,378	4,577,378
1-120 Machinery & Equipment Taxes	Unchanged	0.00%	19,222,798	19,226,588	19,226,588
1-122 Senior's Foundation Taxes	Unchanged	0.00%	5,785,101	5,784,622	5,784,622
1-123 Non Residential Taxes	Unchanged	0.00%	5,378,472	5,380,018	5,380,018
1-124 Non Residential School Taxes	Unchanged	0.00%	22,627,908	22,438,768	22,438,768
1-128 DIP Requisition	Unchanged	0.00%	702,852	702,713	702,713
1-130 Minimum Levy	Unchanged	0.00%	18,787	19,232	19,232
1-191 Linear Taxes	Unchanged	0.00%	33,596,721	33,581,127	33,581,127
1-510 Penalties & Costs	Unchanged	0.00%	538,899	247,176	247,176
1-520 Licences, Permits, Appeal Fees	Unchanged	0.00%	250	100	100
1-550 Interest	Decreased	26.67%	7,500,000	7,500,000	5,500,000
1-560 Leases & Rentals	Unchanged	0.00%	42,500	42,500	42,500
1-920 Transfer from Reserves	Increased	15.73%	3,096,813	3,096,813	3,584,041
Total Revenues	Decreased	1.42%	\$ 107,279,881	\$ 106,797,662	\$ 105,284,890

**Costing Center Summary** 

12-10-00 Admin General

2025 **Costing Center** 12-10-00 Admin General **Budget Year** 

Division Corporate Services Function 12 - Administration

Description

Administration General consists of all staff under the CAO, and Corporate Services division.

### Summary of Changes

Decrease in expenses is primarily due to the removal of the surplus transfer to reserves from the prior year in 2025.

### **Budget Prior Year Comparison**

Object		Changes	Percent Change	20	24 Forecast	20	024 Amount	202	25 Amount
Revenu	ies								
1-420	Sale of Goods & Services	Unchanged	0.00%	\$	3,276	\$	1,912	\$	1,912
1-421	Tax Certificates & Searches	Unchanged	0.00%		12,350		9,650		9,650
1-510	Penalties & Costs	Decreased	43.85%		4,500		10,685		6,000
1-840	Provincial Conditional Grants	Unchanged	0.00%		45,786		457,786		457,786
1-920	Transfer from Reserves	Decreased	6.99%		572,500		572,500		532,500
1-991	Offset Of Non Cash Item	Unchanged	0.00%		1,164,063		1,164,063		1,164,063
1-992	Offset Of ARO Accretion	Unchanged	0.00%		3,738		3,738		3,738
Total R	evenues	Decreased	2.01%	\$	1,806,213	\$	2,220,334	\$	2,175,649
Expens	es								
2-121	Salaries and Wages	Increased	12.02%	\$	1,327,735	\$	1,300,115	\$	1,456,431
2-132	Moving Costs	Unchanged	0.00%		31,000		31,000		31,000
2-141	Admin Casual/Seasonal Wages	Increased	3.00%		47,607		54,736		56,375
2-145	WCB	Increased	25.60%		29,439		28,630		35,960
2-149	Employer Contributions	Increased	7.90%		244,781		288,868		311,690
2-211	Travel & Subsistence	Increased	18.60%		10,750		10,750		12,750
2-214	Memberships, Registrations &	Increased	1.26%		69,132		69,132		70,000
2-216	Postage & Courier	Decreased	3.13%		32,000		32,000		31,000
2-217	Telephone	Decreased	2.78%		36,000		36,000		35,000
2-218	Promotional Recognition	Unchanged	0.00%		35,000		35,000		35,000
2-219	Hospitality	Increased	400.00%		7,464		1,000		5,000
	-Advertising	Not used			850		-		
2-232	Legal	Unchanged	0.00%		100,000		100,000		100,000
2-233	Audit	Increased	6.16%		36,500		36,500		38,750
2-234	Assessment	Unchanged	0.00%		268,434		268,434		268,434
2-242	Technology	Increased	103.57%		117,462		117,462		239,11
	Other Professional	Decreased	61.54%		65,000		65,000		25,000
2-251	-Grounds Maintenance	Not used			-		-		
2-252	Facility Maintenance	Unchanged	0.00%		200,000		249,520		249,520
2-253	Equipment Maintenance	Unchanged	0.00%		1,000		1,000		1,000
2-255	Vehicle Maintenance	Unchanged	0.00%		7,000		7,000		7,000
2-263	Equipment Rental	Unchanged	0.00%		35,702		35,702		35,702
	Insurance Premiums	Unchanged	0.00%		128,970		128,970		128,970
2-519	General Supplies	Unchanged	0.00%		60,651		60,651		60,65
	Fuel, Oil & Antifreeze	Unchanged	0.00%		3,602		3,602		3,602
2-543	Natural Gas	Decreased	9.00%		40,352		42,306		38,499
2-544	Electricity	Decreased	25.47%		101,057		123,505		92,046
2-545	Other Utilities	Unchanged	0.00%		877		877		87
	Small Inventory Items	Increased	214.29%		32,106		7,000		22,000
	Transfer to Reserves	Decreased	100.00%		1,500,000		1,500,000		• • •
	Service Charges and Exchange	Unchanged	0.00%		7,000		7,000		7,000
	Amortization	Unchanged	0.00%		1,164,063		1,164,063		1,164,063
	ARO Accretion Expense	Unchanged	0.00%		3,738		3,738		3,738
	Allowance on A/R & Taxes	Unchanged	0.00%		-		507,500		507,500
	xpenses	Decreased	19.68%	\$	5,745,272	\$	6,317,062	\$	5,073,670
Net To			29.26%		3,939,059	-\$	4,096,728	-\$	2,898,021

## **Costing Center Summary**

12-10-67 Admin General Edson

**Costing Center** 12-10-67 Admin General **Budget Year** 2025

DivisionCorporate ServicesFunction12 - Administration

Description

Cost centre for the revenue sharing agreement between Yellowhead County and the Town of Edson.

**Summary of Changes** 

Agreement based.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast		2024 Amount		2025 A	
Expenses								
2-731 Contribution to Local	Unchanged	0.00%	\$	4,882,129	\$	4,882,129	\$	4,882,129
Total Expenses	Unchanged	0.00%	\$	4,882,129	\$	4,882,129	\$	4,882,129

# **Costing Center Summary**

12-10-85 Admin General Hinton

**Costing Center** 12-10-85 Admin General **Budget Year** 2025

DivisionCorporate ServicesFunction12 - Administration

Description

Cost centre for the revenue sharing agreement between Yellowhead County and the Town of Hinton.

**Summary of Changes** 

Agreement based.

### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	2024 Forecast		2024 Amount		20	25 Amount
Expenses								
2-731 Contribution to Local	Unchanged	0.00%	\$	2,515,816	\$	2,515,816	\$	2,515,816
Total Expenses	Unchanged	0.00%	\$	2,515,816	\$	2,515,816	\$	2,515,816

Santing Court on Community

# **Costing Center Summary**

12-30-00 Communications

Costing Center 12-30-00 Communications Budget Year 2025

DivisionCorporate ServicesFunction12 - Administration

Description

Communications for the County are centralized through the Communications cost centre; this includes advertising, newsletters and media publications, and promotional activities.

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**Summary of Changes** 

Increase is due to the implementation of a new website and virtual identity program.

### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-121 Salaries & Wages	Increased	2.17%	\$ 160,295	\$ 189,843	\$ 193,971
2-141 WCB	Increased	16.66%	4,360	5,087	5,935
2-149 Employer Contributions	Increased	1.07%	37,861	45,970	46,463
2-211 Travel & Subsistence	Unchanged	0.00%	100	5,500	5,500
2-214 Memberships, Registrations &	Unchanged	0.00%	1,500	3,200	3,200
2-217 Telephone	Unchanged	0.00%	1,500	1,560	1,560
2-218 Promotional Recognition	Unchanged	0.00%	36,750	36,750	36,750
2-221 Advertising	Unchanged	0.00%	140,595	140,595	140,595
2-222 Newsletters & Media	Unchanged	0.00%	10,000	21,293	21,293
2-249-Other Professional	New this year		-	-	60,000
2-519 General Supplies	Unchanged	0.00%	1,000	1,000	1,000
Total Expenses	Increased	14.52%	\$ 393,961	\$ 450,799	\$ 516,267

## **Costing Center Summary**

69-10-00 Tourism & Economic Development General

**Costing Center** 69-10-00 Tourism & **Budget Year** 2025

DivisionGovernance ServicesFunction69 - Tourism & Economic

Description

Tourism and economic development for the County.

**Summary of Changes** 

For future economic development initiatives.

### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	202	4 Forecast	ast 2024 Amount		2024 Amount 2025 Am	
Expenses								
2-221 Advertising	Unchanged	0.00%	\$	21,000	\$	30,000	\$	30,000
2-519 General Supplies	New this year			-		-		150,000
Total Expenses	Increased	500.00%	\$	21,000	\$	30,000	\$	180,000

12-40-00 Assessment Review Board

**Costing Center** 12-40-00 Assessment **Budget Year** 2025

DivisionCorporate ServicesFunction12 - Administration

### Description

38

Responsible for making decisions regarding property assessment complaints.

### **Summary of Changes**

Increase due to the new term for the Capital Region Assessment Services Commission and an increase in the associated fees.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-159 Board Honorarium	Unchanged	0.00%	\$ 1,500	\$ 2,700	\$ 2,700
2-211 Travel & Subsistence	Unchanged	0.00%	1,000	1,455	1,455
2-249 Other Professional	Increased	57.24%	3,671	3,669	5,769
Total Expenses	Increased	26.84%	\$ 6,171	\$ 7,824	\$ 9,924

# **Costing Center Summary**

81-10-00 Requisitions

Costing Center81-10-00 RequisitionsBudget Year2025

DivisionCorporate ServicesFunction81 - Municipal Requisitions

### Description

This cost centre captures the distribution of funds for School, Seniors, and the Province. The offsetting revenue is captured under 00-00-00 General & Taxation.

### **Summary of Changes**

No Change. Will be updated for final budget.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	25 Amount
Expenses								
2-747 School Requisition	Unchanged	0.00%	\$	27,016,146	\$	27,016,146	\$	27,016,146
2-749 Seniors Requisition	Unchanged	0.00%		5,784,622		5,784,622		5,784,622
2-763 Provincial Requisition	Unchanged	0.00%		702,713		702,713		702,713
Total Expenses	Unchanged	0.00%	\$	33,503,481	\$	33,503,482	\$	33,503,482



### **OPERATING OVERVIEW**

# **Protective Services**

#### WHO WE ARE

Yellowhead County's Protective Services Department provides a wide variety of quality services to the community and is committed to protecting life, property and the environment by means of providing quality services to the public. The Department provides services to all 22,000 square kilometers of Yellowhead County, patrols all 2,020 kilometers of gravel, 260 kilometers of paved roads, and Alberta Transportation roads in Yellowhead County.

The Department encompasses the following:

- Emergency response services such as Fire Services and Disaster Management.
- Patrols of County roads by Community Peace Officers.
- Dispatch services for six municipalities and 19 municipal enforcement clients.
- Responsible for Emergency Management and Health and Safety for Yellowhead County as mandated provincially.
- Communication systems which include all County tower sites, communication devices, and system and fibre connections.
- Information Technology division servicing Yellowhead County offices and facilities.

### LOOKING BACK

Over the past year, Protective Services has been moving forward from the disasters of 2023. In 2024, new staff were added to Fire Stations, now providing 12-hour coverage, 7 days a week. Protective Services also played a major role in supporting the Town of Jasper during the 2024 wildfires, showcasing the resilience of all involved. Despite these challenges, key projects like the Universal Broadband for Central and East Yellowhead County progressed. The Niton Fire Station was completed and is now operational. Other key updates include:

- An After-Action Review of the 2023 fires and floods was conducted, and damaged equipment was replaced.
- Fire Stations opening back up to training.
- NG-911 equipment and a new CAD system were installed in Dispatch.
- The Emergency Coordination Centre is fully functional, with staff completing block training.
- Yearly maintenance of telecommunication towers was completed.
- The safety program has been well received.
- County patrols covered over 221,000 km.
- The equipment refresh program was completed.

### MOVING FORWARD

In 2024, Protective Services reflected on program delivery, focusing on core services, reviewing the response to the Jasper fires, and identifying areas for improvement based on community needs. The goal for 2024 was to maintain service levels and seek efficiencies for improvement.

Looking ahead to 2025, exciting projects include:

- Niton Fire Station becoming fully operational with returning firefighters and equipment.
- Vehicle and equipment replacements moving forward as scheduled.
- The Fire Services training complex operating at full capacity.
- Communication towers launching and the Broadband project connecting more Yellowhead County residents.

### **Operating Summary** by Division and Cost Centre

	Revenue	Expenses		Net
<b>Protective Services</b>	\$ 3,271,002	\$ 16,459,093	-\$	13,188,092
Communication Towers	\$ 400,242	\$ 2,037,714	-\$	1,637,472
Policing	50,000	1,665,128	-	1,615,128
Dispatch	1,156,630	1,573,259	-	416,629
Fire	1,589,062	7,595,847	-	6,006,785
Disaster General	-	192,714	-	192,714
Health and Safety	-	320,246	-	320,246
Community Peace Officers	75,068	1,591,821	-	1,516,753
Information Technology	-	1,482,365	-	1,482,365

12-50-00 Communication Towers

**Costing Center** 12-50-00 Communication **Budget Year** 2025

DivisionCorporate ServicesFunction12 - Administration

### Description

Communications systems involve all communications devices, micro wave, mobile radios, cell phone systems and fibre connections. This encompasses 650 subscriber radio units, 11 completed communications towers and their shelters, and all colocations from Internet Service providers.

### **Summary of Changes**

Increase is due to firmware updates, the addition of annual Solacom maintenance, line locating costs for broadband services, replacement projects for equipment, radios, cables, and switches, as well as a rise in fuel costs with the Obed site generator now running 24/7.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2	2024 Amount	20	25 Amount
Revenues								
1-560 Leases & Rentals	Unchanged	0.00%	\$	86,065	\$	86,065	\$	86,065
1-990 Other Revenues	Unchanged	0.00%		63,608		314,177		314,177
Total Revenues	Unchanged	0.00%	\$	149,673	\$	400,242	\$	400,242
Expenses								
2-121 Salaries and Wages	Increased	7.73%	\$	246,132	\$	239,536	\$	258,057
2-141 WCB	Increased	15.63%		5,688		5,490		6,348
2-149 Employer Contributions	Increased	0.15%		50,587		55,192		55,275
2-242 Technology	Increased	52.63%		220,632		223,892		341,716
2-249 Other Professional	Increased	14.47%		563,100		566,500		648,500
2-252 Facility Maintenance	Increased	24.34%		78,345		81,800		101,710
2-253 Equipment Maintenance	Increased	76.19%		10,345		10,500		18,500
2-263 Equipment Rental	Unchanged	0.00%		-		1,500		1,500
2-271 Licences & Permits	Increased	10.75%		76,367		77,700		86,056
2-274 Insurance Premiums	Unchanged	0.00%		11,556		11,556		11,556
2-519 General Supplies	Increased	44.27%		214,252		218,252		314,882
2-521 Fuel, Oil & Antifreeze	Increased	270.21%		55,000		15,000		55,532
2-544 Electricity	Decreased	1.90%		29,464		29,464		28,904
2-764 Transfers to Reserves	Unchanged	0.00%		109,177		109,177		109,177
Total Expenses	Increased	23.83%	\$	1,670,645	\$	1,645,559	\$	2,037,714
Net Total		31.49%	-\$	1,520,972	-\$	1,245,317	-\$	1,637,472

# **Costing Center Summary**

21-10-00 Policing General

**Costing Center** 21-10-00 Policing General **Budget Year** 2025

DivisionProtective ServicesFunction21 - Police Services

### Description

Cost of service for policing within Yellowhead County.

### **Summary of Changes**

Based on Police Funding Model. Updated in final budget.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast		2024 Amount		20	025 Amount
Revenues								
1-530 Fines	Unchanged	0.00%	\$	50,000	\$	50,000	\$	50,000
Total Revenues	Unchanged	0.00%	\$	50,000	\$	50,000	\$	50,000
Expenses								
2-331 Purchases from Government	Unchanged	0.00%	\$	1,664,078	\$	1,664,078	\$	1,664,078
2-770 Contribution to Organizations	Unchanged	0.00%		-		1,050		1,050
Total Expenses	Unchanged	0.00%	\$	1,664,078	\$	1,665,128	\$	1,665,128
Net Total		0.00%	-\$	1,614,078	-\$	1,615,128	-\$	1,615,128

22-10-00 Dispatch Centre General

**Costing Center** 22-10-00 Dispatch Centre **Budget Year** 2025

DivisionProtective ServicesFunction22 - Dispatch Call Centre

### Description

Dispatch is a Partnership between Yellowhead County, the Town of Edson, and the Town of Hinton. Currently Dispatch receives 911 calls for eight Municipalities (6 in 2023), and 24 Municipal Enforcement clients (19 in 2023). The main Dispatch Centre is located in the Yellowhead County Operations Centre (formerly known as Sanjel Complex). The Back up dispatch Centre is located in the Evansburg Fire Station. There a currently 15 staff working in the Centre.

### **Summary of Changes**

Increase in expenses is due to an increase for higher casual staff wages to cover overtime hours from filling in for full-time staff, inflation driving up course and software licensing costs, along with additional certification and recertification for new hires and current staff.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-351 Local Government Contributions	Increased	40.07%	\$	297,441	\$	297,441	\$	416,629
1-420 Sale of Goods & Services	Decreased	5.33%		234,714		234,714		222,214
1-840 Provincial Conditional Grants	Decreased	10.49%		572,000		572,000		512,000
1-991 Offset Of Non Cash Item Amorti	z Unchanged	0.00%		5,788		5,788		5,788
Total Revenues	Increased	4.21%	\$	1,109,943	\$	1,109,942	\$	1,156,630
Expenses								
2-121 Salaries and Wages	Increased	3.92%	\$	768,021	\$	753,969	\$	783,516
2-141-Admin Casual/Seasonal Wages	Increased	58.59%		119,830		136,814		216,975
2-145 WCB	Increased	18.46%		23,818		22,634		26,811
2-149 Employer Contributions	Increased	1.93%		180,311		201,122		205,001
2-211 Travel & Subsistence	Unchanged	0.00%		3,800		4,500		4,500
2-214 Memberships, Registrations &	Increased	99.50%		13,564		16,161		32,242
2-217 Telephone	Unchanged	0.00%		11,660		11,660		11,660
2-218 Promotional Recognition	Unchanged	0.00%		500		3,500		3,500
2-219 Hospitality	Unchanged	0.00%		500		1,500		1,500
2-242 Technology	Increased	13.00%		170,122		172,046		194,416
2-249 Other Professional	Unchanged	0.00%		31,623		34,850		34,850
2-252 Facility Maintenance	Increased	25.00%		3,000		4,000		5,000
2-253 Equipment Maintenance	Unchanged	0.00%		1,000		2,000		2,000
2-512 Clothing & Footwear	Unchanged	0.00%		2,000		12,000		12,000
2-519 General Supplies	Unchanged	0.00%		31,245		33,500		33,500
2-900 Amortization	Unchanged	0.00%		5,788		5,788		5,788
Total Expenses	Increased	11.10%	\$	1,366,782	\$	1,416,043	\$	1,573,259
Net Total		36.11%	-\$	256,839	-\$	306,101	-\$	416,629

**Costing Center Summary** 

23-##-## Fire All

Costing Center 23-##- Fire All Budget Year 2025

DivisionProtective ServicesFunction23 - Fire Services

### Description

Fire Services currently provides emergency response to all 22,000 square kilometers of Yellowhead County, and a portion of Parkland County (West side). Fire Services operates 39 vehicles, 11 pods, and runs out of seven fire stations with 14 full-time firefighters, and 100 paid on-call firefighters. The Town of Hinton provides fire services in the West end of Yellowhead County on a contract basis.

### **Summary of Changes**

Increase in expenses is due to higher subscription fees for the County's vehicle tracking and emergency mapping software (CAMS software) and the new record management system, rising membership and course fees, increased gear prices due to inflation, and higher casual staff wages to cover overtime hours from filling in for full-time staff.

### **Budget Prior Year Comparison**

### 23-10-00 Fire General

Object	Changes	Percent Change	20	24 Forecast	20	2024 Amount		25 Amount
Revenues								
1-351-Local Government Contributions	Increased	27.85%	\$	415,498	\$	325,000	\$	415,498
1-420 Sale of Goods & Services	Unchanged	0.00%		150,000		150,000		150,000
1-991 Offset Of Non Cash Item	Unchanged	0.00%		973,784		973,784		973,784
1-992 Offset Of ARO Accretion	Unchanged	0.00%		5,237		5,237		5,237
Total Revenues	Increased	6.22%	\$	1,544,519	\$	1,454,021	\$	1,544,519
Expenses								
2-121 Salaries and Wages	Increased	8.88%	\$	546,481	\$	546,481	\$	594,988
2-145 WCB	Increased	35.60%		11,525		11,525		15,628
2-149 Employer Contributions	Increased	21.14%		103,186		103,186		124,996
2-211 Travel & Subsistence	Increased	108.33%		20,000		24,000		50,000
2-214 Memberships, Registrations &	Increased	19.82%		123,567		124,650		149,350
2-217 Telephone	Unchanged	0.00%		21,200		21,200		21,200
2-218 Promotional Recognition	Increased	18.68%		28,450		29,450		34,950
2-219 Hospitality	Increased	11.54%		22,000		26,000		29,000
2-242 Technology	Increased	123.40%		96,600		96,600		215,800
2-249 Other Professional	Increased	2.90%		69,000		69,000		71,000
2-252 Facility Maintenance	Increased	134.15%		20,000		20,500		48,000
2-253 Equipment Maintenance	Increased	8.41%		76,500		79,660		86,360
2-255 Vehicle Maintenance	Increased	11.19%		537,375		537,375		597,525
2-263 Equipment Rental	Increased	5.88%		25,525		25,525		27,025
2-274 Insurance Premiums	Unchanged	0.00%		62,440		62,440		62,440
2-512 Clothing & Footwear	Increased	10.47%		271,550		271,550		299,990
2-519 General Supplies	Increased	11.38%		243,500		243,500		271,200
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		145,000		145,000		145,000
2-522 Tires, Batteries & Accessories	Increased	36.89%		51,500		51,500		70,500
2-764 Transfer to Reserves	Decreased	7.85%		705,083		705,083		649,750
2-900 Amortization	Unchanged	0.00%		973,784		973,784		973,784
2-901 Water Accretion Expense	Unchanged	0.00%		5,237		5,237		5,237
2-922 Allowance on A/R & Taxes	Unchanged	0.00%		7,500		7,500		7,500
Total Expenses	Increased	8.86%	\$	4,167,003	\$	4,180,746	\$	4,551,223
Net Total		10.27%	-\$	2,622,484	-\$	2,726,725	-\$	3,006,704

23-##-## Fire All

### 23-10-85 Fire General Hinton

Object	Changes	<b>Percent Change</b>	2024 Forecast		2024 Amount		2024 Forecast 2024 Amount		20	25 Amount
Expenses								_		
2-731 Contribution to Local	Unchanged	0.00%	\$	350,000	\$	350,000	\$	350,000		
Total Expenses	Unchanged	0.00%	\$	350,000	\$	350,000	\$	350,000		

### 23-30-18 Fire Hall - Evansburg

Object	Changes	Percent Change	2024 Forecast		2024 Amount		2025 Amount	
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	20,000	\$	20,000	\$	20,000
1-560 Leases & Rentals	Unchanged	0.00%		24,543		24,543		24,543
Total Revenues	Unchanged	0.00%	\$	44,543	\$	44,543	\$	44,543
Expenses								
2-121 Salaries and Wages	Increased	1.81%	\$	465,341	\$	465,341	\$	473,762
2-141 Admin Casual/Seasonal Wages	Increased	56.29%		152,022		152,022		237,589
2-145 WCB	Increased	31.20%		17,035		17,035		22,351
2-149 Employer Contributions	Increased	3.42%		129,566		129,566		134,002
2-217 Telephone	Unchanged	0.00%		100		100		100
2-242 Technology	Unchanged	0.00%		40,100		40,100		40,100
2-252 Facility Maintenance	Increased	186.69%		54,325		54,850		157,250
2-298 Paid Volunteers	Increased	3.00%		68,227		68,227		70,274
2-543 Natural Gas	Decreased	5.44%		27,639		31,948		30,209
2-544 Electricity	Decreased	24.80%		20,710		30,102		22,636
Total Expenses	Increased	20.11%	\$	975,065	\$	989,292	\$	1,188,274
Net Total		21.06%	-\$	930,522	-\$	944,749	-\$	1,143,731

### 23-30-29 Fire Hall - Wildwood

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-145 WCB	Increased	15.24%	\$ 340	\$ 340	\$ 391
2-217 Telephone	Unchanged	0.00%	110	250	250
2-242 Technology	Unchanged	0.00%	1,000	1,500	1,500
2-252 Facility Maintenance	Increased	82.70%	35,550	35,550	64,950
2-298 Paid Volunteers	Increased	3.00%	22,100	39,575	40,763
2-543 Natural Gas	Decreased	6.84%	11,407	13,383	12,468
2-544 Electricity	Decreased	31.40%	7,367	11,739	8,053
Total Expenses	Increased	25.44%	\$ 77,874	\$ 102,337	\$ 128,374

### 23-30-32 Fire Hall - Niton

Object	Changes	Percent Change	2024 Forecast		2024 Amount		2025 Amou	
Expenses								
2-145 WCB	Increased	15.24%	\$	336	\$	336	\$	388
2-217 Telephone	Unchanged	0.00%		500		1,200		1,200
2-252 Facility Maintenance	Increased	216.22%		9,100		9,740		30,800
2-298 Paid Volunteers	Increased	3.00%		39,205		39,205		40,381
2-543 Natural Gas	Decreased	27.05%		1,499		2,245		1,638
2-544 Electricity	Increased	70.83%		6,595		4,220		7,208
Total Expenses	Increased	43.32%	\$	57,235	\$	56,946	\$	81,615

# **Costing Center Summary**

23-##-## Fire All

### 23-30-44 Fire Hall - Peers

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-145 WCB	Increased	15.24%	\$ 272	\$ 272	\$ 313
2-217 Telephone	Unchanged	0.00%	1,200	1,200	1,200
2-252 Facility Maintenance	Increased	19.35%	2,500	9,300	11,100
2-298 Paid Volunteers	Increased	3.00%	31,660	31,660	32,610
2-543 Natural Gas	Decreased	22.52%	1,620	2,285	1,771
2-544 Electricity	Decreased	4.34%	2,582	2,950	2,822
Total Expenses	Increased	4.51%	\$ 39,834	\$ 47,667	\$ 49,816

### 23-30-67 Fire Hall - Station 12

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	25 Amount
Expenses								
2-121 Salaries and Wages	Increased	3.70%	\$	471,273	\$	471,273	\$	488,695
2-141-Admin Casual/Seasonal Wages	Increased	56.29%		152,022		152,022		237,589
2-145 WCB	Increased	32.52%		17,353		17,353		22,996
2-149 Employer Contributions	Increased	4.30%		130,292		130,292		135,893
2-217 Telephone	Unchanged	0.00%		1,200		1,200		1,200
2-242 Technology	Unchanged	0.00%		4,000		4,000		4,000
2-252 Facility Maintenance	Increased	113.71%		33,000		36,100		77,150
2-298 Paid Volunteers	Increased	3.00%		86,696		86,696		89,297
2-543 Natural Gas	Decreased	36.23%		11,397		19,533		12,456
2-544 Electricity	Decreased	33.73%		11,639		19,195		12,721
2-545 Other Utilities	Increased	68.49%		1,689		1,689		2,846
Total Expenses	Increased	15.49%	\$	920,561	\$	939,352	\$	1,084,844

### 23-30-81 Fire Hall - Robb

Object	Changes	Percent Change	2024 Forecast		2024 Amount		025 Amount
Expenses							
2-145 WCB	Increased	15.24%	\$	201	\$ 201	\$	231
2-217 Telephone	Unchanged	0.00%		1,900	1,900		1,900
2-252 Facility Maintenance	Decreased	14.96%		40,000	62,150		52,850
2-298 Paid Volunteers	Increased	3.00%		13,000	23,400		24,102
2-543 Natural Gas	Decreased	33.09%		4,965	8,110		5,426
2-544 Electricity	Decreased	17.19%		6,548	8,643		7,157
Total Expenses	Decreased	12.20%	\$	66,614	\$ 104,404	\$	91,667

### 23-30-87 Fire Hall - Brule

Object	Changes	Percent Change	2024 Forecast		2024 Amount		2025 Amou	
Expenses								
2-145 WCB	Increased	15.24%	\$	336	\$	336	\$	388
2-217 Telephone	Unchanged	0.00%		800		800		800
2-252 Facility Maintenance	Increased	54.26%		10,000		15,040		23,200
2-298 Paid Volunteers	Increased	3.00%		39,205		39,205		40,381
2-543 Natural Gas	Decreased	28.18%		2,886		4,392		3,154
2-544 Electricity	Decreased	22.90%		1,931		2,737		2,110
Total Expenses	Increased	12.04%	\$	55,158	\$	62,510	\$	70,033

24-10-00 Disaster General

**Costing Center** 24-10-00 Disaster General **Budget Year** 2025

DivisionProtective ServicesFunction24 - Disaster/Health &

### Description

48

Emergency Management is a Provincially mandated program that requires Municipalities to have an Emergency Management bylaw (BYLAW NO. 21.19) and a Director of Emergency Management. This program covers all major emergency events that could occur within Yellowhead County. The main Emergency Operations Centre is in Fire Station 12 and the backup is in Station 10 Evansburg.

### **Summary of Changes**

Increase in expenses is due to enhanced system support and functions, including the addition of D4H Software.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-121 Salaries and Wages	Increased	18.06%	\$ 22,299	\$ 22,299	\$ 26,327
2-145 WCB	Increased	18.73%	409	409	486
2-149 Employer Contributions	Increased	1.33%	4,836	4,836	4,901
2-211 Travel & Subsistence	Increased	100.00%	500	500	1,000
2-214 Memberships, Registrations &	Unchanged	0.00%	9,500	9,500	9,500
2-219 Hospitality	Increased	100.00%	1,000	1,500	3,000
2-242 Technology	Increased	933.33%	-	3,000	31,000
2-249 Other Professional	Unchanged	0.00%	29,395	8,000	8,000
2-519 General Supplies	Increased	5.85%	97,245	102,500	108,500
Total Expenses	Increased	26.33%	\$ 165,184	\$ 152,545	\$ 192,714

# **Costing Center Summary**

24-20-00 Health & Safety General

Costing Center24-20-00 Health & SafetyBudget Year2025

DivisionProtective ServicesFunction24 - Disaster/Health &

### Description

Safety is the department committed to a health and safety program that protects County Staff, County property, other workers (Contractors) and the general public who enter County facilities. Safety is mandated by the Provincial Government.

### **Summary of Changes**

Increase is due to the implementation of the Workhub points system.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-121 Salaries and Wages	Increased	161.01%	\$ 78,160	\$ 78,160	\$ 204,009
2-145 WCB	Increased	221.57%	1,806	1,806	5,806
2-149 Employer Contributions	Increased	155.31%	17,769	17,769	45,366
2-211 Travel & Susbsistence	Unchanged	0.00%	500	1,000	1,000
2-214 Memberships, Registrations &	Unchanged	0.00%	1,000	7,200	7,200
2-242 Technology	Unchanged	0.00%	10,000	14,365	14,365
2-249 Other Professional	Unchanged	0.00%	17,000	19,500	19,500
2-519 General Supplies	Increased	820.00%	2,000	2,500	23,000
Total Expenses	Increased	125.05%	\$ 128,235	\$ 142,300	\$ 320,246

**Costing Center Summary** 

26-10-00 Bylaw General

**Costing Center** 26-10-00 Bylaw General **Budget Year** 2025

DivisionProtective ServicesFunction26 - Community Peace

### Description

Community Peace Officers enforce all County Bylaws and patrol all County roadways for a distance of 2,020 kilometers of gravel roads and 260 kilometers of paved roads in Yellowhead County. Peace Officers also patrol Alberta Transportation roads, and take part in community engagement whenever possible. Peace Officers work out of two locations; Evansburg Fire Station, and the County Complex in Edson. There are 8 Peace Officers with 6 patrol vehicles.

### **Summary of Changes**

Increase due to the addition of Mapping Resources and Facilities (MRF) software licensing.

### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	e 2024 Forecast 2024 Amount		20	2025 Amount		
Revenues								
1-991 Offset Of Non Cash Item	Unchanged	0.00%	\$	75,068	\$	75,068	\$	75,068
<b>Total Revenues</b>	Unchanged	0.00%	\$	75,068	\$	75,068	\$	75,068
Expenses								
2-121 Salaries and Wages	Increased	3.22%	\$	897,931	\$	897,931	\$	926,804
2-145 WCB	Increased	17.25%		21,290		21,290		24,962
2-149 Employer Contributions	Increased	0.53%		185,303		185,303		186,294
2-211 Travel & Subsistence	Decreased	15.40%		37,000		45,710		38,670
2-214 Memberships, Registrations &	Decreased	15.97%		2,500		34,570		29,050
2-217 Telephone	Increased	27.66%		9,306		9,306		11,880
2-218 Promotional Recognition	Unchanged	0.00%		1,000		1,000		1,000
2-219 Hospitality	Decreased	30.00%		500		1,000		700
2-242 Technology	Increased	167.66%		16,700		16,700		44,700
2-247 Reclamation	Unchanged	0.00%		500		5,000		5,000
2-249 Other Professional	Increased	28.57%		3,500		3,500		4,500
2-253 Equipment Maintenance	Increased	62.75%		2,000		2,550		4,150
2-255 Vehicle Maintenance	Increased	0.18%		27,000		39,240		39,312
2-263 Equipment Rental	Unchanged	0.00%		500		2,500		2,500
2-274 Insurance Premiums	Unchanged	0.00%		4,772		4,772		4,772
2-512 Clothing & Footwear	Decreased	8.38%		20,000		35,800		32,800
2-519 General Supplies	Increased	10.10%		9,900		9,900		10,900
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		49,000		100,250		100,250
2-522 Tires, Batteries & Accessories	Increased	8.88%		10,000		15,760		17,160
2-731 Contribution to Local	Increased	10.00%		28,500		28,500		31,350
2-900 Amortization	Unchanged	0.00%		75,068		75,068		75,068
<b>Total Expenses</b>	Increased	3.66%	\$	1,402,270	\$	1,535,650	\$	1,591,821
Net Total		3.85%	-\$	1,327,202	-\$	1,460,582	-\$	1,516,754

28-10-00 Information Technology Admin General

Costing Center Budget Year 2025

DivisionProtective ServicesFunction28 - Information

### Description

New costing centre for 2022 to provide better control and oversight of the County's information technology needs and infrastructure. Information Technology provides all connections between County building, systems, and external providers. IT researches all hardware, software components and manages these once commissioned. IT supports all departments within the County. IT also supports the communications and tower system including all networking.

### **Summary of Changes**

Increase in expenses is due to new technology costs, including the Neoconnex refresh, Thinktel access fees, Veeam Availability Suite and Backup, Dell EMC Networking Warranty Extension, a new Toshiba Lease Agreement for a plotter printer in the Wildwood office, addition of a Fortigate firewall and Aruba port switches, and increased network supplies to include a buffer for the DC1 project.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast		20	24 Amount	2025 Amoun	
Expenses								_
2-121 Salaries and Wages	Increased	2.25%	\$	305,960	\$	305,960	\$	312,844
2-145 WCB	Increased	14.13%		6,810		6,810		7,772
2-149 Employer Contributions	Increased	0.84%		69,497		69,497		70,081
2-211 Travel & Subsistence	Unchanged	0.00%		400		1,500		1,500
2-214 Memberships, Registrations &	Unchanged	0.00%		1,600		16,000		16,000
2-217 Telephone	Unchanged	0.00%		4,500		4,500		4,500
2-219-Hospitality	Unchanged	0.00%		250		500		500
2-242 Technology	Increased	9.57%		752,746		752,746		824,780
2-249 Other Professional	Increased	29.17%		48,000		48,000		62,000
2-263 Equipment Rental	Increased	19.75%		48,000		55,688		66,688
2-519 General Supplies	Increased	141.85%		46,600		46,600		112,700
2-521 Fuel, Oil & Antifreeze	Increased	100.00%		1,000		1,500		3,000
Total Expenses	Increased	13.22%	\$	1,285,363	\$	1,309,300	\$	1,482,365



### **OPERATING OVERVIEW**

# Infrastructure and Planning Services

### WHO WE ARE

The County's Infrastructure and Planning Services Department provides expertise and resources for all County roads, bridges, streetlights, sidewalks, traffic control signs, water, wastewater, stormwater management, solid waste management, regional airports and planning and development activities.

- Maintenance of 2,020 km of gravel roads, 260 km of paved roads, and 211 bridge structures, along with infrastructure across eight hamlets.
- · Potable water distribution and treatments in hamlets and subdivisions.
- Wastewater collection and treatment in seven different areas of the County.
- Maintenance of 15 transfer sites for disposal of residential solid waste throughout the County.
- Intermunicpal service partnerships for the Edson Airport and Hinton-Yellowhead County Airport.
- Issuing around 200 Development Permits annually and processing about 20 subdivision applications, supporting residential, commercial, and industrial growth.

### LOOKING BACK

In 2024, the Infrastructure and Planning Services Department concentrated on recovery efforts following the severe flooding in spring 2023. The department addressed critical infrastructure repairs and planned future improvements to enhance the County's overall service delivery.

Key achievements and projects include:

- Recovery from the 2023 spring floods, with numerous roads repaired to meet County standards.
- Rebuilding of nine bridge structures impacted by the flooding.
- Upgrading road segments identified as maintenance challenges or safety concerns.
- Completion of engineering design work for paved road connectivity, bridge upgrades, and hamlet wastewater treatment improvements, with construction scheduled for 2025.

### MOVING FORWARD

Looking ahead to 2025, the department is preparing for several exciting construction projects in both the build and design phases. Key initiatives planned for 2025 include:

- Marlboro wastewater lagoon, water distribution and wastewater collection systems,
- Ensuring continuity of service of select hamlet water treatment systems by the incorporation of generator systems,
- Continuing to modernize facilities with the incorporation of security systems and keyless entry,
- Performing upgrades and maintenance in community halls,
- Paving of roadways for county connectivity and upgrading of gravel roads for safety and maintenance considerations,
- Beginning the design for the final phase of major street/utility upgrades in Evansburg.

### **Operating Summary** by Division and Cost Centre

	Revenue	Expenses			Net
Infrastructure & Planning Services	\$ 19,964,495	\$	48,638,493	-\$	28,673,998
Transportation	\$ 14,228,934	\$	27,564,680	-\$	13,335,745
Street Lighting	-		163,340	-	163,340
Gravel	-		4,380,217	-	4,380,217
Bridges	-		3,553,424	-	3,553,424
Airport	102,489		394,577	-	292,088
Water	898,531		4,138,525	-	3,239,994
Wastewater	819,572		1,263,557	-	443,985
Solid Waste	3,458,512		5,725,479	-	2,266,968
Planning	47,500		1,045,738	-	998,238
Subdivision & Land Development	408,956		408,956		-

# **Costing Center Summary**

### 32-10-00 Transportation General

Costing Center32-10-00 TransportationBudget Year2025

DivisionInfrastructure & PlanningFunction32 - Transportation

### Description

This cost centre captures revenues and expenditures that are common to the Transportation Department.

#### Summary of Changes

Decrease is primarily due to the removal of the one-time transfer to reserves made in 2024 to cover 10% of the YHC Spring Fire/Flood costs.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	20	24 Amount	2025 Amount	
Revenues								
1-420-Sale of Goods & Services	Not used		\$	605	\$	-	\$	-
1-426 Dust Control Individuals	Unchanged	0.00%		86,772		11,000		11,000
1-520 Licences, Permits, Appeal Fees	Unchanged	0.00%		105,000		105,000		105,000
1-991 Offset Of Non Cash Item	Unchanged	0.00%		13,765,380		13,765,380		13,765,380
1-992 Offset Of ARO Accretion Expense	Unchanged	0.00%		278,554		278,554		278,554
Total Revenues	Unchanged	0.00%	\$	14,236,311	\$	14,159,934	\$	14,159,934
Expenses								
2-121 Salaries and Wages	Increased	12.70%	\$	1,016,947	\$	1,185,828	\$	1,336,437
2-141-Admin Casual/Seasonal Wages	Increased	2.98%		9,076		18,131		18,671
2-145 WCB	Increased	22.64%		25,482		28,567		35,035
2-149 Employer Contributions	Increased	7.17%		225,914		270,131		289,498
2-211 Travel & Subsistence	Unchanged	0.00%		4,000		4,000		4,000
2-214 Memberships, Registrations &	Increased	185.71%		7,000		7,000		20,000
2-217 Telephone	Unchanged	0.00%		17,500		17,500		17,500
2-219 Hospitality	Unchanged	0.00%		2,000		2,000		2,000
2-235 Engineering	Increased	5.77%		70,000		130,000		137,500
2-242 Technology	Unchanged	0.00%		20,012		20,012		20,012
2-252 Facility Maintenance	Increased	36.28%		135,290		135,290		184,370
2-253 Equipment Maintenance	Unchanged	0.00%		2,000		2,000		2,000
2-255 Vehicle Maintenance	Increased	50.00%		20,000		20,000		30,000
2-263 Equipment Rental	Unchanged	0.00%		500		500		500
2-271 Licences & Permits	Unchanged	0.00%		2,000		2,000		2,000
2-274 Insurance Premiums	Unchanged	0.00%		39,382		39,382		39,382
2-512 Clothing & Footwear	Unchanged	0.00%		7,500		7,500		7,500
2-519 General Supplies	Unchanged	0.00%		7,500		7,500		7,500
2-521 Fuel, Oil & Antifreeze	Increased	20.00%		50,000		50,000		60,000
2-522 Tires, Batteries & Accessories	Increased	15.38%		6,500		6,500		7,500
2-524 Consumable Tools	Increased	33.33%		7,500		7,500		10,000
2-543 Natural Gas	Decreased	31.70%		75,571		120,928		82,599
2-544 Electricity	Decreased	29.08%		84,183		129,735		92,012
2-545 Other Utilities	Increased	43.89%		5,000		3,475		5,000
2-551 Small Inventory Items	Unchanged	0.00%		1,500		1,500		1,500
2-764 Transfer to Reserves	Decreased	33.56%		840,415		840,415		558,365
2-831 Debenture Interest	Unchanged	0.00%		18,817		18,817		18,817
2-832 Debenture Principal	Unchanged	0.00%		149,320		149,320		149,320
2-900 Amortization	Unchanged	0.00%		13,765,380		13,765,380		13,765,380
2-901 Accretion Expense	Unchanged	0.00%		278,554		278,554		278,554
Total Expenses	Decreased	0.50%	\$	16,894,843	\$	17,269,467	\$	17,182,953
Net Total		2.78%	-\$	2,658,532	-\$	3,109,532	-\$	3,023,018

# **Costing Center Summary**

32-10-18 Transportation East

**Costing Center** 32-10-18 Transportation **Budget Year** 2025

DivisionInfrastructure & PlanningFunction32 - Transportation

### Description

This cost center captures the revenue and expenditures for road maintenance activities in the east end of the County

### **Summary of Changes**

Slight increase due to annual increases in maintenance expenses.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-920 Transfer from Reserves	Decreased	59.17%	\$	169,000	\$	169,000	\$	69,000
<b>Total Revenues</b>	Decreased	59.17%	\$	169,000	\$	169,000	\$	69,000
Expenses								
2-121 Salaries and Wages	Increased	3.15%	\$	746,168	\$	871,912	\$	899,413
2-145 WCB	Increased	18.42%		20,686		21,243		25,157
2-149 Employer Contributions	Increased	1.62%		181,195		188,811		191,869
2-237 Gravel Patching	Increased	33.33%		15,000		15,000		20,000
2-240 Sign Installation	Unchanged	0.00%		8,500		8,500		8,500
2-243 Brushing	Unchanged	0.00%		125,000		185,150		185,150
2-244 Paved Road Maintenance Winter	Unchanged	0.00%		100,000		100,000		100,000
2-245 Paved Road Maintenance Summer	<sup>-</sup> Unchanged	0.00%		166,538		185,560		185,560
2-250 Railway Crossing Maintenance	Unchanged	0.00%		35,000		79,000		79,000
2-251 Grounds Maintenance	Increased	10.46%		141,900		153,000		169,000
2-253 Equipment Maintenance	Increased	200.00%		1,000		1,000		3,000
2-255 Vehicle Maintenance	Increased	33.33%		90,000		90,000		120,000
2-256 Dust Control	Increased	13.33%		75,000		75,000		85,000
2-257 Gravel Road Maintenance Winter	Unchanged	0.00%		154,000		154,000		154,000
2-258 Gravel Road Maintenance	Unchanged	0.00%		20,000		20,000		20,000
2-259 Ditching	Unchanged	0.00%		9,500		9,500		9,500
2-263 Equipment Rental	Unchanged	0.00%		1,000		1,000		1,000
2-519 General Supplies	Unchanged	0.00%		2,500		2,500		2,500
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		185,000		185,000		185,000
2-522 Tires, Batteries & Accessories	Unchanged	0.00%		16,000		16,000		16,000
2-524 Consumable Tools	Unchanged	0.00%		3,000		3,000		3,000
2-536 Beaver Control Materials	Unchanged	0.00%		15,000		15,000		15,000
2-539 Construction Maintenance	Decreased	73.91%		_		115,000		30,000
Total Expenses	Increased	0.50%	\$	2,111,987	\$	2,495,176	\$	2,507,648
Net Total		4.84%	-\$	1,942,987	-\$	2,326,176	-\$	2,438,648

# **Costing Center Summary**

### 32-10-67 Transportation West

Costing Center32-10-67 TransportationBudget Year2025

DivisionInfrastructure & PlanningFunction32 - Transportation

### Description

This cost center captures the revenue and expenditures for road maintenance activities in the west end of the County.

### **Summary of Changes**

Increase is due to new road maintenance contract terms effective in 2025.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-121 Salaries and Wages	Increased	4.17%	\$ 982,435	\$ 1,021,461	\$ 1,064,020
2-145 WCB	Increased	19.75%	25,998	25,037	29,982
2-149 Employer Contributions	Increased	2.31%	207,543	225,920	231,127
2-237 Gravel Patching	Increased	25.00%	100,000	100,000	125,000
2-240 Sign Installation	Increased	12.50%	2,000	20,000	22,500
2-243 Brushing	Increased	2.62%	125,000	185,150	190,000
2-244 Paved Road Maintenance Winter	Unchanged	0.00%	500,000	500,000	500,000
2-245 Paved Road Maintenance Summer	Unchanged	0.00%	299,000	340,950	340,950
2-250 Railway Crossing Maintenance	Unchanged	0.00%	80,000	80,000	80,000
2-251 Grounds Maintenance	Increased	9.97%	271,000	291,000	320,000
2-253 Equipment Maintenance	Unchanged	0.00%	2,000	2,000	2,000
2-255 Vehicle Maintenance	Unchanged	0.00%	150,000	150,000	150,000
2-256 Dust Control	Increased	4.55%	550,000	550,000	575,000
2-257 Gravel Road Maintenance Winter	Increased	20.81%	745,000	745,000	900,000
2-258 Gravel Road Maintenance	Increased	9.98%	2,301,000	2,636,870	2,900,000
2-259 Ditching	Unchanged	0.00%	50,000	50,000	50,000
2-263 Equipment Rental	Unchanged	0.00%	3,500	3,500	3,500
2-519 General Supplies	Unchanged	0.00%	10,000	10,000	10,000
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%	250,000	250,000	250,000
2-522 Tires, Batteries & Accessories	Unchanged	0.00%	25,000	25,000	25,000
2-524 Consumable Tools	Unchanged	0.00%	5,000	5,000	5,000
2-536 Beaver Control Materials	Unchanged	0.00%	15,000	15,000	15,000
2-539 Construction Maintenance	Decreased	29.17%	80,000	120,000	85,000
Total Expenses	Increased	7.10%	\$ 6,779,476	\$ 7,351,888	\$ 7,874,079

# **Costing Center Summary**

### 32-15-## Street Lights All Locations

**Costing Center** 32-15-## Street Lights All **Budget Year** 2025

DivisionInfrastructure & PlanningFunction32 - Transportation

### Description

Street light electricity consumption is budgeted by area.

### **Summary of Changes**

Electricity consumptions and charges were reviewed using 2024 Forecast + CPI Energy Index.

### **Budget Prior Year Comparison**

### 32-15-18 Street Lights Evansburg

Object	Changes	Percent Change	2024 Forecas	: 2	024 Amount	20	25 Amount
Expenses							
2-544 Electricity	Decreased	18.71%	\$ 53,00	9 \$	71,275	\$	57,939
Total Expenses	Decreased	18.71%	\$ 53,00	9 \$	71,275	\$	57,939

### 32-15-29 Street Lights Wildwood

Object	Changes	<b>Percent Change</b>	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-544 Electricity	Decreased	16.66%	\$ 37,116	\$ 48,745	\$ 40,623
Total Expenses	Decreased	16.66%	\$ 37,116	\$ 48,745	\$ 40,623

### 32-15-31 Street Lights Mackay

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-544 Electricity	Decreased	22.77%	\$ 1,668	\$ 2,360	\$ 1,823
Total Expenses	Decreased	22.77%	\$ 1,668	\$ 2,360	\$ 1,823

### 32-15-32 Street Lights Niton

Object	Changes	<b>Percent Change</b>	202	24 Forecast	20	24 Amount	20	025 Amount
Expenses								
2-544 Electricity	Decreased	16.74%	\$	9,447	\$	12,401	\$	10,325
Total Expenses	Decreased	16.74%	\$	9,447	\$	12,401	\$	10,325

# **Costing Center Summary**

32-15-## Street Lights All Locations

### 32-15-44 Street Lights Peers

Object	Changes	<b>Percent Change</b>	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-544 Electricity	Decreased	16.61%	\$ 12,426	\$ 16,286	\$ 13,581
Total Expenses	Decreased	16.61%	\$ 12,426	\$ 16,286	\$ 13,581

### 32-15-79 Street Lights Marlboro

Object	Changes	<b>Percent Change</b>	2024 Forecas	t 2	024 Amount	20	025 Amount
Expenses							
2-544 Electricity	Decreased	17.00%	\$ 4,5	24 \$	5,957	\$	4,944
Total Expenses	Decreased	17.00%	\$ 4,52	4 \$	5,957	\$	4,944

### 32-15-81 Street Lights Robb

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-544 Electricity	Decreased	9.59%	\$ 17,440	\$ 21,084	\$ 19,062
Total Expenses	Decreased	9.59%	\$ 17,440	\$ 21,084	\$ 19,062

### 32-15-83 Street Lights Cadomin

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-544 Electricity	Decreased	17.44%	\$ 8,212	\$ 10,872	\$ 8,976
Total Expenses	Decreased	17.44%	\$ 8,212	\$ 10,872	\$ 8,976

### 32-15-87 Street Lights Brule

Object	Changes	Percent Change	2024 Forecast	20	24 Amount	20	25 Amount
Expenses							
2-544 Electricity	Decreased	16.75%	\$ 5,551	\$	7,288	\$	6,067
Total Expenses	Decreased	16.75%	\$ 5,551	\$	7,288	\$	6,067

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# **Costing Center Summary**

### 32-30-## Gravel All Locations

**Costing Center** 32-30-## Gravel All **Budget Year** 2025

DivisionInfrastructure & PlanningFunction32 - Transportation

### Description

The expenditures for the County's annual road regraveling program are captured here; on average County roads are regraveled every 3-5 years.

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### **Summary of Changes**

Changes based on current road conditions, historical maintenance actuals and future needs to maintain roadways.

### **Budget Prior Year Comparison**

### 32-30-11 Gravel Entwistle

Object	Changes	Percent Change	2024 Forecast	2	2024 Amount		25 Amount
Expenses							
2-235 Engineering	Unchanged	0.00%	\$ 15,000	) \$	40,000	\$	40,000
2-236 Regravel	Increased	2.95%	307,900	)	456,720		470,195
2-555 Gravel Purchase	Increased	11.62%	511,850	)	577,280		644,355
Total Expenses	Increased	7.50%	\$ 834,750	\$	1,074,000	\$	1,154,550

### 32-30-44 Gravel General

Object	Changes	Percent Change	2024 Forecast	4 Forecast 2024 Amount	
Expenses					
2-236 Regravel	Decreased	2.92%	\$ 131,399	\$ 263,450	\$ 255,750
2-555 Gravel Purchase	Decreased	11.76%	307,890	308,550	272,250
Total Expenses	Decreased	7.69%	\$ 439,289	\$ 572,000	\$ 528,000

### 32-30-45 Gravel Williamson

Object	Changes	Percent Change	20	24 Forecast	2	2024 Amount	20	25 Amount
Expenses								
2-236 Regravel	Increased	29.25%	\$	78,179	\$	118,300	\$	152,900
2-555 Gravel Purchase	Unchanged	0.00%		141,604		254,100		254,100
Total Expenses	Increased	9.29%	\$	219,783	\$	372,400	\$	407,000

### 32-30-53 Gravel Wolf Lake

Object	Changes	<b>Percent Change</b>	202	4 Forecast	2	024 Amount	20	25 Amount
Expenses								
2-236 Regravel	Increased	1.67%	\$	1,007,031	\$	1,003,200	\$	1,020,000
Total Expenses	Increased	1.67%	\$	1,007,031	\$	1,003,200	\$	1,020,000

# **Costing Center Summary**

32-30-## Gravel All Locations

### 32-30-55 Gravel Rosevear

Object	Changes Percent Change 2024 Forecast				2025 Amount	
Expenses						
2-236 Regravel	Decreased	3.76%	\$ 174,576	\$ 204,600	\$ 196,900	
2-555 Gravel Purchase	Decreased	6.67%	547,973	544,500	508,200	
Total Expenses	Decreased	5.87%	\$ 722,549	\$ 749,100	\$ 705,100	

### 32-30-79 Gravel Dandurand

Object	Changes	Percent Change	2024 Forecast	2024 Amount		20	25 Amount
Expenses							
2-236 Regravel	Increased	9.86%	\$ 184,194	\$	176,220	\$	193,600
2-555 Gravel Purchase	Increased	9.90%	207,057		306,624		336,967
Total Expenses	Increased	9.88%	\$ 391,251	\$	482,844	\$	530,567

### 32-30-85 Gravel Westridge

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-236 Regravel	Unchanged	0.00%	\$ 5,749	\$ 15,000	\$ 15,000
2-555 Gravel Purchase	Unchanged	0.00%	13,106	20,000	20,000
Total Expenses	Unchanged	0.00%	\$ 18,855	\$ 35,000	\$ 35,000

# **Costing Center Summary**

32-50-00 Bridges General

Costing Center32-50-00 Bridges GeneralBudget Year2025

DivisionInfrastructure & PlanningFunction32 - Transportation

### Description

This cost center captures the expenditures for the maintenance, inspections and assessments of the County's bridge structures.

### **Summary of Changes**

Change to revenue and expenses due to the completion of engineering carryforwards in 2024.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-840-Provincial Conditional Grants	Not used		\$	-	\$	-	\$	-
1-920 Transfer from Reserves	Decreased	100.00%		370,100		370,100		-
<b>Total Revenues</b>	Decreased	100.00%	\$	-	\$	370,100	\$	-
Expenses								
2-235 Engineering	Decreased	12.70%	\$	95,000	\$	126,000	\$	110,000
2-539 Construction Maintenance	Decreased	39.09%		365,863		820,900		500,000
2-464 Transfer to Reserves	Unchanged	0.00%		2,943,424		2,943,424		2,943,424
Total Expenses	Decreased	8.66%	\$	3,404,287	\$	3,890,324	\$	3,553,424

**Costing Center** 33-10-00 Airport General **Budget Year** 2025

**Division** Infrastructure & Planning

**Function** 33 - Airport

### Description

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This cost center captures the cost for the operation of the Jasper/Hinton Airport and the cost share of the Edson Airport.

### **Summary of Changes**

Decrease in expenses mainly due to completion of roof replacement for terminal.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2	024 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-351 Local Government Contributions	Unchanged	0.00%	\$	79,389	\$	79,389	\$	79,389
1-560 Leases & Rentals	Increased	71.11%		12,000		13,500		23,100
Total Revenues	Increased	10.33%	\$	91,389	\$	92,889	\$	102,489
Expenses								
2-121 Salaries and Wages	Increased	6.49%	\$	78,352	\$	80,471	\$	85,693
2-145 WCB	Increased	22.72%		2,080		1,968		2,415
2-149 Employer Contributions	Increased	3.03%		19,225		19,155		19,735
2-214 Memberships, Registrations &	Unchanged	0.00%		650		650		650
2-217 Telephone	Unchanged	0.00%		4,450		4,450		4,450
2-244 Paved Road Maintenance Winter	Increased	150.00%		2,000		2,000		5,000
2-245 Paved Road Maintenance Summer	Increased	45.83%		6,000		12,000		17,500
2-249 Other Professional	Unchanged	0.00%		10,000		10,000		10,000
2-251 Grounds Maintenance	Unchanged	0.00%		3,255		5,000		5,000
2-252 Facility Maintenance	Decreased	69.16%		113,500		113,500		35,000
2-255 Vehicle Maintenance	Unchanged	0.00%		8,500		8,500		8,500
2-271 Licences & Permits	Increased	102.70%		413		370		750
2-274 Insurance Premiums	Unchanged	0.00%		3,061		3,061		3,061
2-513 Janitorial	Unchanged	0.00%		500		500		500
2-519 General Supplies	Increased	172.73%		275		275		750
2-521 Fuel, Oil & Antifreeze	Increased	16.67%		15,000		15,000		17,500
2-522 Tires, Batteries & Accessories	Unchanged	0.00%		2,500		2,500		2,500
2-524 Consumable Tools	Unchanged	0.00%		350		350		350
2-543 Natural Gas	Decreased	25.35%		5,217		7,639		5,702
2-544 Electricity	Decreased	41.06%		5,763		10,688		6,299
2-731 Contribution to Local Government	Unchanged	0.00%		163,221		163,221		163,221
Total Expenses	Decreased	14.46%	\$	444,312	\$	461,298	\$	394,577
Net Total		20.72%	-\$	352,923	\$	368,409	\$	292,088

# **Costing Center Summary**

41-10-00 Water General

**Costing Center** 41-10-00 Water General **Budget Year** 2025

**Division** Infrastructure & Planning

**Function** 41 - Water

### Description

This cost center captures revenues and expenditures that are common to the treatment and distribution of the County's water utility.

### **Summary of Changes**

Slight increase primarily due to tank maintenance, waterhauls, and fittings.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	1,500	\$	2,000	\$	2,000
1-510 Penalties & Costs	Unchanged	0.00%		1,750		3,000		3,000
1-991 Offset Of Non Cash Item	Unchanged	0.00%		516,769		516,769		516,769
1-992 Offset Of ARO Accretion Expense	Unchanged	0.00%		12,062		12,062		12,062
<b>Total Revenues</b>	Unchanged	0.00%	\$	532,081	\$	533,831	\$	533,831
Expenses								
2-121 Salaries and Wages	Increased	0.96%	\$	272,362	\$	297,948	\$	300,800
2-145 WCB	Increased	15.60%		7,259		7,092		8,198
2-149 Employer Contributions	Increased	0.50%		61,952		63,750		64,067
2-211 Travel & Subsistence	Unchanged	0.00%		2,000		5,000		5,000
2-214 Memberships, Registrations &	Unchanged	0.00%		5,000		5,000		5,000
2-217 Telephone	Unchanged	0.00%		6,800		8,750		8,750
2-242 Technology	Increased	8.42%		13,200		47,973		52,011
2-249 Other Professional	Increased	6.07%		70,390		247,000		262,000
2-252 Facility Maintenance	Unchanged	0.00%		1,000		1,000		1,000
2-253 Equipment Maintenance	Unchanged	0.00%		6,020		7,500		7,500
2-255 Vehicle Maintenance	Decreased	20.00%		22,000		20,000		16,000
2-274 Insurance Premiums	Unchanged	0.00%		11,219		11,219		11,219
2-512 Clothing & Footwear	Unchanged	0.00%		900		1,000		1,000
2-519 General Supplies	Unchanged	0.00%		4,400		7,000		7,000
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		52,100		50,000		50,000
2-522 Tires, Batteries & Accessories	New this year			-		-		9,000
2-551 Small Inventory Items	Unchanged	0.00%		1,750		2,000		2,000
2-764 Transfer to Reserves	Unchanged	0.00%		2,165,005		2,165,005		2,165,005
2-900 Amortization	Unchanged	0.00%		516,769		516,769		516,769
2-901 Water Accretion Expense	Unchanged	0.00%		12,062		12,062		12,062
Total Expenses	Increased	0.81%	\$	3,232,188	\$	3,476,068	\$	3,504,381
Net Total		0.96%	-\$	2,700,107	\$	2,942,237	\$	2,970,549

### 41-10-## Water All Locations

Costing Center41-10-## Water AllBudget Year2025

**Division** Infrastructure & Planning

**Function** 41 - Water

### Description

This cost center captures revenues and expenditures for the treatment and distribution of the County's water utility.

### **Summary of Changes**

Slight increase due to new projects such as the cleaning of filters and the raw storage pond.

### **Budget Prior Year Comparison**

### 41-10-18 Water Evansburg

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	205,000	\$	196,200	\$	196,200
Total Revenues	Unchanged	0.00%	\$	205,000	\$	196,200	\$	196,200
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	934	\$	900	\$	900
2-252 Facility Maintenance	Unchanged	0.00%		45,000		42,000		42,000
2-253 Equipment Maintenance	Increased	6.80%		75,300		88,300		94,300
2-519 General Supplies	Unchanged	0.00%		3,000		3,000		3,000
2-531 Chemicals	Unchanged	0.00%		8,200		8,200		8,200
2-539 Construction Maintenance	Unchanged	0.00%		5,000		5,000		5,000
2-543 Natural Gas	Decreased	17.91%		3,715		4,947		4,061
2-544 Electricity	Decreased	30.32%		17,930		28,126		19,598
Total Expenses	Decreased	1.89%	\$	159,079	\$	180,473	\$	177,059
Net Total		21.71%	\$	45,921	\$	15,727	\$	19,141

### 41-10-29 Water Wildwood

Object	Changes	Percent Change	2024 Forecast		2024 Amount		2024 Forecast 2024 Amount		20	25 Amount
Revenues										
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	85,000	\$	71,500	\$	71,500		
Total Revenues	Unchanged	0.00%	\$	85,000	\$	71,500	\$	71,500		
Expenses										
2-252 Facility Maintenance	Unchanged	0.00%	\$	4,500	\$	4,500	\$	4,500		
2-253 Equipment Maintenance	Increased	15.47%		42,000		64,950		75,000		
2-519 General Supplies	Unchanged	0.00%		2,000		2,000		2,000		
2-531 Chemicals	Unchanged	0.00%		8,200		8,200		8,200		
2-539 Construction Maintenance	Unchanged	0.00%		5,000		5,500		5,500		
2-543 Natural Gas	Increased	1.38%		4,483		4,833		4,900		
2-544 Electricity	Decreased	16.42%		6,428		8,406		7,026		
Total Expenses	Increased	8.88%	\$	72,611	\$	98,390	\$	107,126		
Net Total		32.49%	\$	12,389	-\$	26,890	-\$	35,626		

# **Costing Center Summary**

41-10-## Water All Locations

### 41-10-44 Water Peers

Object	Changes	Percent Change	202	2024 Forecast 2024 Amo		24 Amount	202	2025 Amount		
Revenues										
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	30,000	\$	41,300	\$	41,300		
Total Revenues	Unchanged	0.00%	\$	30,000	\$	41,300	\$	41,300		
Expenses										
2-217 Telephone	Unchanged	0.00%	\$	3,100	\$	5,000	\$	5,000		
2-252 Facility Maintenance	Decreased	44.12%		12,000		17,000		9,500		
2-253 Equipment Maintenance	Increased	40.00%		27,000		25,000		35,000		
2-519 General Supplies	Unchanged	0.00%		1,000		1,000		1,000		
2-521 Fuel, Oil & Antifreeze	Increased	117.51%		7,250		3,770		8,200		
2-531 Chemicals	Increased	33.33%		7,500		7,500		10,000		
2-539 Construction Maintenance	Unchanged	0.00%		2,000		2,000		2,000		
2-543 Natural Gas	Decreased	38.20%		7,226		12,778		7,897		
2-544 Electricity	Decreased	18.18%		21,282		28,429		23,261		
2-831 Debenture Interest	Unchanged	0.00%		27,170		27,170		27,170		
2-832 Debenture Principal	Unchanged	0.00%		41,436		41,436		41,436		
Total Expenses	Decreased	0.36%	\$	156,964	\$	171,083	\$	170,465		
Net Total		0.48%	-\$	126,964	-\$	129,783	-\$	129,165		

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### 41-10-79 Water Marlboro

Object	Changes	Percent Change	20	24 Forecast	2024 Amount		2025 Amount	
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	8,350	\$	23,600	\$	23,600
Total Revenues	Unchanged	0.00%	\$	8,350	\$	23,600	\$	23,600
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	1,864	\$	1,850	\$	1,850
2-252 Facility Maintenance	Unchanged	0.00%		2,500		2,500		2,500
2-253 Equipment Maintenance	Increased	31.58%		32,721		19,000		25,000
2-519 General Supplies	Unchanged	0.00%		200		1,000		1,000
2-531 Chemicals	Unchanged	0.00%		4,700		4,700		4,700
2-543 Natural Gas	Decreased	31.63%		1,039		1,661		1,135
2-544 Electricity	Decreased	27.90%		4,013		6,084		4,386
Total Expenses	Increased	10.27%	\$	47,037	\$	36,794	\$	40,571
Net Total		28.63%	-\$	38,687	-\$	13,194	-\$	16,971

### 41-10-83 Water Cadomin

Object	Changes	Percent Change	20	024 Forecast	2024 Amount		2	025 Amount
Expenses								
2-217 Telephone	Decreased	66.67%	\$	425	\$	1,800	\$	600
2-252 Facility Maintenance	Unchanged	0.00%		4,500		4,500		4,500
2-253 Equipment Maintenance	Unchanged	0.00%		20,000		43,500		43,500
2-519 General Supplies	Unchanged	0.00%		500		500		500
2-531 Chemicals	Unchanged	0.00%		2,200		2,200		2,200
2-539 Construction Maintenance	Unchanged	0.00%		1,000		2,000		2,000
2-544 Electricity	Decreased	26.61%		3,912		5,827		4,276
Total Expenses	Decreased	4.56%	\$	32,537	\$	60,327	\$	57,576

41-10-## Water All Locations

### 41-10-87 Water Brule

Object	Changes	Percent Change	20	24 Forecast	2024 Amount		202	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	32,200	\$	32,100	\$	32,100
Total Revenues	Unchanged	0.00%	\$	32,200	\$	32,100	\$	32,100
Expenses								
2-217 Telephone	Decreased	50.00%	\$	806	\$	1,680	\$	840
2-252 Facility Maintenance	Unchanged	0.00%		4,700		5,500		5,500
2-253 Equipment Maintenance	Increased	85.71%		35,000		35,000		65,000
2-519 General Supplies	Unchanged	0.00%		1,000		1,000		1,000
2-531 Chemicals	Unchanged	0.00%		3,000		3,000		3,000
2-539 Construction Maintenance	Unchanged	0.00%		1,000		2,000		2,000
2-543 Natural Gas	Decreased	27.74%		1,190		1,800		1,301
2-544 Electricity	Decreased	23.99%		2,476		3,561		2,706
Total Expenses	Increased	51.94%	\$	49,172	\$	53,540	\$	81,347
Net Total		129.69%	-\$	16,972	-\$	21,440	-\$	49,247

# **Costing Center Summary**

42-10-00 Wastewater General

Costing Center42-10-00 WastewaterBudget Year2025

**Division** Infrastructure & Planning

**Function** 42 - Wastewater

### Description

This cost center captures revenues and expenditures that are common to the collection and treatment of the County's wastewater utility.

### **Summary of Changes**

Minimal increase.

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2024 Amount		20	025 Amount
Revenues								
1-991 Offset Of Non Cash Item	Unchanged	0.00%	\$	359,919	\$	359,919	\$	359,919
1-992 Offset Of ARO Accretion Expense	Unchanged	0.00%		163,944		163,944		163,944
Total Revenues	Unchanged	0.00%	\$	523,863	\$	523,862	\$	523,862
Expenses								
2-121 Salaries and Wages	Increased	0.96%	\$	272,362	\$	297,948	\$	300,800
2-145 WCB	Increased	15.60%		7,259		7,092		8,198
2-149 Employer Contributions	Increased	0.50%		61,959		63,750		64,067
2-249 Other Professional	Unchanged	0.00%		6,000		12,000		12,000
2-252 Facility Maintenance	Unchanged	0.00%		80,000		147,000		147,000
2-274 Insurance Premiums	Unchanged	0.00%		3,187		3,187		3,187
2-519 General Supplies	Decreased	40.00%		500		5,000		3,000
2-900 Amortization	Unchanged	0.00%		359,919		359,919		359,919
2-901 Water Accretion Expense	Unchanged	0.00%		163,944		163,944		163,944
Total Expenses	Increased	0.21%	\$	955,130	\$	1,059,840	\$	1,062,114
Net Total		0.42%	-\$	431,267	-\$	535,977	-\$	538,252

### 42-10-## Wastewater All Locations

Costing Center 42-10-## Wastewater All Budget Year 2025

**Division** Infrastructure & Planning

**Function** 42 - Wastewater

### Description

This cost center captures revenues and expenditures for the collection and treatment of the County's wastewater utility.

### **Summary of Changes**

Minimal changes. Evansburg lift station piping and valve replacement completed in 2024.

### **Budget Prior Year Comparison**

### 42-10-18 Wastewater Evansburg

Object	Changes	<b>Percent Change</b>	2	2024 Forecast	2024 Amount		2025 Amount	
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	118,000	\$	101,800	\$	101,800
Total Revenues	Unchanged	0.00%	\$	118,000	\$	101,800	\$	101,800
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	-	\$	650	\$	650
2-252 Facility Maintenance	Decreased	66.67%		75,000		75,000		25,000
2-519 General Supplies	Unchanged	0.00%		1,000		1,000		1,000
2-539 Construction Maintenance	Unchanged	0.00%		5,000		5,000		5,000
2-543 Natural Gas	Decreased	4.68%		990		1,135		1,082
2-544 Electricity	Decreased	37.49%		6,539		11,433		7,147
Total Expenses	Decreased	57.67%	\$	88,529	\$	94,218	\$	39,879
Net Total		716.70%	\$	29,471	\$	7,582	\$	61,921

### 42-10-29 Wastewater Wildwood

Object	Changes	Percent Change	- 2	2024 Forecast	2024 Amount		20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	36,100	\$	33,500	\$	33,500
Total Revenues	Unchanged	0.00%	\$	36,100	\$	33,500	\$	33,500
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	-	\$	650	\$	650
2-252 Facility Maintenance	Increased	44.23%		13,623		10,400		15,000
2-253 Equipment Maintenance	Unchanged	0.00%		3,500		3,500		3,500
2-519 General Supplies	Unchanged	0.00%		500		600		600
2-539 Construction Maintenance	Unchanged	0.00%		1,500		4,000		4,000
2-544 Electricity	Decreased	8.29%		9,624		11,470		10,520
Total Expenses	Increased	11.92%	\$	28,747	\$	30,620	\$	34,270
Net Total		126.72%	\$	7,353	\$	2,880	-\$	770

# **Costing Center Summary**

42-10-## Wastewater All Locations

### 42-10-32 Wastewater Niton

Object	Changes	Percent Change	2024 Forecast	2024 Amount		2025 Amount	
Revenues							
1-420 Sale of Goods & Services	Unchanged	0.00%	\$ 11,444	\$	10,450	\$	10,450
Total Revenues	Unchanged	0.00%	\$ 11,444	\$	10,450	\$	10,450
Expenses	-						
2-252 Facility Maintenance	Unchanged	0.00%	\$ 7,500	\$	7,500	\$	7,500
2-253 Equipment Maintenance	Unchanged	0.00%	250		250		250
2-539 Construction Maintenance	Unchanged	0.00%	-		500		500
Total Expenses	Unchanged	0.00%	\$ 7,750	\$	8,250	\$	8,250
Net Total		0.00%	\$ 3,694	\$	2,200	\$	2,200

### 42-10-44 Wastewater Peers

Object	Changes	<b>Percent Change</b>		2024 Forecast	2024 Amount		202	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	18,500	\$	71,100	\$	71,100
Total Revenues	Unchanged	0.00%	\$	18,500	\$	71,100	\$	71,100
Expenses								
2-252 Facility Maintenance	Unchanged	0.00%	\$	29,000	\$	34,000	\$	34,000
2-253 Equipment Maintenance	Unchanged	0.00%		250		1,000		1,000
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		500		500		500
2-539 Construction Maintenance	Unchanged	0.00%		-		500		500
Total Expenses	Unchanged	0.00%	\$	29,750	\$	36,000	\$	36,000
Net Total		0.00%	-\$	11,250	\$	35,100	\$	35,100

### 42-10-55 Wastewater Pinedale

Object	Changes	Percent Change	2024 Forecast		2024 Amount		25 Amount
Revenues							
1-420 Sale of Goods & Services	Unchanged	0.00%	\$ 6,086	\$	5,450	\$	5,450
Total Revenues	Unchanged	0.00%	\$ 6,086	\$	5,450	\$	5,450
Expenses							
2-252 Facility Maintenance	Increased	83.33%	\$ 3,000	\$	3,000	\$	5,500
2-539 Construction Maintenance	Unchanged	0.00%	-		500		500
Total Expenses	Increased	71.43%	\$ 3,000	\$	3,500	\$	6,000
Net Total		128.21%	\$ 3,086	\$	1,950	-\$	550

# **Costing Center Summary**

42-10-## Wastewater All Locations

### 42-10-81 Wastewater Robb

Object	Changes	<b>Percent Change</b>	2024 Forecast	2024 Amount		20	25 Amount
Revenues							
1-420 Sale of Goods & Services	Unchanged	0.00%	\$ 48,000	\$	60,500	\$	60,500
Total Revenues	Unchanged	0.00%	\$ 48,000	\$	60,500	\$	60,500
Expenses							
2-217 Telephone	Unchanged	0.00%	\$ 685	\$	725	\$	725
2-252 Facility Maintenance	Unchanged	0.00%	16,000		16,000		16,000
2-253 Equipment Maintenance	Unchanged	0.00%	5,000		9,000		9,000
2-519 General Supplies	Unchanged	0.00%	100		100		100
2-539 Construction Maintenance	Unchanged	0.00%	-		750		750
2-543 Natural Gas	Decreased	42.70%	589		1,123		643
2-544 Electricity	Increased	18.68%	4,845		4,463		5,296
Total Expenses	Increased	1.10%	\$ 27,219	\$	32,160	\$	32,514
Net Total		1.25%	\$ 20,781	\$	28,340	\$	27,986

### 42-10-83 Wastewater Cadomin

Object	Changes	Percent Change	2	2024 Forecast	2024 Amount		2025 Amount	
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	14,553	\$	12,910	\$	12,910
Total Revenues	Unchanged	0.00%	\$	14,553	\$	12,910	\$	12,910
Expenses								
2-252 Facility Maintenance	Unchanged	0.00%	\$	2,500	\$	4,500	\$	4,500
2-253 Equipment Maintenance	Unchanged	0.00%		31,000		29,000		29,000
2-539 Construction Maintenance	Unchanged	0.00%		1,000		1,000		1,000
2-544 Electricity	Increased	13.84%		9,176		8,811		10,030
Total Expenses	Increased	2.82%	\$	43,676	\$	43,311	\$	44,530
Net Total		4.01%	-\$	29,123	-\$	30,401	-\$	31,620

# **Costing Center Summary**

43-10-00 Solid Waste General

**Costing Center** 43-10-00 Solid Waste **Budget Year** 2025

**Division** Infrastructure & Planning

**Function** 43 - Solid Waste

### Description

This cost center captures revenues and expenditures for the collection of the County's solid waste material from its transfer sites.

### **Summary of Changes**

Increase in expenses is due facility maintenance and the inclusion of a possible implementation plan for transfer station and recycle denot

### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast		2024 Amount		2025 Amount	
Revenues								
1-920 Transfer from Reserves	Increased	10.00%	\$	50,000	\$	50,000	\$	55,000
1-992 Offset Of ARO Accretion Expense	Unchanged	0.00%		28,175		28,175		28,175
1-991 Offset Of Non Cash Item	Unchanged	0.00%		47,164		47,164		47,164
Total Revenues	Increased	3.99%	\$	125,339	\$	125,339	\$	130,339
Expenses								
2-121 Salaries and Wages	Decreased	7.56%	\$	34,773	\$	38,631	\$	35,713
2-145 WCB	Increased	15.24%		1,115		844		973
2-149 Employer Contributions	Decreased	4.64%		7,787		7,695		7,338
2-249 Other Professional	Increased	200.00%		50,000		50,000		150,000
2-252 Facility Maintenance	Increased	3.34%		1,581,217		1,581,217		1,634,073
2-271 Licences & Permits	Increased	10.00%		2,500		50,000		55,000
2-274 Insurance Premiums	Unchanged	0.00%		8,840		8,840		8,840
2-519 General Supplies	Increased	129.73%		10,000		3,700		8,500
2-539 Construction Maintenance	Unchanged	0.00%		2,500		6,500		6,500
2-731 Contribution to Local Government	Unchanged	0.00%		30,000		33,500		33,500
2-764 Transfer to Reserves	Increased	3.00%		32,540		32,540		33,516
2-900 Amortization	Unchanged	0.00%		28,175		28,175		28,175
2-901 Accretion Expense	Unchanged	0.00%		47,164		47,164		47,164
Total Expenses	Increased	8.50%	\$	1,836,611	\$	1,888,807	\$	2,049,293
Net Total		8.82%	-\$	1,711,272	-\$	1,763,468	-\$	1,918,953

# 43-10-## Solid Waste All Locations

**Costing Center** 43-10-## Solid Waste All **Budget Year** 2025

Division Infrastructure & Planning

**Function** 43 - Solid Waste

#### Description

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This cost center captures revenues and expenditures for the collection solid waste utility in various hamlets and the cost sharing agreement with Edson and Hinton for the Region Landfill Authority.

#### **Summary of Changes**

Changes reflect increases driven by the Consumer Price Index (CPI) and estimated annual adjustments.

#### **Budget Prior Year Comparison**

#### 43-10-18 Solid Waste Evansburg

Object	Changes	Percent Change	2024 Forecast		2024 Amount		2025 Amoun	
Revenues								
1-420 Sale of Goods & Services	Increased	3.00%	\$	77,803	\$	77,803	\$	80,137
Total Revenues	Increased	3.00%	\$	77,803		77,803		80,137
Expenses								
2-252 Facility Maintenance	Increased	2.95%	\$	70,240	\$	70,240	\$	72,310
Total Expenses	Increased	2.95%	\$	70,240		70,240		72,310
Net Total		3.49%	\$	7,563		7,563		7,827

#### 43-10-29 Solid Waste Wildwood

Object	Changes	Percent Change	20	2024 Forecast		2024 Amount		25 Amount
Revenues								_
1-420 Sale of Goods & Services	Increased	3.00%	\$	30,277	\$	30,277	\$	31,185
Total Revenues	Increased	3.00%	\$	30,277	\$	30,277	\$	31,185
Expenses								
2-252 Facility Maintenance	Increased	3.00%	\$	30,650	\$	30,650	\$	31,570
Total Expenses	Increased	3.00%	\$	30,650	\$	30,650	\$	31,570
Net Total		3.01%	-\$	373	-\$	373	-\$	384

#### 43-10-67 Solid Waste Edson

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-731 Contracted Services (Recycling	Increased	2.00%	\$ 239,747	\$ 239,747	\$ 244,542
2-731 Contribution to Local Government	Unchanged	0.00%	110,915	110,915	110,915
Total Expenses	Increased	1.37%	\$ 350,662	\$ 350,662	\$ 355,457

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## **Costing Center Summary**

43-10-85 West Yellowhead Regional Waste Management Authority

Costing Center 43-10-85 WYRWMA Budget Year 2025

Division Infrastructure & Planning

**Function** 43 - Solid Waste

#### Description

This cost center captures revenues and expenditures for the West Yellowhead Regional Landfill, which is now being operated by Yellowhead County, and is being overseen by the West Yellowhead Regional Waste Management Authority for the municipalities of Yellowhead County, Edson, Hinton, Jasper, and the MD of Greenview on behalf of Grande Cache.

#### Summary of Change

Changes reflect increases driven by the Consumer Price Index (CPI) and estimated annual adjustments.

#### 43-10-85 West Yellowhead Regional Waste Management Authority

Revenue							
1-351 Local Government Contributions	Unchanged	0.00%	\$	150,000	\$ 150,000	\$	150,000
1-420 Sale of Goods & Services	Increased	12.59%		2,101,900	2,101,900		2,366,500
1-510 Penalties & Costs	Unchanged	0.00%		16,000	16,000		16,000
11-920 Transfer from Reserves	Unchanged	0.00%		60,000	60,000		60,000
1-990 Other Revenues	Unchanged	0.00%		35,000	35,000		35,000
1-991 Offset Of Non Cash Item Amortiza	t Unchanged	0.00%		385,000	385,000		385,000
1-992 Offset Of ARO Accretion Expense	New this year			204,350	-		204,350
Total Revenue	Increased	17.07%	\$	2,952,250	\$ 2,747,900	\$	3,216,850
Expenses				, ,			
2-121 Salaries and Wages	Decreased	8.31%	\$	81,138	\$ 81,946	\$	75,135
2-145 WCB	Increased	15.24%		2,602	1,970		2,270
2-149 Employer Contributions	Decreased	4.83%		18,174	17,259		16,426
2-211 Travel & Susbsistence	Unchanged	0.00%		500	3,082		3,082
2-214 Memberships, Registrations & Tra	3	0.00%		2.000	2,500		2,500
2-216 Postage & Courier	Unchanged	0.00%		500	1,082		1,082
2-217 Telephone	Increased	14.36%		3,000	2,186		2,500
2-221 Advertising	Unchanged	0.00%		500	1,071		1,071
2-233 Audit	Increased	14.29%		19,000	17,500		20,000
2-235 Engineering	Increased	28.34%		80,000	56,100		72,000
2-242 Technology	Unchanged	0.00%		3,500	3,500		3,500
2-249 Other Professional	Increased	6.44%		900,000	863,427		919,044
2-251 Grounds Maintenance	Increased	64.11%		225,000	104,200		171,000
2-252 Facility Maintenance	Increased	3.00%		12,500	7,000		7,210
2-253 Equipment Maintenance	Increased	4.58%		126,545	126,545		132,341
2-262 Facility Rental	Unchanged	0.00%		500	2,000		2,000
2-263 Equipment Rental	Unchanged	0.00%		2,000	8,000		8,000
2-271 Licences & Permits	Increased	14.29%		42,000	42,000		48,000
2-274 Insurance Premiums	Unchanged	0.00%		10,000	10,000		10,000
2-519 General Supplies	Unchanged	0.00%		2,000	2,000		2,000
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		3,000	10,000		10,000
2-544 Electricity	Decreased Increased	9.02%		6,559	7,880		7,169
2-764 Transfer to Reserves	Unchanged	12.15% 0.00%		984,003 5,150	984,003 5,150		1,103,520 5,150
2-814 Service Charges and Exchange 2-900 Amortization	Unchanged	0.00%		385,000	385,000		385,000
2-900 Amortization 2-901 Accretion Expense	New this year	0.0076		204,350	-		204,350
2-922 Allowance on A/R & Taxes	Unchanged	0.00%		2,500	2,500		2,500
Total Expenses	Increased	17.07%	\$	3,122,021	\$ 2,747,900	\$	3,216,850
Net Total			-\$	169,771	\$ -	-\$	0

61-10-00 Planning General

Costing Center61-10-00 Planning GeneralBudget Year2025

**Division** Infrastructure & Planning

**Function** 61 - Planning

Description

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This cost center captures revenues and expenditures that are common to the Planning Department.

**Summary of Changes** 

Minimal changes. Land Use Bylaw completed in 2024.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	024 Forecast	20	24 Amount	20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Increased	20.00%	\$	2,500	\$	7,500	\$	9,000
1-520 Licences, Permits, Appeal Fees	Increased	25.00%		2,700		20,000		25,000
1-525 Subdivision Permits & Fees	Decreased	20.00%		12,000		15,000		12,000
1-920 Transfer from Reserves	Decreased	100.00%		12,500		12,500		-
Total Revenues	Decreased	16.36%	\$	29,700	\$	55,000	\$	46,000
Expenses								
2-121 Salaries and Wages	Increased	0.62%	\$	570,228	\$	710,362	\$	714,736
2-145 WCB	Increased	16.28%		14,946		16,632		19,340
2-149 Employer Contributions	Decreased	0.30%		133,962		151,661		151,211
2-211 Travel & Subsistence	New this year			1,000		-		1,000
2-214 Memberships, Registrations &	Unchanged	0.00%		6,000		6,000		6,000
2-217 Telephone	Unchanged	0.00%		1,000		1,350		1,350
2-219 Hospitality	Unchanged	0.00%		500		250		250
2-240 Sign Installation	Increased	125.00%		4,000		4,000		9,000
2-249 Other Professional	Decreased	9.09%		70,000		137,500		125,000
2-519 General Supplies	Unchanged	0.00%		400		500		500
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		3,000		3,000		3,000
Total Expenses	Increased	0.01%	\$	805,036	\$	1,031,255	\$	1,031,388
Net Total		0.94%	-\$	775,336	-\$	976,255	-\$	985,388

# **Costing Center Summary**

61-20-00 Planning SDAB

Costing Center61-20-00 Planning SDABBudget Year2025

**Division** Infrastructure & Planning

**Function** 61 - Planning

Description

This cost center captures expenditures for the Planning SDBA.

**Summary of Changes** 

Minimal changes on permits and fees.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	024 Forecast 2024 Amo		024 Amount 2025 A		025 Amount
Revenues								
1-520 Licences, Permits, Appeal Fees	Increased	66.67%	\$	900	\$	900	\$	1,500
<b>Total Revenues</b>	Increased	66.67%	\$	900	\$	900	\$	1,500
Expenses								
2-159 Board Honorarium	Unchanged	0.00%	\$	4,000	\$	4,000	\$	4,000
2-211 Travel & Subsistence	Unchanged	0.00%		350		1,000		1,000
2-214 Memberships, Registrations &	Unchanged	0.00%		2,500		5,000		5,000
2-219 Hospitality	Unchanged	0.00%		500		600		600
2-249 Other Professional	Unchanged	0.00%		3,750		3,750		3,750
Total Expenses	Unchanged	0.00%	\$	11,100	\$	14,350	\$	14,350
Net Total		4.46%	-\$	10,200	-\$	13,450	-\$	12,850

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66-10-00 Subdivision & Land Development General

**Costing Center** 66-10-00 Subdivision & **Budget Year** 2025

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DivisionInfrastructure & PlanningFunction66 - Subdivision & Land

#### Description

This cost center captures revenue and expenditures for the County's subdivision and land development.

#### **Summary of Changes**

Increase due to addition of Node 9 survey (RES 230-08-27-2024).

Object	Changes	<b>Percent Change</b>	20	2024 Forecast		024 Amount	2025 Amount	
Revenues								_
1-570 Land Sales & Cemetery Plots	Unchanged	0.00%	\$	66,000	\$	30,000	\$	30,000
1-920 Transfer from Reserves	Increased	45.75%		120,000		260,000		378,956
Total Revenues	Increased	41.02%	\$	186,000	\$	290,000	\$	408,956
Expenses								
2-249 Other Professional	Increased	45.58%	\$	121,000	\$	261,000	\$	379,956
2-764 Transfer to Reserves	Unchanged	0.00%		65,000		29,000		29,000
Total Expenses	Increased	41.02%	\$	186,000	\$	290,000	\$	408,956
Net Total		0.00%	\$	-	\$	-	\$	-

#### **OPERATING OVERVIEW**

# **Community Services**

#### WHO WE ARE

The Community Services Department is committed to enhancing residents' quality of life by offering a diverse range of services that promote well-being and engagement. Key areas include:

- Parks and Recreation: Providing access to outdoor spaces and recreational activities that encourage active living.
- Agricultural Services: Supporting local farmers and land stewardship.
- Family and Community Support Services (FCSS): Delivering social programs that strengthen families and individuals.
- Cemeteries: Managing operations with care and respect.
- Libraries and Historical Services: Preserving community heritage and supporting lifelong learning through public libraries.

These services work together to create a vibrant, inclusive, and healthy community.

#### LOOKING BACK

Throughout the year, the Community Services Department achieved several key milestones, including finalizing the Memorandum of Agreement for the Empyrean Cemetery, upgrading the Evansburg Cemetery, and completing eight community murals as part of the Rise Together project. Other highlights included the revival of Heritage Bus Tours, the opening of the Cadomin Pump Track, and the completion of the FCSS Social Needs Assessment. Other notable accomplishments include:

- The horticulture seasonal position achieved great success, with over 50 appointments and strong referrals from past and current users.
- The Foam Stream system effectively eliminated two prohibited species on properties where herbicide use was a concern, including a noxious species near a water body.
- The FCSS Program Assistant position was reinstated, focusing on supporting children and youth programs in Yellowhead County.
- Pickleball has gained popularity across communities, with outdoor rink systems being well-received and frequently used.
- The YCE project progressed from concept to detailed design, with construction scheduled for Spring 2025.

#### MOVING FORWARD

Looking ahead, the Community Services Department will celebrate the 100th anniversary of Evansburg Cemetery and strengthen community engagement through new initiatives such as the Agriculture Producer Gala and monthly Indigenous Wellness sessions. Other key projects include:

- Expanding the Heritage Bus Tours with an additional tour.
- Replenishing shale in ball diamond infields to improve safety and enhance the slo-pitch experience.
- Collaborating with the FCSS Advisory Board to develop a business plan based on the recent social needs assessment.
- Replacing the curling slab at the Wildwood Complex.
- Breaking ground on the YCE project.

As we enter the new year, we remain focused on fostering collaboration, improving service delivery, and enhancing residents' quality of life by building on past successes.

#### **Operating Summary** by Division and Cost Centre

	Revenue	Expenses		Net
<b>Community Services</b>	\$ 1,941,579	\$ 9,376,795	-\$	7,435,216
FCSS	\$ 406,100	\$ 1,123,297	-\$	717,197
Cemeteries	8,782	54,582	-	45,800
Agriculture	265,551	1,434,252	-	1,168,701
Recreation	887,168	4,200,032	-	3,312,864
Parks & Campgrounds	231,715	1,247,930	-	1,016,216
Libraries	74,264	841,019	-	766,755
Historical Services	68,000	475,683	-	407,683

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## **Costing Center Summary**

51-10-00 FCSS General

**Costing Center** 51-10-00 FCSS General **Budget Year** 2025

DivisionCommunity ServicesFunction51 - Family & Community

#### Description

Primarily contains the operating budget for senior FCSS staff and general programs and services as well as for grants and cost sharing with external agencies.

#### **Summary of Changes**

Changes are primarily due to the discontinuation of the Elder Abuse program, previously administered by the Town of Hinton and funded by the County for county residents, as well as the completion of the Social Needs Assessment.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	024 Forecast	2024 Amount	20	025 Amount
Revenues							
1-351 Local Government Contributions	Increased	2.56%	\$	57,325	\$ 55,919	\$	57,353
1-429 Course Registrations	Unchanged	0.00%		3,500	4,080		4,080
1-590 Donations, Contributions, Rebates	Unchanged	0.00%		1,000	250		250
1-840 Provincial Conditional Grants	Unchanged	0.00%		32,417	329,417		329,417
1-991 Offset Of Non Cash Item	Not used						
Amortization	Not useu						
Total Revenues	Increased	0.37%	\$	94,242	\$ 389,666	\$	391,100
Expenses							
2-121 Salaries and Wages	Increased	4.02%	\$	211,683	\$ 210,287	\$	218,740
2-141 Admin Casual/Seasonal Wages	Increased	3.01%		8,620	7,896		8,134
2-145 WCB	Increased	16.02%		5,456	4,838		5,613
2-149 Employer Contributions	Increased	1.66%		45,433	46,574		47,346
2-211 Travel & Subsistence	Increased	8.22%		2,500	3,650		3,950
2-214 Memberships, Registrations &	Increased	7.25%		6,500	6,900		7,400
Training	increased	1.23/0		0,500	0,900		7,400
2-217 Telephone	Unchanged	0.00%		2,341	1,480		1,480
2-219 Hospitality	Unchanged	0.00%		3,250	3,250		3,250
2-221 Advertising	Unchanged	0.00%		2,500	3,000		3,000
2-233 Audit	Unchanged	0.00%		-	1,500		1,500
2-249 Other Professional	Decreased	46.15%		16,500	39,000		21,000
2-255 Vehicle Maintenance	Decreased	26.67%		2,000	3,000		2,200
2-262 Facility Rental	Unchanged	0.00%		500	500		500
2-265-Vehicle Rental	Unchanged	0.00%		-	7,500		7,500
2-274 Insurance Premiums	Unchanged	0.00%		1,028	1,028		1,028
2-512 Clothing & Footwear	Decreased	40.00%		250	250		150
2-519 General Supplies	Increased	35.25%		6,000	6,950		9,400
2-521 Fuel, Oil & Antifreeze	Unchanged	0.00%		4,000	5,000		5,000
2-770 Contribution to Organizations	Unchanged	0.00%		17,500	30,500		30,500
2-900 Amortization	Not used				-		
Total Expenses	Decreased	1.41%	\$	336,061	\$ 383,103	\$	377,690
Net Total		104.33%	-\$	241,819	\$ 6,563	\$	13,410

## **Costing Center Summary**

51-10-67 FCSS Edson

**Costing Center** 51-10-67 FCSS Edson **Budget Year** 2025

DivisionCommunity ServicesFunction51 - Family & Community

#### Description

This cost centre provides for a contribution to the Edson FCSS agency in support of their services utilized by County residents. A services agreement guides the collaboration.

#### **Summary of Changes**

Based on agreement.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	20	24 Forecast	20	024 Amount	20	25 Amount
Expenses								
2-731 Contribution to Local Govern	ment Increased	8.92%	\$	135,536	\$	135,536	\$	147,623
Total Expenses	Increased	8.92%	\$	135,536	\$	135,536	\$	147,623

## **Costing Center Summary**

51-10-85 FCSS Hinton

**Costing Center** 51-10-85 FCSS Hinton **Budget Year** 2025

DivisionCommunity ServicesFunction51 - Family & Community

#### Description

This cost centre provides for a contribution to the Town of Hinton FCSS agency in support of their services utilized by County residents. A services agreement guides the collaboration.

#### **Summary of Changes**

Based on agreement. The increase is due to merit increases and Youth Centre wages, along with the addition of a support worker.

Object	Changes	Percent Change	20	2024 Forecast		2024 Forecast		2024 Forecast		2024 Forecast		24 Amount	202	25 Amount
Expenses								_						
2-731 Contribution to Local Government	nent Increased	35.48%	\$	25,206	\$	25,206	\$	34,150						
Total Expenses	Increased	35.48%	\$	25,206	\$	25,206	\$	34,150						

51-20-00 FCSS Board

Costing Center51-20-00 FCSS BoardBudget Year2025

DivisionCommunity ServicesFunction51 - Family & Community

Description

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Provides for expense reimbursement, other costs, and honoraria for the newly-restored Board.

**Summary of Changes** 

Slight increase in FCSSAA conference fees

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	24 Forecast 2024 A		2025 Amount	
Expenses								
2-159 Board Honorarium	Unchanged	0.00%	\$	19,800	\$	19,800	\$	19,800
2-211 Travel & Subsistence	Unchanged	0.00%		8,900		8,900		8,900
2-214 Memberships, Registrations & Training	Increased	1.08%		3,700		3,700		3,740
Total Expenses	Increased	0.12%	\$	32,400	\$	32,400	\$	32,440

# **Costing Center Summary**

51-30-00 FCSS Youth

**Costing Center** 51-30-00 FCSS Youth **Budget Year** 2025

DivisionCommunity ServicesFunction51 - Family & Community

Description

Staff, supplies, and other costs for services and programs in support of youth in the County.

**Summary of Changes** 

Minimal increase.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-121 Salaries and Wages	Increased	2.99%	\$ 86,695	\$ 88,896	\$ 91,553
2-149 Admin Casual/Seasonal Wages	Increased	2.98%	24,208	34,693	35,725
2-145 WCB	Increased	18.68%	2,986	3,289	3,903
2-149 Employer Contributions	Increased	1.72%	23,039	23,618	24,024
2-211 Travel & Subsistence	Unchanged	0.00%	700	1,400	1,400
2-214 Memberships, Registrations &	Unchanged	0.00%	450	900	900
Training	Officialiged	0.0076	430	300	300
2-217 Telephone	Unchanged	0.00%	696	696	696
2-219 Hospitality	Increased	56.67%	1,500	1,500	2,350
2-249 Other Professional	Unchanged	0.00%	3,750	5,000	5,000
2-262 Facility Rental	Unchanged	0.00%	-	400	400
2-265 Vehicle Rental	Unchanged	0.00%	820	1,500	1,500
2-519 General Supplies	Unchanged	0.00%	5,000	5,800	5,800
Total Expenses	Increased	3.32%	\$ 149,844	\$ 167,692	\$ 173,251

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# **Costing Center Summary**

51-40-00 FCSS Children's Support

**Costing Center** 51-40-00 FCSS Children's **Budget Year** 2025

DivisionCommunity ServicesFunction51 - Family & Community

Description

Staff costs, including seasonal staff, and other costs related to services and programs for children in the County.

#### **Summary of Changes**

Minimal increase.

Object	Changes	<b>Percent Change</b>	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-121 Salaries and Wages	Increased	2.99%	\$ 89,002	\$ 88,896	\$ 91,553
2-141 Admin Casual/Seasonal Wages	Increased	5.45%	26,138	26,462	27,905
2-145 WCB	Increased	19.32%	3,103	3,076	3,670
2-149 Employer Contributions	Increased	1.93%	20,193	22,758	23,197
2-211 Travel & Subsistence	Unchanged	0.00%	-	600	600
2-214 Memberships, Registrations &	Unahanaad	0.000/	000	900	900
Training	Unchanged	0.00%	800	800	800
2-217 Telephone	Unchanged	0.00%	744	1,016	1,016
2-219 Hospitality	Unchanged	0.00%	2,800	2,200	2,200
2-249 Other Professional	Unchanged	0.00%	2,250	3,500	3,500
2-262 Facility Rental	Unchanged	0.00%	750	1,500	1,500
2-519 General Supplies	Decreased	15.71%	3,500	3,500	2,950
Total Expenses	Increased	2.97%	\$ 149,280	\$ 154.308	\$ 158.890

# **Costing Center Summary**

51-60-00 FCSS Seniors Support

**Costing Center** 51-60-00 FCSS Seniors **Budget Year** 2025

DivisionCommunity ServicesFunction51 - Family & Community

Description

Provides for the costs of services and programs in support of seniors in the County.

**Summary of Changes** 

Minimal increase.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	20	024 Forecast	2024 Amount		20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	13,500	\$	15,000	\$	15,000
Total Revenues	Unchanged	0.00%	\$	13,500	\$	15,000	\$	15,000
Expenses								
2-121 Salaries and Wages	Increased	2.99%	\$	89,071	\$	88,896	\$	91,553
2-141-Admin Casual/Seasonal Wages	Increased	2.97%		38,448		46,300		47,677
2-145 WCB	Increased	18.68%		3,442		3,589		4,259
2-149 Employer Contributions	Increased	1.77%		24,488		24,536		24,970
2-211 Travel & Subsistence	Unchanged	0.00%		15,500		17,804		17,804
2-214 Memberships, Registrations &	Unchanged	0.00%		700		1,550		1,550
Training	Officialiged	0.00%		700		1,550		1,550
2-217 Telephone	Unchanged	0.00%		2,040		2,040		2,040
2-219 Hospitality	Unchanged	0.00%		3,100		3,750		3,750
2-249 Other Professional	Unchanged	0.00%		950		1,200		1,200
2-265 Vehicle Rental	Unchanged	0.00%		1,000		2,000		2,000
2-512 Clothing & Footwear	New this year			-		-		1,000
2-519 General Supplies	Decreased	40.82%		2,200		2,450		1,450
Total Expenses	Increased	2.65%	\$	180,939	\$	194,115	\$	199,253
Net Total		2.87%	-\$	167,439	-\$	179,115	-\$	184,253

# **Costing Center Summary**

56-10-00 Cemeteries General

**Costing Center** 56-10-00 Cemeteries **Budget Year** 2025

DivisionCommunity ServicesFunction56 - Cemeteries

#### Description

Provides for the cost of delivering cemetery services in the County.

#### **Summary of Changes**

Changes in expenses mainly due to increase in cemetery maintenance grant to community groups and removal of the initial setup fee for the cemetery management software.

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Object	Changes	Percent Change	20	024 Forecast	2	024 Amount	20	025 Amount
Revenues								
1-420 Sale of Goods & Services	Decreased	38.89%	\$	4,500	\$	9,000	\$	5,500
1-570 Land Sales & Cemetery Plots	Decreased	44.44%		1,400		4,500		2,500
1-991 Offset Of Non Cash Item Amortization	Unchanged	0.00%		782		782		782
Total Revenues	Decreased	38.51%	\$	6,682	\$	14,282	\$	8,782
Expenses								
2-214-Memberships, Registrations &	Unchanged	0.00%	\$	800	\$	800	\$	800
2-219-Hospitality	New this year			-		-		300
2-249-Other Professional	Decreased	79.31%		14,500		14,500		3,000
2-251 Grounds Maintenance	Increased	4.89%		16,000		22,500		23,600
2-519-General Supplies	New this year			-		-		700
2-521-Fuel, Oil & Antifreeze	Unchanged	0.00%		400		400		400
2-770 Contribution to Organizations	Increased	66.67%		14,607		15,000		25,000
2-900 Amortization	Unchanged	0.00%		782		782		782
Total Expenses	Increased	1.11%	\$	47,089	\$	53,982	\$	54,582
Net Total		15.37%	-\$	40,407	-\$	39,700	-\$	45,800

63-10-00 Agriculture General

**Costing Center** 63-10-00 Agriculture **Budget Year** 2025

DivisionCommunity ServicesFunction63 - Agricultural Services

#### Description

General cost centre for the provision of Agricultural Services in the County.

#### **Summary of Changes**

Changes in revenue primarily due to increase in provincial ASB grant and reduced weed control actioning based on actuals.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	202	24 Amount	20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Decreased	37.47%	\$	10,097	\$	60,450	\$	37,800
1-429-Course Registrations	New this year			1,202		-		2,400
1-560 Leases & Rentals	Decreased	37.04%		190		270		170
1-590 Donations, Contributions, Rebates	Unchanged	0.00%		379		500		500
1-840 Provincial Conditional Grants	Increased	34.17%		166,247		123,907		166,247
1-920 Transfer from Reserves	Unchanged	0.00%		500		1,000		1,000
1-991 Offset Of Non Cash Item	Unchanged	0.00%		57,434		57,434		57,434
Amortization			<b>#</b>	· · · · · · · · · · · · · · · · · · ·	\$		\$	265,551
Total Revenues	Increased	9.03%	<b>\$</b>	236,049	Þ	243,561	Þ	205,551
Expenses	Ingressed	2.450/	<b>.</b>	444.065	¢	471 222	\$	407 502
2-121 Salaries and Wages	Increased	3.45%	\$	444,965	<b>&gt;</b>	471,332	\$	487,593
2-141-Admin Casual/Seasonal Wages	Increased Increased	2.99%		262,678		264,234		272,128
2-145 WCB	Increased	17.99% 1.59%		18,552		18,489		21,814
2-149 Employer Contributions 2-211 Travel & Subsistence		0.00%		125,686		125,543		127,541
2-211 Traver & Subsistence 2-214 Memberships, Registrations &	Unchanged	0.00%		7,600		5,800		5,800
Training	Increased	3.85%		8,584		13,000		13,500
2-217 Telephone	Decreased	50.00%		5,000		5,000		2,500
2-219 Hospitality	Increased	280.00%		1,000		2,500		9,500
2-221 Advertising	Unchanged	0.00%		1,000		3,500		3,500
2-249 Other Professional	Unchanged	0.00%		9,000		20,620		20,620
2-251 Grounds Maintenance	Decreased	36.65%		3,688		55,250		35,000
2-253 Equipment Maintenance	Unchanged	0.00%		9,500		9,500		9,500
2-255 Vehicle Maintenance	Unchanged	0.00%		20,000		22,000		22,000
2-262 Facility Rental	Increased	25.00%		200		400		500
2-265 Vehicle Rental	Unchanged	0.00%		222		1,050		1,050
2-274 Insurance Premiums	Unchanged	0.00%		3,453		3,453		3,453
2-512 Clothing & Footwear	Increased	24.28%		3,904		3,621		4,500
2-519 General Supplies	Increased	6.76%		14,800		14,800		15,800
2-521 Fuel, Oil & Antifreeze	Decreased	10.00%		28,475		32,800		29,520
2-522 Tires, Batteries & Accessories	Unchanged	0.00%		3,493		9,500		9,500
2-531 Chemicals	Unchanged	0.00%		190,873		210,000		210,000
2-551 Small Inventory Items	Unchanged	0.00%		4,200		4,200		4,200
2-770 Contribution to Organizations	Unchanged	0.00%		37,343		45,000		45,000
2-900 Amortization	Unchanged	0.00%		57,434		57,434		57,434
Total Expenses	Increased	0.92%	\$	1,261,650	\$	1,399,024	\$	1,411,952
Net Total		0.78%	-\$	1,025,601	-\$	1,155,464	-\$	1,146,401

# **Costing Center Summary**

63-20-00 Agriculture Services Board

Costing Center63-20-00 AgricultureBudget Year2025

DivisionCommunity ServicesFunction63 - Agricultural Services

#### Description

Provides for expense reimbursement, other costs, and honoraria for the newly-restored Board.

#### **Summary of Changes**

Minimal change from increase in annual conference fees.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	202	24 Forecast	2024 Amount		ecast 2024 Amount		202	5 Amount
Expenses										
2-159 Board Honorarium	Unchanged	0.00%	\$	10,800	\$	12,800	\$	12,800		
2-211 Travel & Subsistence	Unchanged	0.00%		5,709		7,000		7,000		
2-214 Memberships, Registrations &	Increased	25.00%		2,250		2,000		2,500		
Total Expenses	Increased	2.29%	\$	18,759	\$	21,800	\$	22,300		

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## **Costing Center Summary**

72-10-00 Recreation General

**Costing Center** 72-10-00 Recreation General **Budget Year** 2025

DivisionCommunity ServicesFunction72 - Recreation

#### Description

Generalized budget for the provision of Recreation Services in the County.

#### **Summary of Changes**

Increase in revenue primarily comes from contributions by Parkland County for Evansburg arena operating and capital projects. Changes in expenses are driven by increased cost-sharing contributions to the Town of Edson for a pool vacuum, and water filtration system, and the removal of the 2024 surplus transfer to the YCE Multiplex reserve. For the Town of Hinton, the increase is due to the resurfacing of the skate park, cost of living and merit increases, replacement of event gear, and general increases in material costs.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	20	024 Forecast	2	024 Amount	202	25 Amount
Revenues								
1-351 Local Government Contributions	Increased	47.08%	\$	155,000	\$	155,000	\$	227,975
1-429 Course Registrations	Unchanged	0.00%		11,250		12,000		12,000
1-991 Offset Of Non Cash Item	Unchanged	0.00%		599,316		599,316		599,316
Amortization	Offerlangea	0.0070		333,310		333,310		333,310
1-992 Offset Of ARO Accretion Expense	Unchanged	0.00%		3,427		3,427		3,427
Total Revenues	Increased	9.48%	\$	768,993	\$	769,743	\$	842,718
Expenses								
2-121 Salaries and Wages	Increased	6.25%	\$	253,168	\$	255,569	\$	271,550
2-145 WCB	Increased	17.69%		6,439		6,084		7,161
2-149 Employer Contributions	Increased	2.88%		58,684		56,799		58,432
2-211 Travel & Subsistence	Increased	20.00%		4,990		5,000		6,000
2-214 Memberships, Registrations &	Increased	18.18%		4,700		5,500		6,500
Training				•				
2-217 Telephone	Unchanged	0.00%		920		1,000		1,000
2-219 Hospitality	Increased	54.55%		4,500		5,500		8,500
2-249 Other Professional	Increased	22.22%		22,311		22,500		27,500
2-252 Facility Maintenance	Unchanged	0.00%		429		500		500
2-262 Facility Rental	Unchanged	0.00%		1,010		1,700		1,700
2-274 Insurance Premiums	Decreased	75.76%		14,905		14,905		3,613
2-512 Clothing & Footwear	Unchanged	0.00%		-		450		450
2-519 General Supplies	Decreased	10.00%		16,000		20,000		18,000
2-521 Fuel, Oil & Antifreeze	Increased	22.22%		4,450		4,500		5,500
2-543 Natural Gas	Decreased	63.75%		245		737		267
2-544 Electricity	Increased	54.44%		7,718		5,462		8,435
2-545 Other Utilities	Increased	20.00%		10,000		10,000		12,000
2-731 Contribution to Local Government	Increased	10.21%		1,371,148		1,371,148		1,511,173
2-764 Transfer to Reserves	Decreased	100.00%		3,507,406		3,507,406		-
2-770 Contribution to Organizations	Unchanged	0.00%		161,000		300,000		300,000
2-814-Service Charges and Exchange	New this year			1,180		-		2,000
2-900 Amortization	Unchanged	0.00%		599,316		599,316		599,316
2-901 Water Accretion Expense	Unchanged	0.00%		3,427		3,427		3,427
Total Expenses	Decreased	53.96%	\$	6,053,946	\$	6,197,503	\$	2,853,025
Net Total		62.96%	-\$	5,284,953	-\$	5,427,760	-\$	2,010,307

## **Costing Center Summary**

72-20-00 Recreation Boards

**Costing Center** 72-20-00 Recreation Boards **Budget Year** 2025

**Division** Community Services **Function** 72 - Recreation

#### Description

Provides for expense reimbursement, other costs, and honoraria for the newly-restored Board.

#### **Summary of Changes**

No change.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	2	024 Forecast	2024 Amount	2025 Amount
Expenses						
2-159 Board Honorarium	Unchanged	0.00%	\$	10,200	13,500	13,500
2-211 Travel & Subsistence	Unchanged	0.00%		5,300	5,700	5,700
2-214 Memberships, Registrations & Training	Unchanged	0.00%		2,550	3,000	3,000
Total Expenses	Unchanged	0.00%	\$	18,050	22,200	22,200

## **Costing Center Summary**

72-30-18 Recreation Evansburg Arena

**Costing Center** 72-30-18 Recreation **Budget Year** 2025

DivisionCommunity ServicesFunction72 - Recreation

#### Description

Provides for recreation services expenses related specifically to the Evansburg arena/recreation centre.

#### **Summary of Changes**

Increase primarily driven by the increase in the PARS operational agreement.

Object	Changes	Percent Change	202	24 Forecast	20	24 Amount	202	5 Amount
Expenses								
2-252 Facility Maintenance	Increased	27.32%	\$	46,000	\$	48,500	\$	61,750
2-274 Insurance Premiums	Unchanged	0.00%		23,975		23,975		23,975
2-519 General Supplies	New this year			-		-		750
2-770 Contribution to Organizations	Increased	15.57%		271,000		271,000		313,200
Total Expenses	Increased	16.36%	\$	340.975	\$	343.475	\$	399,675

#### 72-30-29 Recreation Wildwood

**Costing Center** 72-30-29 Recreation **Budget Year** 2025

**Division** Community Services **Function** 72 - Recreation

#### Description

Provides for expenses related to the Wildwood recreation facilities (Complex and community hall).

#### **Summary of Changes**

Increase in expenses mainly due from increase in maintenance project costs with the addtion of roof repair, chemical treatment and ICT installation.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast		20	024 Amount	20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	18,200	\$	17,000	\$	17,000
Total Revenues	Unchanged	0.00%	\$	18,200	\$	17,000	\$	17,000
Expenses								
2-217 Telephone	Increased	12.50%	\$	1,550	\$	1,600	\$	1,800
2-252 Facility Maintenance	Increased	13.45%		104,000		108,200		122,750
2-274 Insurance Premiums	Unchanged	0.00%		13,360		13,360		13,360
2-513 Janitorial	New this year			-		-		1,000
2-519 General Supplies	New this year			-		-		1,000
2-543 Natural Gas	Increased	18.61%		19,385		17,863		21,188
2-544 Electricity	Increased	9.74%		26,288		26,183		28,733
Total Expenses	Increased	13.53%	\$	164,583	\$	167,206	\$	189,830
Net Total		15.06%	-\$	146,383	-\$	150,206	-\$	172,830

# **Costing Center Summary**

72-30-32 Recreation Niton Pool

**Costing Center** 72-30-32 Recreation Niton **Budget Year** 2025

**Division** Community Services **Function** 72 - Recreation

#### Description

Provides for recreation services at the Niton Green Grove seasonal swimming pool.

#### **Summary of Changes**

Slight increase in expenses under Admin Casual/Seasonal Wages, WCB, and facility maintenance for mechanical inspections.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2024 Amount		202	25 Amount
Revenues								
1-420 Sale of Goods & Services	Unchanged	0.00%	\$	14,734	\$	17,000	\$	17,000
<b>Total Revenues</b>	Unchanged	0.00%	\$	14,734	\$	17,000	\$	17,000
Expenses								
2-141 Admin Casual/Seasonal Wages	Increased	3.00%	\$	128,677	\$	128,677	\$	132,542
2-145 WCB	Increased	18.70%		3,358		3,328		3,951
2-149 Employer Contributions	Increased	1.31%		8,172		8,783		8,898
2-211 Travel & Subsistence	Unchanged	0.00%		-		500		500
2-214 Memberships, Registrations &	Unchanged	0.00%		244		600		600
Training	3							
2-217 Telephone	Unchanged	0.00%		1,000		1,050		1,050
2-219 Hospitality	Unchanged	0.00%		185		750		750
2-242 Technology	Increased	100.00%		-		1,000		2,000
2-252 Facility Maintenance	Increased	14.29%		11,000		17,500		20,000
2-512 Clothing & Footwear	Unchanged	0.00%		252		500		500
2-513 Janitorial	Unchanged	0.00%		418		500		500
2-519 General Supplies	Unchanged	0.00%		3,300		4,000		4,000
2-531 Chemicals	Unchanged	0.00%		16,800		18,000		18,000
Total Expenses	Increased	4.38%	\$	173,406	\$	185,188	\$	193,290
Net Total		4.82%	-\$	158,672	-\$	168,188	-\$	176,290

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## **Costing Center Summary**

72-30-44 Recreation Peers Complex

**Costing Center** 72-30-44 Recreation Peers **Budget Year** 2025

**Division** Community Services **Function** 72 - Recreation

Description

Peers Multiplex operating costs.

#### **Summary of Changes**

Increases from emergency light upgrades at the community centre, and bathroom in rink, wall/door insulation at the Peers Multiplex.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	20	24 Amount	202	25 Amount
Revenues								
1-590 Donations, Contributions, Reb	ates Increased	15.56%	\$	4,695	\$	4,500	\$	5,200
Total Revenues	Increased	15.56%	\$	4,695	\$	4,500	\$	5,200
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	1,850	\$	2,000	\$	2,000
2-252 Facility Maintenance	Increased	34.09%		41,000		57,500		77,100
2-274 Insurance Premiums	Unchanged	0.00%		21,908		21,908		21,908
2-519 General Supplies	New this year			-		-		1,250
2-543 Natural Gas	Increased	46.39%		10,494		7,836		11,470
2-544 Electricity	Increased	1.57%		37,657		40,523		41,159
Total Expenses	Increased	19.36%	\$	112,909	\$	129,767	\$	154,888
Net Total		19.49%	-\$	108,214	-\$	125,267	-\$	149,688

# **Costing Center Summary**

72-30-79 Recreation Marlboro Hall

**Costing Center** 72-30-79 Recreation **Budget Year** 2025

**Division** Community Services **Function** 72 - Recreation

Description

Services in Marlboro - Community Hall.

#### **Summary of Changes**

Increase in inspections and the addition of roof inspection and gutter cleaning.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-217 Telephone	Unchanged	0.00%	\$ 1,800	) \$ 1,800	\$ 1,800
2-242 Technology	Unchanged	0.00%	900	900	900
2-252 Facility Maintenance	Increased	14.46%	23,000	28,000	32,050
2-274 Insurance Premiums	Unchanged	0.00%	1,300	1,300	1,300
2-519 General Supplies	New this year		-	-	750
2-543 Natural Gas	Decreased	9.96%	3,264	3,962	3,567
2-544 Electricity	Decreased	0.99%	4,862	5,367	5,315
Total Expenses	Increased	10.53%	\$ 35,126	\$ 41,330	\$ 45,682

**Costing Center Summary** 

72-30-81 Recreation Robb Multiplex

**Costing Center** 72-30-81 Recreation Robb **Budget Year** 2025

DivisionCommunity ServicesFunction72 - Recreation

Description

Recreation services in Robb related specifically to the Multiplex operations.

**Summary of Changes** 

Increase in expenses mainly due to the annual service Building Management System (BMS) contract and increase in electricity costs based on 2024 forecast + CPI

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#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	20	24 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-590 Donations, Contributions, Rebates	New this year		\$	-	\$	4,800	\$	5,250
Total Revenues	New this year		\$	-	\$	4,800	\$	5,250
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	2,400	\$	2,400	\$	2,400
2-252 Facility Maintenance	Increased	22.58%		27,000		31,000		38,000
2-274 Insurance Premiums	Unchanged	0.00%		12,584		12,584		12,584
2-519 General Supplies	New this year			-		-		750
2-543 Natural Gas	Decreased	12.67%		6,964		8,716		7,611
2-544 Electricity	Increased	53.50%		19,692		14,021		21,523
2-831 Debenture Interest	Unchanged	0.00%		17,396		17,396		17,396
2-832 Debenture Principal	Unchanged	0.00%		43,121		43,121		43,121
Total Expenses	Increased	10.95%	\$	129,157	\$	129,238	\$	143,385
Net Total		11.01%	-\$	126,757	-\$	124,438	-\$	138,135

# **Costing Center Summary**

72-30-83 Cadomin Community Hall

Costing Center 72-30-83 Cadomin Budget Year 2025

**Division** Community Services **Function** 72 - Recreation

#### Description

Recreation services in Cadomin related specifically to the Community Hall operations.

#### **Summary of Changes**

Increase in expenses is primarily due to the Cadomin Community Hall being a new facility, resulting in full-year allocations for operating and facility maintenance costs.

Object	Changes	<b>Percent Change</b>	20	24 Forecast	2024 Amount		2025 Amount	
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	1,000	\$	1,000	\$	1,000
2-242 Technology	Increased	920.00%		750		1,000		10,200
2-252 Facility Maintenance	Increased	134.00%		10,000		20,000		46,800
2-274 Insurance Premiums	New this year			-		-		6,776
2-519 General Supplies	New this year			-		-		750
2-543 Natural Gas	Increased	13.09%		15,520		15,000		16,964
2-544 Electricity	Decreased	17.01%		5,695		7,500		6,224
Total Expenses	Increased	99.36%	\$	32,965	\$	44,500	\$	88,714

72-30-87 Brule Community Hall

**Costing Center** 72-30-87 Brule Community **Budget Year** 2025

**Division** Community Services **Function** 72 - Recreation

#### Description

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Brule Community Hall operations are substantially new for 2022; includes an operational project.

#### **Summary of Changes**

Increase is primarily due to new maintenance projects in 2025, including roof inspection and gutter cleaning, mechanical inspections, kitchen inspection, installation of a strainer on the chilled glycol line, kitchen exhaust cleaning, and chemical treatment.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	2	024 Forecast	2024 Amount		2024 Amount 2025		025 Amount
Expenses									
2-217 Telephone	Unchanged	0.00%	\$	600	\$	600	\$	600	
2-252 Facility Maintenance	Increased	182.41%		28,000		29,000		81,900	
2-274 Insurance Premiums	New this year			-		-		11,292	
2-519 General Supplies	New this year			-		-		750	
2-543 Natural Gas	Decreased	30.02%		4,190		6,544		4,580	
2-544 Electricity	Decreased	21.70%		9,352		13,054		10,221	
Total Expenses	Increased	122.25%	\$	42,142	\$	49,198	\$	109,343	

**Costing Center Summary** 

73-10-00 Parks & Campgrounds General

**Costing Center** 73-10-00 Parks & **Budget Year** 2025

DivisionCommunity ServicesFunction73 - Parks & Campgrounds

#### Description

Generalized Parks budget include costs for services not itemized specifically in other cost centres.

#### **Summary of Changes**

Minimal changes result from offsetting factors; an increase in other professional costs due to the addition of playground inspections and an increase in danger tree assessments; offset by the removal of shale infield work for one diamond.

#### **Budget Prior Year Comparison**

Object	Changes	<b>Percent Change</b>	20	024 Forecast	t 2024 Amour		202	25 Amount
Revenues								
1-591 Cash in Lieu	Unchanged	0.00%	\$	10,000	\$	10,000	\$	10,000
1-991 Offset Of Non Cash Item	Unchanged	0.00%		219,715		219,715		219,715
Amortization				<u> </u>				
Total Revenues	Unchanged	0.00%	\$	229,715	\$	229,715	\$	229,715
Expenses								
2-121 Salaries and Wages	Decreased	1.33%	\$	174,217	\$	224,679	\$	221,698
2-141-Admin Casual/Seasonal Wages	Increased	2.98%		130,993		102,570		105,622
2-145 WCB	Increased	15.23%		8,212		8,697		10,021
2-149 Employer Contributions	Decreased	0.31%		53,046		62,937		62,742
2-211 Travel & Subsistence	Increased	22.81%		1,500		2,850		3,500
2-214 Memberships, Registrations &	Increased	16.28%		2,600		4,300		5,000
Training				,		,		•
2-217 Telephone	Unchanged	0.00%		1,280		1,440		1,440
2-249 Other Professional	Increased	178.95%		9,823		9,500		26,500
2-252 Facility Maintenance	Decreased	5.10%		180,000		283,450		269,000
2-255 Vehicle Maintenance	Unchanged	0.00%		17,000		17,000		17,000
2-263 Equipment Rental	Decreased	30.43%		8,500		23,000		16,000
2-271 Licences & Permits	Unchanged	0.00%		450		500		500
2-274 Insurance Premiums	Unchanged	0.00%		4,008		4,008		4,008
2-512 Clothing & Footwear	Unchanged	0.00%		1,200		1,250		1,250
2-519 General Supplies	Decreased	15.25%		11,500		17,700		15,000
2-521 Fuel, Oil & Antifreeze	Increased	5.00%		39,500		40,000		42,000
2-522 Tires, Batteries & Accessories	Unchanged	0.00%		2,600		5,000		5,000
2-523 Equipment & Vehicle Supplies	Unchanged	0.00%		14,500		19,000		19,000
2-534 Grounds Maintenance Materials	Unchanged	0.00%		28,000		29,000		29,000
2-539 Construction Maintenance	Unchanged	0.00%		1,000		1,500		1,500
2-764 Transfer to Reserves	Unchanged	0.00%		10,000		10,000		10,000
2-770 Contribution to Organizations	Unchanged	0.00%		30,000		30,000		30,000
2-900 Amortization	Unchanged	0.00%		219,715		219,715		219,715
Total Expenses	Decreased	0.23%	\$	949,644	\$	1,118,095	\$	1,115,496
Net Total		0.29%	-\$	719,929	-\$	888,381	-\$	885,782

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#### 73-10-## Parks & Campgrounds All Locations

Costing Center 73-10-## Parks & Budget Year 2025

DivisionCommunity ServicesFunction73 - Parks & Campgrounds

#### Description

Costs specific to Campgrounds and day use.

#### **Summary of Changes**

Changes in facility maintenance costs are primarily due to the removal of the playground lifecycle replacement cost and wood shed repairs at the Bear Lake campground.

#### **Budget Prior Year Comparison**

#### 73-10-35 Parks & Campgrounds Beta Lake

Object	Changes	<b>Percent Change</b>	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-252 Facility Maintenance	Increased	7.08%	\$ 10,000	\$ 11,300	\$ 12,100
Total Expenses	Increased	7.08%	\$ 10,000	\$ 11,300	\$ 12,100

#### 73-10-36 Parks & Campgrounds Nojack

Object	Changes	Percent Change	2	024 Forecast	2	024 Amount	20	25 Amount
Expenses								_
2-252 Facility Maintenance	Increased	2.13%	\$	8,500	\$	9,400	\$	9,600
Total Expenses	Increased	2.13%	\$	8,500	\$	9,400	\$	9,600

#### 73-10-44 Parks & Campgrounds Jerry Vandewell Memorial Park

Object	Changes	Percent Change	20	24 Forecast	20	024 Amount	20	25 Amount
Expenses								
2-252 Facility Maintenance	Increased	2.96%	\$	12,000	\$	13,500	\$	13,900
Total Expenses	Increased	2.96%	\$	12,000	\$	13,500	\$	13,900

# **Costing Center Summary**

73-10-## Parks & Campgrounds All Locations

#### 73-10-45 Parks & Campgrounds Bear Lake

Object	Changes	Percent Change	,	2024 Forecast	2	024 Amount	2	025 Amount
Revenues								
1-560 Leases & Rentals	Unchanged	0.00%	\$	2,000	\$	2,000	\$	2,000
Total Revenues	Unchanged	0.00%	\$	2,000	\$	2,000	\$	2,000
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	1,000	\$	1,000	\$	1,000
2-252 Facility Maintenance	Decreased	36.63%		45,000		47,500		30,100
2-544 Electricity	Decreased	66.92%		671		2,219		734
Total Expenses	Decreased	37.23%	\$	46,671	\$	50,719	\$	31,834
Net Total		38.76%	-\$	44,671	-\$	48,719	-\$	29,834

#### 73-10-46 Parks & Campgrounds Long Lake

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-252 Facility Maintenance	Decreased	26.54%	\$ 18,000	\$ 22,800	\$ 16,750
Total Expenses	Decreased	26.54%	\$ 18,000	\$ 22,800	\$ 16,750

#### 73-10-47 Parks & Campgrounds Shining Bank

Object	Changes	Percent Change	2	2024 Forecast	2	024 Amount	20	25 Amount
Expenses								
2-217 Telephone	Unchanged	0.00%	\$	1,350	\$	1,400	\$	1,400
2-252 Facility Maintenance	Increased	5.56%		25,000		25,200		26,600
Total Expenses	Increased	5.26%	\$	26,350	\$	26,600	\$	28,000

#### 73-10-79 Parks & Campgrounds Millers Lake

Object	Changes	Percent Change	2024 Forecast	2024 Amount	2025 Amount
Expenses					
2-252 Facility Maintenance	Increased	6.58%	\$ 18,000	\$ 19,000	\$ 20,250
Total Expenses	Increased	6.58%	\$ 18,000	\$ 19,000	\$ 20,250

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74-10-00 Libraries General

**Costing Center** 74-10-00 Libraries General **Budget Year** 2025

DivisionCommunity ServicesFunction74 - Culture & Historical

#### Description

98

Costs associated with the County Library Board and its staffing and programming at three public library locations, and for the County's membership in the regional system.

#### Summary of Changes

Minimal changes due to increase in Yellowhead Regional Library (YRL) membership fee and slight increase in cost-share with the Town of Edson.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	20	24 Forecast	2	024 Amount	20	025 Amount
Revenues								
1-991 Offset Of Non Cash Item Amortization	Unchanged	0.00%	\$	72,395	\$	72,395	\$	72,395
1-992 Offset Of ARO Accretion Expense	Unchanged	0.00%		1,869		1,869		1,869
Total Revenues	Unchanged	0.00%	\$	74,264	\$	74,264	\$	74,264
Expenses								
2-214 Memberships, Registrations & Training	Increased	2.35%	\$	53,531	\$	53,250	\$	54,500
2-765 Contribution to Municipal	Increased	0.29%		686,696		686,700		688,720
2-900 Amortization	Unchanged	0.00%		72,395		72,395		72,395
2-901 Water Accretion Expense	Unchanged	0.00%		1,869		1,869		1,869
Total Expenses	Increased	0.40%	\$	814,491	\$	814,213	\$	817,483
Net Total		0.44%	-\$	740,227	-\$	739,950	-\$	743,220

# **Costing Center Summary**

74-30-29 Libraries Wildwood

Costing Center74-30-29 Libraries WildwoodBudget Year2025

DivisionCommunity ServicesFunction74 - Culture & Historical

#### Description

Costs specific to the operation of the Wildwood Library building.

#### **Summary of Changes**

Slight increase from general maintenance and roof inspections.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024	2024 Forecast		4 Amount	202	5 Amount
Expenses								
2-252 Facility Maintenance	Increased	47.20%	\$	8,000	\$	10,700	\$	15,750
2-274 Insurance Premiums	Unchanged	0.00%		1,300		1,300		1,300
2-543 Natural Gas	Decreased	3.01%		2,723		3,069		2,976
2-544 Electricity	Decreased	22.58%		3,211		4,533		3,509
Total Expenses	Increased	20.07%	\$	15,234	\$	19,601	\$	23,536

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# **Costing Center Summary**

74-40-00 Historical Services General

**Costing Center** 74-40-00 Historical Services **Budget Year** 2025

DivisionCommunity ServicesFunction74 - Culture & Historical

#### Description

Generalized cost centre to provide for Historical Services in the County.

#### **Summary of Changes**

With a portion of the historical books project completed in 2024, the remaining cost in 2025 is reduced, offset by an increase in general supplies for the new Geocache Tour Program.

Object	Changes	Percent Change	20	024 Forecast	2	024 Amount	20	25 Amount
Revenues								
1-420 Sale of Goods & Services	Increased	20.00%	\$	2,500	\$	2,500	\$	3,000
1-920 Transfer from Reserves	Decreased	35.00%		45,000		100,000		65,000
Total Revenues	Decreased	33.66%	\$	47,500	\$	102,500	\$	68,000
Expenses								
2-121 Salaries and Wages	Increased	3.00%	\$	66,706	\$	65,658	\$	67,626
2-145 WCB	Increased	18.70%		1,816		1,766		2,096
2-149 Employer Contributions	Increased	1.79%		17,303		18,029		18,352
2-211 Travel & Subsistence	Unchanged	0.00%		-		250		250
2-214 Memberships, Registrations &	Increased	100.00%		250		500		1,000
Training								•
2-219 Hospitality	Increased	48.48%		1,650		1,650		2,450
2-222 Newsletters & Media Publications	Decreased	35.00%		45,000		100,000		65,000
2-265 Vehicle Rental	Increased	19.57%		-		4,600		5,500
2-512 Clothing and Footwear	New this year			-		-		200
2-519 General Supplies	Increased	130.93%		4,850		4,850		11,200
2-521 Fuel, Oil & Antifreeze	Increased	85.71%		876		700		1,300
2-731 Contribution to Local Government	Increased	6.90%		38,499		85,900		91,826
2-765 Contribution to Municipal	Increased	7.29%		109,800		109,800		117,800
2-770 Contribution to Organizations	Unchanged	0.00%		20,000		20,000		20,000
Total Expenses	Decreased	2.20%	\$	306,750	\$	413,703	\$	404,600
Net Total		8.16%	-\$	259,250	-\$	311,203	-\$	336,600

74-40-18 Historical Services Tipple Park

**Costing Center** 74-40-18 Historical Services **Budget Year** 2025

DivisionCommunity ServicesFunction74 - Culture & Historical

#### Description

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Provides for the operation of the Tipple Park Museum building in Evansburg.

#### **Summary of Changes**

Increase in expenses from internet added for potential library service and addition of maintenance projects such as chemical treatment, water drainage improvement, and bathroom ceiling repairs.

#### **Budget Prior Year Comparison**

Object	Changes	Percent Change	2024 Forecast		2024	Amount	202	5 Amount
Expenses								
2-217 Telephone	Decreased	100.00%	\$	-	\$	2,400	\$	-
2-575 Technology	New this year			-		-		7,000
2-252 Facility Maintenance	Increased	105.60%	1.	5,000		18,750		38,550
2-274 Insurance Premiums	Unchanged	0.00%		4,718		4,718		4,718
2-544 Electricity	Decreased	10.78%	13	2,027		14,733		13,145
Total Expenses	Increased	56.19%	\$ 31	,745	\$	40,601	\$	63,413

# **Costing Center Summary**

74-50-00 Historical Board

**Costing Center** 74-50-00 Historical Board **Budget Year** 2025

DivisionCommunity ServicesFunction74 - Culture & Historical

#### Description

Provides for expense reimbursement, other costs, and honoraria for the newly-restored Board.

#### **Summary of Changes**

No change.

Object	Changes	<b>Percent Change</b>	202	2024 Forecast		orecast 2024 Amount		5 Amount
Expenses								
2-159 Board Honorarium	Unchanged	0.00%	\$	5,400	\$	5,400	\$	5,400
2-211 Travel & Subsistence	Unchanged	0.00%		1,420		1,420		1,420
2-214 Membership, Registrations & Training	Unchanged	0.00%		850		850		850
Total Expenses	Unchanged	0.00%	\$	7,670	\$	7,670	\$	7,670



"The Capital Budget sets out local government's long-term plan to acquire or rehabilitate long-term assets such as roads, water and sewer line, and public buildings. It also indicates how capital expenditures are going to be funded. (Municipal Government Act, Section 245)"

Finance 101, Guide to Municipal Finance

# 

# Capital Budget

- Capital Budget Overview
- Infrastructure Roads Plan
- Infrastructure Bridge Plan
- Capital Budget Summary
- 118 Capital Project List

**CAPITAL** 

# **Capital Budget Overview**

The capital budget sets out a local government's long-term plan to acquire or rehabilitate long-term assets such as roads, water and sewer infrastructure, parks, playgrounds, and public buildings. The capital budget also indicates how capital expenditures are going to be funded.

The Municipal Government Act under Section 246, identifies that a capital budget must include the estimated amount of the following:

- (a) the amount needed to acquire, construct, remove or improve capital property.
- (b) the anticipated sources and amounts of money to pay the costs referred to in clause (a);
- (c) the amount to be transferred from the operating budget.

The 2025 Interim Budget includes **\$138.1 million** in capital projects, of which \$104.9 million are projects that have been carried forward for completion from prior years, and \$33.3 million of in year 2025 projects.

		2025	2024	2024 v	s 2025
		Interim	Final	\$ Change	% Change
Capital Financing					_
Sale of Assets	\$	-	\$ -	\$ -	0.00%
Local Government Contributions		-	-	-	0.00%
Other Capital		828,213	337,500.00	490,713	145.40%
Provincial Conditional Grants		7,991,606	29,254,292	- 21,262,686	-72.68%
Transfer from Reserves		14,018,722	20,634,440	- 6,615,718	-32.06%
Carry forward from Prior Year		104,889,972	54,635,878	50,254,094	91.98%
Donations, Contributions, Rebates		-	-	-	0.00%
Total Capital Financing	\$	127,728,512	\$ 104,862,110	\$ 22,866,402	21.81%
Capital Expenses					
Capital Applied	\$	33,251,180	\$ 60,557,182	-\$ 27,306,002	-45.09%
Carry forward Capital Applied		104,889,972	54,635,878	50,254,094	91.98%
Total Capital Expenses	\$	138,141,152	\$ 115,193,060	\$ 22,948,091	19.92%
Capital Surplus/(Deficit)	-\$	10,412,639	-\$ 10,330,950	-\$ 81,689	0.79%

The County's 'Net Surplus / (Deficit)' is calculated by adding the Operating Surplus / (Deficit) and the Capital Surplus / (Deficit). When the 'Net Surplus / (Deficit)' is \$0, the County has a balanced budget. Municipalities are not allowed to budget for a surplus or deficit.

		2025		2024	2024 vs 2025				
		Interim		Final	\$ Change		% Change		
Operating Surplus / (Deficit)	\$	10,412,639	\$	10,330,950	\$	81,689	0.79%		
Capital Surplus / (Deficit)	-	10,412,639	-	10,330,950	-\$	81,689	0.79%		
Net Surplus / (Deficit)	\$	-	\$	-		-			

Capital projects as presented under the 2025 Interim Capital Budget can be classified as follows:

**Replacement:** the replacement of an existing asset that the County currently owns and has reached or is

reaching the end of its useful life.

Rehabilitation: is where the core asset remains, however work is being completed to bring it to 'like new'

condition.

**Upgrade**: an upgrade to an existing asset already owned and used by the County. This can be done to

provide added efficiency, realignment to a change in standard or code.

**New:** the acquisition or construction of a new asset that the County has not previously owned.

Generally new assets have an impact to the level of service provided. The lifecycle costs should

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be taken into consideration when looking to acquire or construct new assets.

The classification of these projects is an important step in understanding the lifecycle requirements of the County's assets, taking an asset management view point.

#### **Tangible Capital Assets**

Yellowhead County is responsible for the maintenance, replacement, and rehabilitation of **\$1.3 billion** of County owned capital assets.

Asset Category	Historical Cost	Average Useful Life	Average In-Service Year
Land	\$ 8,504,150	n/a	1998
Land Improvements	11,997,785	21	2012
Historical/Cultural	54,511	n/a	2006
Buildings	61,851,084	38	2010
Roadway System			
Road - ACP	167,845,316	25	2001
Road - Other	17,082,944	21	2017
Road - Gravel	881,784,548	23	1997
Bridges	65,178,486	52	1996
Street Lighting	836,757	26	2008
Water System	24,153,540	47	2010
Sewer System	16,704,406	57	2006
Storm System	1,557,032	75	2014
Communication	10,385,666	38	2019
Machinery and Equipment	12,548,853	11	2014
Vehicles	12,998,368	10	2015
Land Held	1,481,262	n/a	2006
Total	\$ 1,294,964,707	34	2008

#### CAPITAL

# **Infrastructure Roads Plan**

In order to properly plan for the future replacement of capital assets, the first step is to understand what you own; the County completed this exercise in 2010. As we move into 2025, administration will begin to review the inventory and the assumptions that were made in 2010 as it pertains to the useful lives of each asset to ensure that they are reflective of what we are experiencing more than a decade later.

With the development and the adoption of both a Roads Plan and Bridge Plan in the fourth quarter of 2022, we have advanced our journey towards asset management.

Administration prepared a capital rehabilitation and construction project schedule which encompasses the 2025 Budget year and a five year forecast from 2025 to 2030. This plan reflects the needs to extend the service life of existing roadway infrastructure and optimize the overall cost/benefit for the improved roadway infrastructure. This plan also facilitates future economic growth pressures and changing demands. The construction program is subject to change as projects may move on or off the road plan based on emerging needs, changing construction schedules, or available funding.

#### **Minor Capital Construction - Detail**

Priority Ranking	Description	Length (KM)	Rational
1	Range Road 144A - South of TWR 541		Narrow road (4m top), requires significant brushing, ditching, no grade, rough road.
2	Range Road 92 Repairs	Various	Centerline culvert road settlement repair
3	TWR 544 - East of Range Road 154	0.8	Low grade, drainage issues, rideability is rough, narrow top.
4	Range Road 144 - South of TWR 570		Narrow road, brushing required, low grade, drainage issues, flooding concerns, soft spots
5	TWR 533 - RR 84 to Range Road 85		Low grade, narrow road, flagged for attention but continue to monitor for further deterioration
Total Estimated Cos	st		

#### **Infrastructure Roads Plan Summary**

Construction Type	2025	2026	2027	2028		2028		2028		2028		2028		2029	2030
Minor Capital Construction - Detail	\$ 660,000	\$ 250,000	\$ 1,175,000	\$	750,000	\$ -	\$ -								
Major Capital Construction - Detail	16,000,000	3,600,000	5,625,000		2,200,000	4,275,000	2,925,000								
Total	\$ 16,660,000	\$ 3,850,000	\$ 6,800,000	\$	2,950,000	\$ 4,275,000	\$ 2,925,000								

#### 2025 Infrastructure Roads Plan Projects

		Funding									
Project	Project Cost	Prior Year	Grants	Reserve	Taxation						
IN24-009 Range Road 144A - South of TWR 541	\$ 450,000	\$ 125,000		\$ 325,000							
IN24-024 Range Road 92 Repairs	210,000	210,000									
IN23-003 TWR 542 - Hwy 748 to RR 165	12,500,000	5,365,165	\$ 6,787,713	347,122							
IN23-005 TWR 544 - East of Hwy 32	2,850,000	2,850,000									
IN25-051 RR 183 - North of Hwy 16	350,000			350,000							
IN25-052 TWR 544 - East of RR 165 to RR 162	300,000		200,000	100,000							
Total 2025 Roads Plan	\$ 16,660,000	\$ 8,550,165	\$ 6,987,713	\$ 1,122,122	\$ -						

	Estimated Cost and Target Year of Construction							ion
Proposed Treatment		2025	2026			2027		2028
Grade/drainage improvements, culvert replacement, clearing and fencing. Engineering in 2024, construction in 2025.	\$	450,000						
Repair road section that have settled.		210,000						
Grade/drainage improvements, culvert replacement, clearing and fencing.			\$	125,000	\$	500,000		
Grade/drainage improvements, culvert replacement, clearing and fencing.				125,000		500,000		
Grade/drainage improvements, culvert replacement, clearing and fencing.						175,000	\$	750,000
	\$	660,000	\$	250,000	\$	1,175,000	\$	750,000

#### CAPITAL

# **Infrastructure Roads Plan (continued)**

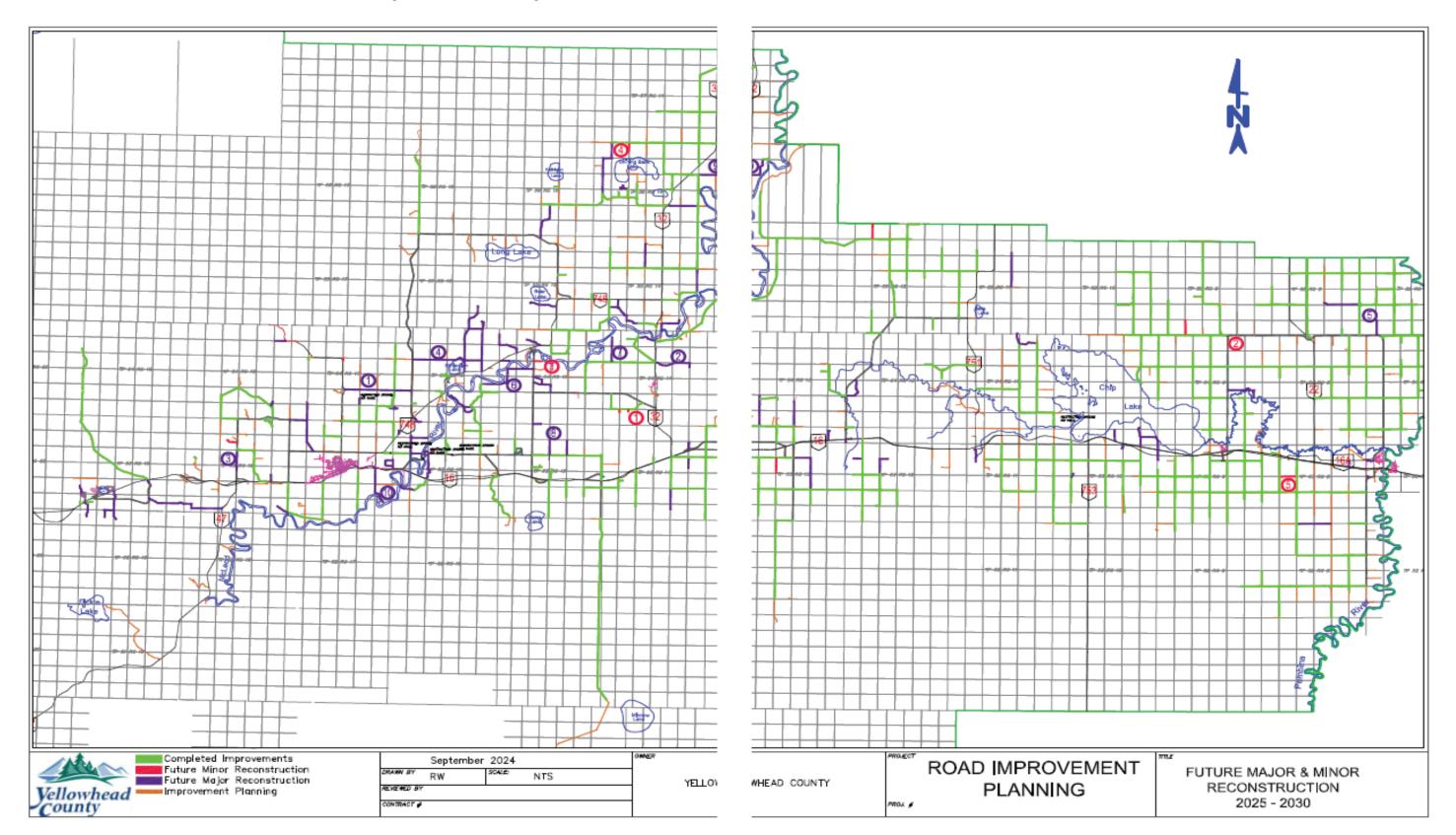
## Major Capital Construction - Detail

Priority Ranking	Description	Length (KM)	Rational
1	TWR 542 - Hwy 748 to RR 165	6.4	Base & Pave.
2	TWR 544 - East of Hwy 32	3.8	Low grade in areas as well as drainage issues. Has reoccurring soft areas that require patch gravel. Total Project Cost (\$2,850,000)
3	RR 183 - North of Hwy 16	Various	Significant pavement settlement. Geotechnical Investigation.
4	TWR 544 - East of RR 165 to RR 162	5.1	Major drainage issues. Road subbase compromised due to saturation in the spring.
5	RR 75 - North of TWR 550	1.6	Drainage issues, low grade, increased maintenance efforts, large bridge file and power lines may have to be relocated
6	TWR 542A, RR 155A, TWR 543A - West of RR 154	6.3	Road is soft and has issues a number of times. Patch gravel and extra grading has been required most years.
7	RR145A - North of TWR 544	2.5	Frequent repairs required to address major washout. Low grade, drainage issues, soft spots in the spring.
8	RR 153 - North of TWR 534	1.6	Areas of low grade. Some stability issues on sidehill cut area. Erosion concerns. Alignment and width concerns
9	TR 564, RR 134A - East of Hwy 32	5.7	Narrow road width in areas. Stability issues next to river bank. Had movement in slope 2021.
10	RR 171 - South of Hwy 16	3.9	Narrow road width in areas. Stability issues next to river bank. Had movement in slope 2021.

	Estimated Cost and Target Year of Construction											
Proposed Treatment		2025		2026		2027		2028		2029		2030
Tender Reconstruction	\$	12,500,000										
Tender Reconstruction		2,850,000										
Engineering		350,000										
Tender Reconstruction		300,000	\$	2,100,000								
Tender Reconstruction				1,500,000								
Tender Reconstruction					\$	5,625,000						
Tender Reconstruction							\$	1,000,000				
Tender Reconstruction								1,200,000				
Tender Reconstruction									\$	4,275,000		
Tender Reconstruction											\$	2,925,000
	\$	16,000,000	\$	3,600,000	\$	5,625,000	\$	2,200,000	\$	4,275,000	\$	2,925,000

CAPITAL

# **Infrastructure Roads Plan (continued)**



CAPITAL

# Infrastructure Bridge Plan

As presented by administration and adopted by Council at the October 11, 2022 Council Meeting; In order to address the aging inventory of bridges within Yellowhead County, administration prepared a long range and short range capital rehabilitation and construction project schedule. The short range plan encompassed the 2023 Budget year and a four year forecast (2024 to 2027), while the long range plan is for a thirty year period (2028 to 2058) This plan reflects the needs to extend the service life of existing bridge infrastructure and optimize the overall cost/benefit for the improved bridge infrastructure. This short-range plan also facilitates future economic growth pressures and changing demands. The rehabilitation and construction program is subject to change as projects may move on or off the bridge plan based on emerging needs, changing construction schedules, or available funding. The plan as presented has been updated for 2025 as summarized below.

#### **Bridge Construction and Rehabilitation Plan**

Priority Ranking	Description	Year Built	Located Over
1	71009-1 Bridge Culvert	1950	Tributary to Mcleod River, WaterCRS-ST
2	13103-2 Bridge	1982	Carrot Creek, 8.11.107.20, WaterCRS-ST
3	73079-1 Bridge Culvert	1956	Tributary to Mcleod River, 8.11.107.14, WaterCRS-ST
4	07552-1 Bridge	1928	EDSON RIVER, 8.11.107.25, WaterCRS-ST
5	71241-1 Bridge Culvert	1961	Tributary to Lobstick River,8.11.84.51.12, WaterCRS-ST
6	13339-1 Bridge File Culvert	1977	Deep Creek, 8.11.84.51.10, WaterCRS-ST
7	73199-1 Bridge	1952	Mcleod River, 8.11.107, WaterCRS-ST
8	77656-1 Bridge Culvert	1982	Tributary to Mcleod River, 8.11.107.21, WaterCRS-ST
9	72507-1 Bridge	1952	POISON CREEK, 8.11.84.51.15, WaterCRS-ST
10	8395-1 Bridge	1961	TRIBUTARY TO MCLEOD RIVER, 8.11.107.24, WaterCRS-ST
11	71633-1 Bridge	1950	2nd order Tributary to Mcleod River, 8.11.107.13.6, WaterCRS-ST
12	76898-1 Bridge Culvert	1968	2nd order Tributary to Deep CK, 8.11.84.51.10.2.1, WaterCRS-ST
Total Estimated Co.	st		

#### Bridge Construction and Rehabilitation 30+ Year Replacement Forecast (2022 \$)

2022 to 2026	2027 to 2031	2032 to 2036	2037 to 2041	2042 to 2046	2047 to 2066	TBD	Total 2022 to 2052
\$ 33,000,000	\$ 50,400,000	\$ 29,100,000	\$ 9,300,000	\$ 2,700,000	\$ 7,800,000	\$ 111,400,000	\$ 243,700,000

In 2022 dollars, Yellowhead County would need a total of \$243.7 million in reserve for the replacement of all 120 bridges at the end of their life based on condition assessment. There are many factors that impact this, including maintenance schedules and unforeseen changes in an assets condition.

#### 2025 Infrastructure Bridge Plan Project Summary

			Funding							
Project	Pr	oject Cost	Prior Year		Year Grants		Reserve		Taxation	
IN23-007 - BF71009 - Tributary to Mcleod River - TWP534 Old Hwy	\$	1,000,000	\$	689,284					\$	310,716
IN24-021 - BF 13103-2 Replacement		220,000		220,000						
IN24-022 - BF 73079 Replacement		852,000		150,000			\$	702,000		
IN24-023 - BF 07552-1 Replacement		3,743,647		2,421,442				1,322,205		
IN25-053 -BF 71241-1 Bridge Culvert Repair		985,000			\$	549,692		435,308		
Total 2025 Bridge Plan	\$	6,800,647	\$	3,480,726	\$	549,692	\$	2,459,513	\$	310,716

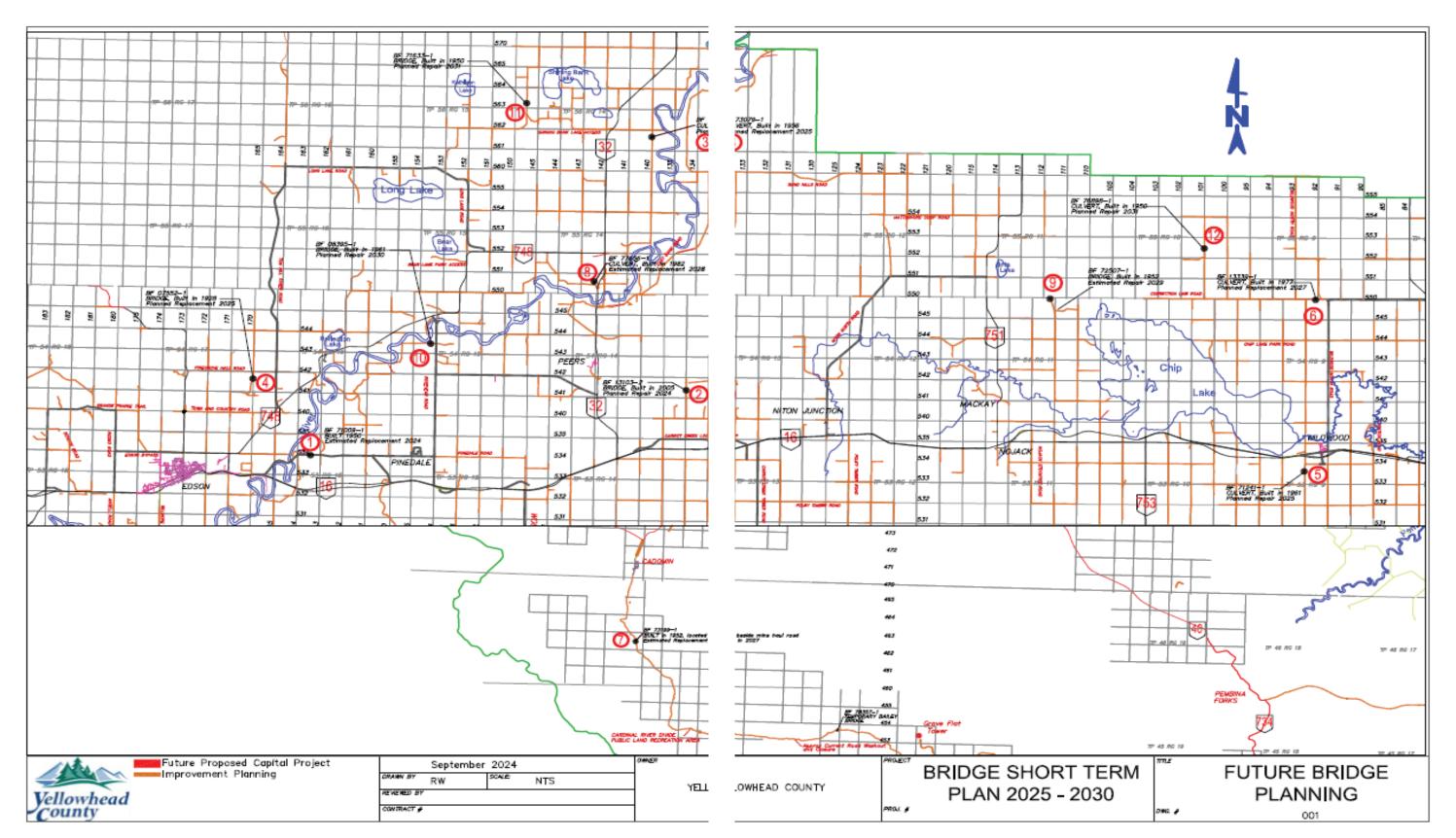
	Estimated Cost and Target Year of Construction										
Proposed Treatment	2025		2026 2027		2027	2028		2029	2030		
Replace	\$	677,478									
Repair		220,000									
Replace		852,000									
Replace		3,743,647									
Replace		985,000									
Replace			\$	120,000	\$	865,000					
Repair				100,000		500,000					
Replace						100,000	\$	550,000			
Repair								150,000	\$ 500,000		
Repair									100,000	\$	500,000
Repair											150,000
Replace											100,000
	\$	6,478,125	\$	220,000	\$	1,465,000	\$	700,000	\$ 600,000	\$	750,000

#### Bridge Construction and Rehabilitation 30+ Year Replacement Forecast (end of life \$)

2022 to 2026	2027 to 2031	2032 to 2036	2037 to 2041	2042 to 2046	2047 to 2052	TBD	Total 2022 to 2052
\$ 33,000,000	\$ 55,645,672	\$ 35,472,738	\$ 12,516,576	\$ 4,012,058	\$ 12,796,727	\$ 201,785,680	\$ 355,229,451

When taking into consideration the time value of money (things generally cost more tomorrow versus today), the above chart shows that the amount of money needed in reserve for the future replacement of all 120 bridges increases to \$355.2 million. The current reserve for the future replacement of County bridges is \$14.4 million.

# **Infrastructure Bridge Plan (continued)**



"It is crucial to keep in mind that a major defining characteristic of the MGA is that it affords municipalities with 'natural person powers,' which means that municipalities have the same capacity, rights, powers and privileges of a natural person, except where altered by the MGA. This mean that, like a person, a municipality can spend and save the money they collect as they see fit. Much like individuals are encouraged to practice sound financial management by saving for large unforeseen future costs, or changes in their earning power, municipalities can do the same."

RMA Understanding Municipal Financial Reserves, November 2019

# **Yellowhead County**

# Capital Budget

#### Capital at a Glance

Division/Request	Carry forwards (funded in prior years)		Total 2025 Capital Projects
Governance Services	\$ -	\$ -	\$ -
Community Services	28,077,114	4,785,294	32,862,408
Infrastructure Services	30,624,353	21,588,256	52,212,609
West Yellowhead Regional Landfill Authority	-	828,213	828,213
Protective Services	46,188,505	6,049,417	52,237,922
Total	\$ 104,889,972	\$ 33,251,180	\$ 138,141,152

#### **Capital Project Highlight**

#### PS24-018 Universal Broadband Project

The debenture payments for this project will be captured in the final budget and have been included here for information purposes. This project looks to provide coverage to over 90 percent of residents within Yellowhead County. Grant funding of just over \$23.32 million is provided through Innovation, Science and Economic Development Canada as part of their Rural Broadband Initiative, and Yellowhead County is responsible for \$17.79 million.

Yellowhead County will fund it's portion of the project through internal borrowing, utilizing reserves, paid back over a four year period from 2025 to 2028.

Borrowing Amount	\$ 17,792,532
Rate	3.77%
Term	4
Annual Payment	\$ 4,875,124
Annual Principal	\$ 4,448,133
Annual Interest	\$ 426,991

Utilizing the Restricted Surplus Fund: Infrastructure reserve will not have an impact on current or future infrastructure projects as a significant portion of the funds within the Infrastructure reserve have been placed in reserve for future projects that fall outside of the 2028 full payback period.

# Capital Project List Budget Year 2025

Capital Budget	Description	1	Project Cost
Community Services			
CS19-009 YCE Multiplex	Carryforward. YCE Multiplex.	\$	29,488,208
CS23-009 Evansburg Community Hall	Carryforward. Explore options for new hall.		161,500
CS23-010 Outdoor Rink Boards	Carryforward. Replacement of rink boards installation only \$35k/rink; boards for 2 rinks		70,000
	Marlboro/Niton purchased 2024; carry forward \$30k.		
CS24-024 Peers Rink Hydrant	Carryforward. Provide for rink flooding/Peers Multiplex tie-in; includes \$10k carry		35,000
·	forward from 2024.		
CS25-001 Library Space	New. Library service provision.		1,000,000
CS25-002 McLeod Valley Playground	Replacement. Protective surfacing replacement.		15,000
CS25-003 Wildwood Complex Chairs	Upgrade. Lifecycle replacement x100.		12,500
CS25-004 Robb Multiplex Sound System	New. Surround sound system.		35,000
CS25-005 Niton Pool Filter Sand	Replacement. Replace sand in filters.		7,500
CS25-006 Parks/Recreation Truck	Replacement. Truck replacement for YC129 - lifecycle.		75,000
CS25-007 Wildwood Community Hall Chairs	Upgrade. Lifecycle replacement x100.		12,500
CS25-008 Evansburg Arena Header Clamps	Replacement. Replace header gear clamps.		25,000
CS25-009 Trail Development	New. As per trails master plan.		100,000
CS25-010 Marlboro Kitchen Renovations	New. Commercial kitchen upgrade.		500,000
CS25-011 Niton Pool Fibre Install	New. Enhanced internet service.		8,100
CS25-012 Brule Hall Fibre Install	New. Enhanced internet service.		8,100
CS25-013 Dock Float Replacements	Replacement. Lifecycle replacement phase 2 of 3.		70,000
CS25-014 Gunner Rehn Park Fencing	New. Fence extension for safety.		25,000
CS25-015 Marlboro Ball Diamond Upgrade	New. Replace grass infield with shale; one diamond.		125,000
CS25-016 Ag Fleet Truck	Replacement. Fleet truck replacement for YC91 - lifecycle.		75,000
CS25-017 Wildwood Complex Fire Detector Heads	New. Addition to arena as per fire inspection report.		40,000
CS25-018 Wildwood Complex Arena Slab Retrofit	Replacement. Curling slab past life expectancy; brine line failure.		330,000
CS25-019 Cadomin Community Hall Kitchen Upgrades	New. Commercial kitchen upgrade.		500,000
CS25-020 Wildwood Complex Compressor	Replacement. Compressor due for overhaul.		14,000
CS25-021 Niton Pool Chemical Controller	Replacement. Existing controller needs replacing; obsolete.	ĺ	15,000
CS25-022 Parks Truck	Replacement. Truck replacement for YC121- lifecycle.		100,000
CS25-023 Spray Truck Tank Replacement	Replacement. Lifecycle replacement of spray tanks x2.		15,000
Total - Community Services		\$	32,862,408

			2025 Interim Budget						
			Fundin	g Sources					
Carry forward Prior Year Funding			vard Prior Fiscal Framework Canada Community		Other Grants	Donations	Other	Reserve	Taxation
\$ 27,875,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,612,594		
161,500	-	-	-	-	-	-	-		
30,000	-	-	-	-	-	40,000	-		
10,000	-	-	-	-	-	-	25,000		
-	-	-	-	-	-	-	1,000,000		
-	-	-	-	-	-	15,000	-		
-	-	-	-	-	-	6,250	6,250		
-	-	-	-	-	-	-	35,000		
-	-	-	-	-	-	7,500	-		
-	-	-	-	-	-	-	75,000		
-	-	-	-	-	-	6,250	6,250		
-	-	-	-	-	-	25,000	-		
-	-	75,000	-	-	-	-	25,000		
-	-	-	-	-	-	-	500,000		
-	-	-	-	-	-	-	8,100		
-	-	-	-	-	-	-	8,100		
-	-	-	-	-	-	-	70,000		
-	-	-	-	-	-	-	25,000		
-	-	-	-	-	-	-	125,000		
-	-	-	-	-	-	-	75,000		
-	-	-	-	-	-	-	40,000		
-	-	-	-	-	-	330,000	-		
-	-	-	-	-	-	-	500,000		
-	-	-	-	-	-	14,000	-		
-	-	-	-	-	-	15,000	-		
-	-	-	-	-	-	-	100,000		
-	-	-	-	-	-	-	15,000		
\$ 28,077,114	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 459,000	\$ 4,251,294		

# Capital Project List Budget Year 2025

Capital Budget	Description	Project Cost
Infrastructure Services		,
P20-002 Cadomin Lagoon	Carryforward. Monitoring Wells.	\$ 30,000
SEWERMARL Marlboro Sewer/Lagoon	Carryforward. Sewer Lagoon and Sewer Outfall.	7,562,422
IN22-008 Evansburg Street Improvement	Carryforward. Engineering and construction in 2025.	6,432,110
IN22-009 Boat Launch - Rosevear	Carryforward. Environment permits and turn around.	39,954
IN23-003 Twp Road 542 - Hwy 748 to Range Road 165	Carryforward. Detailed design completed in 2024, construction for 2025. Currently 5.5 Million in Reserve need + 7 million.	12,500,000
IN23-005 Twp 544 - East of Hwy 32	Carryforward. Detailed design completed in 2024, construction for 2025.	2,850,000
IN23-007 BF71009 - Tributary to McLeod River - TWP 534 Old	Carryforward. BF 71009 Replacement, re-design and re-tender in Fall 2024.	1,000,000
Hwy	carrytorward. 31 71003 Replacement, to design and to tender in run 2024.	1,000,000
IN23-010 Marlboro Water/Sewer	Carryforward. Engineering and design.	2,006,027
· · · · · · · · · · · · · · · · · · ·		2,096,037
IN23-011 Robb Lagoon	Carryforward. Robb Lagoon (fencing).	80,000
IN23-028 Safety , beautification and functionality of County facilities	Carryforward. Flag and parking lot upgrades.	49,150
IN23-030 Long Lake Road Embankment Slope Failure - Landslide	Carryforward. Long Lake Road Embankment Slope Failure.	708,108
IN23-031 Culvert No 7 Rehabilitation - Flood Recovery	Carryforward. Rehabilitation.	535,000
IN23-032 Culvert Rehabilitation Flood Damages Recovery	Carryforward. Rehabilitation.	940,681
IN24-002 Storage Structure Wildwood	Carryforward. Outdoor storage dilapidation and requires replacement.	40,000
IN24-006 Bobcat (Wildwood)	Carryforward. Old bobcat at end of life cycle (\$80,000 carry forward + \$40,000 request for additional funds).	120,000
IN24-009 Range Rd 144A - South of TWP 541	Carryforward. Detailed design completed in 2024, construction for 2025.	450,000
IN24-021 BF13103-2 Replacement	Carryforward. BF 13103 Girder Replacement.	220,000 852,000
IN24-022 BF73079 Replacement	Carryforward. BF 73079 Replace; engineering in 2024 and construction in 2025 request \$702,000 additional org \$150,000.	632,000
IN24-023 BF07552-1 Replacement	Carryforward. BF 07552 Replacement; request carry forward remainder \$2,421,441.56 (and an increase of \$1,322,205).	3,743,647
IN24-024 RR92 Repairs	Carryforward. Geotechnical/engineering assessment to investigate pavement settlement issues.	210,000
IN25-001 Edson Admin - Painting	Upgrade. Wall patching and paint re-fresh for Edson Admin.	50,000
IN25-002 Communication Towers - Surge Protection	New. Install surge protection at each tower site.	35,000
IN25-003 Wildwood Admin - Boiler Flu Re-Vent	Upgrade. Project to re-vent boiler exhaust, currently leaking into mechanical room.	50,000
IN25-004 Wildwood Admin - Drainage Improvements	New. Project to address downspouts discharging into pedestrian areas, safety concern.	75,000
IN25-005 Cadomin Community Hall - Abloy Hardware Install	New. Abloy hardware and install.	25,000
IN25-006 Cadomin Community Hall - Surge Protection	New. Building surge protection	8,000
IN25-007 Cadomin Community Hall - BMS Install	New. BMS System install.	90,000
IN25-008 Evansburg Arena - Abloy Hardware Install	New. Abloy hardware and install.	10,000
IN25-009 Evansburg Arena - Boiler Pump Control	Upgrade. Current safety hazard, requires control.	10,000
IN25-010 Evansburg Arena - ICT Security System Install	Upgrade. Old system doesn't report to dispatch; install new.	35,000
IN25-010 Evalishing Arena - ICT Security System Install	New. Install backflow prevent to ensure pool water does not contaminate drinking water.	10,000
IN25-011 Green Grove Pool - Backnow Preventer Install IN25-012 Peers Multiplex - Boiler Flu Re-Vent	Upgrade. Project to re-vent boiler exhaust, currently leaking into mechanical room.	6,500
·		8,000
IN25-013 Peers Multiplex - New Backflow Preventer IN25-014 Peers Multiplex - Kitchen Countertop	Replacement. Current backflow failed, replacement required.	3,500
· · · · · · · · · · · · · · · · · · ·	Upgrade. Replace kitchen countertop on island.	
IN25-015 Peers Multiplex - Surge protection	New. Surge protection to protect mechanical devices.	6,500
IN25-016 Peers Multiplex - ICT Install	New. Mechanical room door ICT install.	3,500
IN25-017 Robb Multiplex - ICT Install	New. Mechanical room door ICT install.	3,500
IN25-018 Tipple Park Museum - ICT Install	New. ICT T-Sec install on entry door.	4,500
IN25-019 Wildwood Community Hall - ICT Install	New. ICT T-Sec install on kitchen door.	3,000
IN25-020 Wildwood Community Hall - Flooring Upgrade	Replacement. Current flooring end of life. Replace flooring.	25,000
IN25-021 Wildwood Community Hall - Fire Code/Life Safety	New. See report from Fire. Various improvements required for code compliance.	50,000
IN25-022 Wildwood Community Hall - Ceiling Fans	New. Add ceiling fans to the community hall.	5,000
IN25-023 Wildwood Complex - Electrical Room Improvements	Upgrade. Code issue for compliance.	10,000
IN25-024 Wildwood Complex - Mechanical Room Improvements	Upgrade. Freezes up and no heat during the winter. Heat and insulate room.	10,000
IN25-025 Wildwood Complex - ICT Install	New. Access control for back door.	4,000

	2025 Interim Budget						
			Fundin	g Sources			
Carry forward Prior Year Funding	Local Government Fiscal Framework (LGFF)	Canada Community Building Fund (CCBF)	Other Grants	Donations	Other	Reserve	Taxation
\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7,562,422	-	-	-	-	-	-	-
6,432,110	-	-	-	-	-	-	-
39,954	-	-	-	-	-	-	-
5,365,165	6,787,713	-	-	-	-	347,122	-
2,850,000	-	-	-	-	-	-	-
689,284	-	-	-	-	-	-	310,716
2,096,037	-	-	-	-	-	-	-
80,000	-	-	-	-	-	-	-
49,150	-	-	-	-	-	-	-
708,108	-	-	-	-	-	-	-
535,000	-	-	-	-	-	-	-
940,681	-	-	-	-	-	-	-
40,000	-	-	-	-	-	-	-
80,000	-	-	-	-	-	-	40,000
125,000	-	-	-	-	-	325,000	-
220,000	-	-	-	-	-	-	-
150,000	-	-	-	-	-	702,000	-
2,421,442	-	-	-	-	-	1,322,205	-
210,000	-	-	-	-	-	-	-
-	-	-	-	-	-	25,000	25,000
-	-	-	-	-	-	-	35,000
-	-	-	-	-	-	25,000	25,000
-	-	-	-	-	-	-	75,000
-	-	-	-	-	-	-	25,000 8,000
- -	-	-		-		-	90,000
-	-	_	-	_	_	_	10,000
-	-	-	-	-	-	5,000	5,000
-	-	-	-	-	-	17,500	17,500
-	-	-	-	-	-	-	10,000
-	-	-	-	-	-	3,250	3,250
-	-	-	-	-	-	-	8,000
-	-	-	-	-	-	1,750	1,750
-	-	-	-	-	-	-	6,500 3,500
<u>-</u>	-	-	<u> </u>	-	_	-	3,500
-	-	-	-	-	-	-	4,500
-	-	-	-	-	-	-	3,000
-	-	-	-	-	-	25,000	-
-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	5,000
-	-	-	-	-	-	5,000	5,000
-	-	-	-	-	-	5,000	5,000
-	-	-	-	-	-	-	4,000

# Capital Project List Budget Year 2025

		I	
Capital Budget	Description		Project Cost
IN25-026 YCOC - IT Server Room AC Install	New. Install AC for server room due to overheating.	<u>'</u>	15,000
IN25-027 YCOC - Shop Lights	Replacement. Continue replacement schedule of shop lights, 1/4 done in 2024.		15,000
IN25-028 Jasper/Hinton Airport - Water Filtration	New. Install water filtration system/softener. Pipes constantly crystalize.		5,000
IN25-029 Wildwood Firehall - ICT Install	New, ICT install for hose tower access.		3,500
IN25-030 Wildwood Firehall - Mechanical Room Floor Drain	Upgrade. Epoxy floor to mitigate water leaking to main floor.		10,000
IN25-031 Station 12 Firehall - Float System	Upgrade. Re-locate float system electrical for lift station. Safety concern mitigation.		6,000
IN25-032 Station 12 Firehall - Electrical Room	Upgrade. Electrical room modifications and upgrades to ensure compliance.		20,000
IN25-033 Station #10 - Epoxy Bay Floor	Upgrade. Epoxy coating for bay floor.		36,000
IN25-034 Station #10 - Water Softener	New. Water softener.		10,000
IN25-035 Brule Water Plant - ICT Install			5,000
IN25-036 Cadomin Water Plant - ICT Install	New. ICT main door install. Higher install price due to distance.		5,000
	New. ICT main door install. Higher install price due to distance.		
IN25-037 Evansburg Water Plant - ICT Install	New. ICT security change over and card access.		9,000
IN25-038 Marlboro Water Plant - ICT Install IN25-039 Wildwood Lift Station - ICT Install	New. ICT recir do as in tell		9,000
	New. ICT main door install.  New. ICT main door install.		4,000
IN25-040 Wildwood Water Plant - ICT Install			3,000
IN25-041 Steamer	Replacement. New steamer unit required, old unit near end of life.		35,000
IN25-042 Sign rack for sign truck	New. Sign rack for sign truck to help keep signs organized and in place.		5,000
IN25-043 Grader Replacement (x2)	Replacement. Current graders at around 10,000 hrs by end of year. Out of warranty. BC		1,550,000
IN25-044 3" de-watering pump	New. 3" trash/de-watering pump for flooding events.		12,500
IN25-045 Skid-steer Trailer	New. Trailer to float skid-steer.		20,000
IN25-046 Plow Truck Replacement (Unit 103)	Replacement. Replace plow truck unit 103.		550,000
IN25-047 YC125 Replacement (1/2 ton)	New. YC125 used as a spare, high mileage.		75,000
IN25-048 YC128 Replacement (1/2 ton)	Replacement. YC128 is used for facilities. High mileage, replacement required.		75,000
IN25-049 YC115 Replacement (1/2 ton)	Replacement. YC115 is due for replacement, high mileage. Transportation west.		75,000
IN25-050 Radio's for vehicles	New. Spare radios to have on hand for replacements (x2).		4,000
IN25-051 Range Road 183, N/O Hwy 16 to Twp 540	Replacement. Geotechnical investigation/engineering assessment to determine repair strategy for pavement heaves (2km).		350,000
IN25-052 Twp 544 E/O Tom Hill to Rge Rd 162	Upgrade. New major capital road proposal. Improve major drainage concerns and road safety (3km).		300,000
IN25-053 BF 71241	Replacement. BF 71241 on Rge Rd 93 Replacement, based on Engineering Assessment.		985,000
IN25-054 YC139 Truck Replacement	Replacement. Replace YC139 due to high miles.		75,000
IN25-055 Cadomin Water Treatment Plant - back up power	New. Cadomin Water Treatment Plant.		160,000
IN25-056 Cadomin Sewer Lift station - back up power	New. Cadomin Sewer Lift station.		160,000
IN25-057 Robb main Lift station - back up power	New. Robb Main Lift station.		160,000
IN25-058 Robb Lift station improvement	Upgrade. Robb Ranger Lift station access/safety.		50,000
IN25-059 Economic Development Land	New. Acquisition of 1873.79 acres of land.	1	6,370,500
IN25-062 Security Camera Enhancements	New. Installation of additional cameras in YCOC and back shop.		45,000
	The state of the s	\$	52,212,609
West Yellowhead Regional Landfill Authority			
IN24-020 WYRWMA Road Paving and Repairs	Carryforward. Road paving and repairs.	\$	264,000
IN25-060 Leachate Pond Expansion WYRWMA	Upgrade. Leachate pond expansion.		464,213
IN25-061 Landfill Operations Relocation WYRMA	Upgrade. Relocate transfer station or compost area due to leachate pond expansion.		100,000
Total - Infrastructure Services		\$	53,040,822

	2025 Interim Budget						
			Fundin	g Sources			
Carry forward Prior Year Funding	Local Government Fiscal Framework (LGFF)	Canada Community Building Fund (CCBF)	Other Grants	Donations	Other	Reserve	Taxation
-	-	-	-	-	-	-	15,000
-	-	-	-	-	-	15,000	-
-	-	-	-	-	-	-	5,000
-	-	-	-	-	-	-	3,500
-	-	-	-	-	-	5,000	5,000
-	-	-	-	-	-	3,000	3,000
-	-	-	-	-	-	10,000	10,000
-	-	-	-	-	-	18,000	18,000
-	-	-	-	-	-	-	10,000
-	-	-	-	-	-	-	5,000
-	-	-	-	-	-	-	5,000
-	-	-	-	-	-	-	9,000
-	-	-	-	-	-	-	9,000
-	-	-	-	-	-	-	4,000
-	-	-	-	-	-	-	3,000
-	-	-	-	-	-	35,000	-
-	-	-	-	-	-	-	5,000
-	-	-	-	-	-	1,550,000	-
-	-	-	-	-	-	-	12,500
-	-	-	-	-	-	-	20,000
-	-	-	-	-	-	550,000	-
-	-	-	-	-	-	-	75,000
-	-	-	-	-	-	-	75,000
-	-	-	-	-	-	-	75,000
-	-	-	-	-	-	-	4,000
-	-	-	-	-	-	350,000	-
-	-	200,000	-	-	-	100,000	-
-	-	549,692	-	-	-	435,308	-
-	-	-	-	-	-	75,000	-
-	-	-	-	-	-	160,000	-
-	-	-	-	-	-	160,000	-
-	-	-	-	-	-	160,000	-
-	-	-	-	-	-	25,000	25,000
-	-	-	-	-	-	4,554,348	1,816,152
-	-	-	-	-	-	-	45,000
\$ 30,624,353	\$ 6,787,713	\$ 749,692	\$ -	\$ -	\$ -	\$ 11,014,483	\$ 3,036,368
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 264,000		\$ -
-	-	-	-	-	464,213	-	-
-	-	-	-	-	100,000	-	-
\$ 30,624,353	\$ 6,787,713	\$ 749,692	\$ -	\$ -	\$ 828,213	\$ 11,014,483	\$ 3,036,368

# Capital Project List Budget Year 2025

Capital Budget	Description	Project Cost
Protective Services		
PS23-018 Towers	Carryforward. New Tower builds.	\$ 2,625,681
PS24-018 Universal Broadband Project	Carryforward. Broad Band Project.	41,113,824
PS24-019 2024 Fireguard Program	Carryforward. Fire Guard Project (Grant) Add 10 % Contingency County.	2,693,900
PS25-001 Fire Smart	New. Brule Fire Smart Vegetation Management (Grant).	211,234
PS25-002 Fire Smart	New. Fire Smart Sprinkler Plans for all Hamlets for WUI FRIAA (Grant).	210,100
PS25-003 Replace YCF 23	Replacement. Replace YCF-23 reaching 25 years.	2,299,567
PS25-004 Replace YCF-54	Replacement. Replace YCF-54 reaching 25 years.	1,998,765
PS25-005 Replace B/A Cylinders	Replacement. Replace aged and damaged breathing apparatus cylinders.	46,000
PS25-006 Two new RIT Packs	New. Rapid Intervention Packs to Rescue downed firefighters in fire situations.	15,000
PS25-007 Replace Gas Monitors	Replacement. Replace aging and damaged gas monitors (6).	34,000
PS25-008 Thermal Imaging Cameras	Replacement. Replace end of life and broken thermal imaging cameras.	70,000
PS25-009 Robb Water Storage tank	New. Install a 14,000 gallon fire water storage tank in Robb.	300,000
PS25-010 Fire Extinguisher Trainer	Replacement. Replace fire extinguisher training (15 years old); No parts available.	40,000
PS25-011 Zumero Command Tent	New. Zumero inflatable command tent for emergency response and deployment.	105,000
PS25-013 Furniture Replacement	Upgrade. Replacement of aged, worn, broken furniture for Protective Services (Dispatch,I.T., CPO).	33,000
PS25-014 Hose and appliances	Replacement. Replace aged, worn, damaged hose and appliances that failed testing.	55,672
PS25-015 Annual Computer replacement	Replacement. Annual Replacement of Computers.	86,000
PS25-016 Annual Server Replacement	Replacement. Annual Replacement of Servers.	108,000
PS25-017 Recabling of Administration building	Upgrade. Repair and replace failing data cabling and splicing in Administration Building.	85,504
PS25-018 Data Centre Rebuilding in Administration building	Upgrade. Repair and rebuild Administration Data Centre.	106,675
Total - Protective Services		\$ 52,237,922
Total		\$ 138,141,152

			2025 Interim Budget				
			Fundin	g Sources			
Carry forward Prior Year Funding	Local Government Fiscal Framework (LGFF)	Canada Community Building Fund (CCBF)	Other Grants	Donations	Other	Reserve	Taxation
\$ 2,625,681	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41,113,824	-	-	-	-	-	-	-
2,449,000	-	-	-	-	-	-	244,900
-	-	-	190,111	-	-	-	21,123
-	-	-	189,090	-	-	-	21,010
-	-	-	-	-	-	2,299,567	-
-	-	-	-	-	-	-	1,998,765
-	-	-	-	-	-	46,000	-
-	-	-	-	-	-	-	15,000
-	-	-	-	-	-	34,000	-
-	-	-	-	-	-	70,000	-
-	-	-	-	-	-	-	300,000
-	-	-	-	-	-	40,000	-
-	-	-	-	-	-	-	105,000
-	-	-	-	-	-	-	33,000
-	-	-	-	-	-	55,672	-
-	-	-	-	-	-		86,000
-	-	-	-	-	-	-	108,000
-	-	-	-	-	-	-	85,504
-	-	-	-	-	-	-	106,675
\$ 46,188,505	\$ -	\$ -	\$ 379,201	\$ -	\$ -	\$ 2,545,239	\$ 3,124,977
\$ 104,889,972	\$ 6,787,713	\$ 824,692	\$ 379,201	\$ -	\$ 828,213	\$ 14,018,722	\$ 10,412,639

Operating Surplus / (Deficit) \$ 10,412,639 Overall Surplus / (Deficit) \$

RMA Understanding Municipal Financial Reserves, November 2019

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# Reserves

- Reserves Summary
- Contributions and Commitments
- Reserve Fund Policy Summary
- Operating Reserve Contributions and Commitments
- Capital Reserve Contributions and Commitments
- Reserve Funds Transaction by Year
- Reserve Funds Balance by Year



# **Reserve Summary**

Summary of period ending reserve balance by reserve fund

Reserve	2023	2024	2025
Unrestricted Surplus Fund			
•	¢ 4 20 4 10 1	¢ 4 572 672	¢404.424
General Emergent	\$4,394,191	\$4,572,672	\$481,131
Total - Unrestricted Surplus Fund	\$4,394,191	\$4,572,672	\$481,131
Restricted Surplus Fund			
Tax Rate Stabilization	\$14,859,826	\$14,424,826	\$14,359,826
Equipment Replacement	7,840,531	9,117,706	5,599,759
Infrastructure	54,394,963	60,173,465	27,696,527
Water	15,484,172	17,649,177	19,654,181
Sewer	13,025,511	13,025,511	6,995,296
Capital Replacement	5,336,008	4,813,330	2,092,649
Community Services	268,007	256,631	171,631
Land	7,376,744	7,145,744	2,241,439
Human Resources	664,678	663,678	637,678
DIP/School Requisition	5,795	5,795	5,795
Seniors Housing	72,296	72,296	72,296
Facility Replacement	17,615,608	18,326,824	3,707,417
Total - Restricted Surplus Fund	\$136,944,138	\$145,674,982	\$83,234,495
Total - All Reserves	\$141,338,329	\$150,247,655	\$83,715,626



# **Contributions and Commitments**

2025 Interim Budget

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**Summary** of 2025 Budgeted Contributions to Reserve, and Commitments from Reserve

	Contribution to Reserve	Prior Year Commitment	In-Year Commitment	Net Impact
Total - Operating and Capital	\$7,601,757	-\$55,073,309	-\$19,060,476	-\$66,532,029
Operating	\$7,601,757	-\$267,956	-\$4,477,541	\$2,856,259
General Emergent	\$0	\$0	-\$4,091,541	-\$4,091,541
Tax Rate Stabilization	\$0	-\$65,000	\$0	-\$65,000
Equipment Replacement	\$1,317,292	\$0	\$0	\$1,317,292
Infrastructure	\$4,080,460	-\$69,000	-\$60,000	\$3,951,460
Water	\$2,165,005	\$0	\$0	\$2,165,005
Sewer	\$0	\$0	\$0	\$0
Capital Replacement	\$0	-\$55,000	\$0	-\$55,000
Community Services	\$10,000	\$0	\$0	\$10,000
Land	\$29,000	-\$78,956	-\$300,000	-\$349,956
Human Resources	\$0	\$0	-\$26,000	-\$26,000
DIP/School Requisition	\$0	\$0	\$0	\$0
Seniors Housing	\$0	\$0	\$0	\$0
Facility Replacement	\$0	\$0	\$0	\$0
Capital	\$0	-\$54,805,353	-\$14,582,935	-\$69,388,288
General Emergent	\$0	\$0	\$0	\$0
Tax Rate Stabilization	\$0	\$0	\$0	\$0
Equipment Replacement	\$0	-\$80,000	-\$4,755,239	-\$4,835,239
Infrastructure	\$0	-\$32,282,550	-\$4,145,848	-\$36,428,398
Water	\$0	\$0	-\$160,000	-\$160,000
Sewer	\$0	-\$5,685,215	-\$345,000	-\$6,030,215
Capital Replacement	\$0	-\$2,665,681	\$0	-\$2,665,681
Community Services	\$0	-\$40,000	-\$55,000	-\$95,000
Land	\$0	\$0	-\$4,554,348	-\$4,554,348
Human Resources	\$0	\$0	\$0	\$0
DIP/School Requisition	\$0	\$0	\$0	\$0
Seniors Housing	\$0	\$0	\$0	\$0
Facility Replacement	\$0	-\$14,051,907	-\$567,500	-\$14,619,407

# **Reserve Fund Policy Summary**

Fund	Purpose	2023 Ending Balance
Unrestricted Surplus Fund		
General Emergent	Operating contingency funds to be used to address emergent issues not contained in the annual budget.	\$4,394,191
Restricted Surplus Fund		
Tax Rate Stabilization	Utilized to offset operating items of an unusual nature that impact the tax rate. May be used to minimize or eliminate the need for borrowing.	\$14,859,826
Equipment Replacement	Contains individually funded reserves for the supply of new and replacement capital equipment and vehicles for each of: technology, communication system, protective services, and all common services across all departments. Contributions for the future replacement of graders and snow plows are budgeted annually as financial resources permit.	\$7,840,531
Infrastructure	Contains individually funded reserves for each of roads, bridges and landfills. Primarily used for capital construction and infrastructure replacement, however funds can also be used towards major operational projects. The landfill fund must cover any retirement obligation on shared landfill sites and any future obligation for known or otherwise potentially contaminated sites.	\$54,394,963
Water	Capital replacement of water plants, facilities, related equipment and distribution systems.	\$15,484,172
Sewer	Contains individually funded reserves for general sewer and each of the existing Niton and Pinedale low pressure systems. The general fund is for the capital replacement of sewer plants, facilities and related equipment, collection systems and storm systems.	\$13,025,511
Capital Replacement	Budgeted funds that are held for the completion of projects that span more than one year.  Primarily used for capital projects, however at times may apply to operating projects. Fund transfers are completed during the year end process when the status of projects is determined.	\$5,336,008
Community Services	Contains individually funded reserves for the Evansburg Cemetery, and Parks and Playgrounds. Donations specifically targeted for the Evansburg Cemetery are restricted by the terms of the donation. Funds collected under the MGA Sec. 666 for the purpose of a municipal reserve shall be placed in the Parks and Playgrounds fund and shall be used as per the terms of Sec. 671(2) of the Act. Annually and budgeted funds for Community Grants that remain unallocated shall be transferred to reserves per Policy 7100.02.	\$268,007
Land	Funded by the sale of County land or County developed subdivisions, funds are to be used to acquire land or to assist in the cost of County development projects.	\$7,376,744
Human Resources	Retention and recruitment costs including contingency for severance.	\$664,678
DIP/School Requisition	Over/Under levy amounts related to DIP and School Requisitions.	\$5,795
Seniors Housing	Funds generated through the taxation over/under levy for seniors housing requisition.	\$72,296
Facility Replacement	Primarily used for the capital construction and infrastructure replacement of any County facility, however funds can also be used towards facility major operational projects.	\$17,615,608
Total		\$141,338,329

	2025 Interim Budget			
2024 Projected	Prior Year	In-Year		2025 Projected
<b>Ending Balance</b>	Commitment	Commitment	Description	<b>Ending Balance</b>
\$4,572,672	\$0	-\$4,091,541	Includes \$3.5 million operating surplus from 2024, \$500 thousand transfer for allowance doubtful accounts	\$481,131
\$14,424,826	-\$65,000	\$0	Includes carried forward funding for historical books for \$65 thousand.	\$14,359,826
\$9,117,706	-\$80,000	-\$3,437,947	Includes \$1.3 million in contributions to reserve for the lifecycle replacement of equipment and \$4.8 million in commitments towards the capital acquisition and replacement of equipment.	\$5,599,759
\$60,173,465	-\$32,351,550	-\$125,388	Includes \$4 million in operating contributions and \$6 million in commitments for various road and bridge projects. Additionally, a \$17.8 million capital commitment is dedicated to the Universal Broadband Project. The budget further includes a \$6.4 million commitment for the Evansburg Street Improvement project and a \$5.4 million commitment for the paving of Township Road 542, both of which are supported by reserves that have been strategically accumulated over several years.	\$27,696,527
\$17,649,177	\$0	\$2,005,005	Includes an in-year contribution of \$2.2 million for future capital requirements for capital replacements and \$160 thousand commitment to the Cadomin Water Treatment Plant.	\$19,654,181
\$13,025,511	-\$5,685,215	-\$345,000	Includes \$5.7 million prior year commitments for Cadomin Lagoon and Marlboro Sewer/Lagoon, and \$345 thousand in-year commitments to Robb and Cadomin lift stations and water treatment plant.	\$6,995,296
\$4,813,330	-\$2,720,681	\$0	Includes \$2.7 million in prior year capital commitments mostly related to the broadband project.	\$2,092,649
\$256,631	-\$40,000	-\$45,000	Includes a \$40 thousand prior year commitment for rink boards and a rink hydrant, as well as a \$55 thousand in-year commitment towards protective surfacing at the McLeod Valley Playground and additional capital for the rink boards. Additionally, the budget allocates \$10 thousand in operating contributions to reserves for cash-in-lieu of parkland.	\$171,631
\$7,145,744	-\$78,956	-\$4,825,348	Includes \$29 thousand operating contributions to reserve for sale of land, \$378 thousand operating commitments, and \$4.5 million commitment to the acquisition of 1873.79 acres of land.	\$2,241,439
\$663,678	\$0	-\$26,000	Includes \$26 thousand for commitment on human resource searches.	\$637,678
\$5,795	\$0	\$0	Based on actuals received from Province.	\$5,795
\$72,296	\$0	\$0	No change under the 2025 Interim Budget.	\$72,296
\$18,326,824	-\$14,051,907	-\$567,500	Includes \$13.8 million commitment for the YCE Multiplex, \$210 thousand prior year commitments, and \$567 thousand in-year commitment for necessary upgrades and replacements.	\$3,707,417
\$150,247,655	-\$55,073,309	-\$11,458,720		\$83,715,626

-\$66,532,029

# **Operating Reserve Contributions and Commitments**

Reserve Type	Transfer Type	Operating Budget Costing Centre				
General - Emergent	Transfer from Reserve	Admin General				
General - Emergent	Transfer from Reserve	Admin General				
Sub-Total - General Emergent						
Tax Stabilization	Transfer from Reserve	Historical Services				
Sub-Total - Tax Stabilization						
Equipment Replacement: Protective Services	Transfer to Reserve	Fire All				
Equipment Replacement: Common Vehicles and Equipment	Transfer to Reserve	Transportation General				
Equipment Replacement: Common Vehicles and Equipment	Transfer to Reserve	Transportation General				
Equipment Replacement: Communication Systems	Transfer to Reserve	Communication Towers				
Sub-Total - Equipment Replacement						
Infrastructure: Landfills	Transfer to Reserve	Solid Waste - WYRLA				
Infrastructure: Landfills	Transfer to Reserve	Solid Waste - WYRLA				
Infrastructure: Landfills	Transfer to Reserve	Solid Waste - WYRLA				
Infrastructure: Landfills	Transfer to Reserve	Solid Waste - General				
Infrastructure: Roads and Bridges	Transfer to Reserve	Bridges General				
Infrastructure: Landfills	Transfer from Reserve	Solid Waste - WYRLA				
Infrastructure: Roads and Bridges	Transfer from Reserve	Transportation General				
Sub-Total - Infrastructure						
Water	Transfer to Reserve	Water General				
Sub-Total - Water						
Capital Replacement	Transfer from Reserve	Solid Waste General				
Sub-Total - Capital Replacement						
Community Services: Parks and Playgrounds	Transfer to Reserve	Parks and Campgrounds General				
Sub-Total - Community Services						
Land	Transfer to Reserve	Subdivision and Land Development General				
Land	Transfer from Reserve	Subdivision and Land Development General				
Land	Transfer from Reserve	Subdivision and Land Development General				
Land	Transfer from Reserve	Subdivision and Land Development General				
Land	Transfer from Reserve	Subdivision and Land Development General				
Sub-Total - Land						
Human Resources	Transfer from Reserve	Admin General				
Human Resources	Transfer from Reserve	Agriculture General				
Sub-Total - Human Resources						
Total						
Total - Combined 2025 Operating Contribution to Reserve / Commitment from Reserve						

	Reserve Transfers				
		Prior Year	In-Year		
Description	Contribution	Commitment	Commitment		
Allowance for doubtful accounts in reserve			-\$507,500		
2024 Surplus			-\$3,584,041		
	\$0	\$0	-\$4,091,541		
Carryforward. Historical books.		-\$65,000			
	\$0	-\$65,000	\$0		
To Fire equipment 6-23-760	\$649,750				
Replacement fund for graders to 6-32-760	\$302,952				
Replacement fund for plow trucks to 6-32-760	\$255,413				
Special Project 6-12-50-00-760 (2024: \$109177)	\$109,177				
	\$1,317,292	\$0	\$0		
Transfer to Closure Reserve	\$30,385	·	·		
Transfer to Post-Closure Reserve	\$30,385				
Transfer to Capital Reserve	\$1,042,750				
Edson Landfill	\$33,516				
To Transportation Reserve for Bridge Replacement Program	\$2,943,424				
WYRMA Study			-\$60,000		
Carryforward. CN crossing RR 161A Carry forward		-\$69,000			
	\$4,080,460	-\$69,000	-\$60,000		
Future capital requirements for plant replacements	\$2,165,005	405,000	+00,000		
	\$2,165,005	\$0	\$0		
Carryforward. 16 sites, oil storage tank regs, DML fees, DML renewals.	\$2,103,003	-\$55,000	40		
	\$0	-\$55,000	\$0		
Cash in Lieu to 6-72-712 (Offset Revenue)	\$10,000	-\$55,000	<b>\$0</b>		
	\$10,000	\$0	\$0		
Net revenue from Land Sales	\$29,000	<b>40</b>	<b>40</b>		
Transfer from reserve to cover maintenance on County owned subdivisions 6-66-760	1=0,000		-\$100,000		
Node 9 Economic Development RES 185-05-24-2022		-\$78,956	4.00,000		
Node 9 Survey (RES 230-08-27-2024 )		110,000	-\$150,000		
Hamlet Subdivision Design and Survey			-\$50,000		
	\$29,000	¢79.0E6	<u> </u>		
Recruitment Searches	\$29,000	-\$78,956	<b>-\$300,000</b> -\$25,000		
Scholarship Funding.			-\$1,000		
periodistrip runding.	***	40			
	\$0	\$0	-\$26,000		
	\$7,601,757	-\$267,956	-\$4,477,541		
		\$2,856,259			

2025 Budget Detail

# **Capital Reserve Contributions and Commitments**

Reserve Type	Transfer Type	Capital Budget
Equipment Replacement: Common Vehicles and Equipment	Transfer from Reserve	IN24-006 Bobcat (Wildwood)
Equipment Replacement: Common Vehicles and Equipment	Transfer from Reserve	IN25-041 Steamer
Equipment Replacement: Common Vehicles and Equipment	Transfer from Reserve	IN25-043 Grader Replacement (x2)
Equipment Replacement: Common Vehicles and Equipment	Transfer from Reserve	IN25-046 Plow Truck Replacement (Unit 103)
Equipment Replacement: Common Vehicles and Equipment	Transfer from Reserve	IN25-054 YC139 Truck Replacement
Equipment Replacement: Protective Services	Transfer from Reserve	PS25-003 Replace YCF 23
Equipment Replacement: Protective Services	Transfer from Reserve	PS25-005 Replace B/A Cylinders
Equipment Replacement: Protective Services	Transfer from Reserve	PS25-007 Replace Gas Monitors
Equipment Replacement: Protective Services	Transfer from Reserve	PS25-008 Thermal Imaging Cameras
Equipment Replacement: Protective Services	Transfer from Reserve	PS25-010 Fire Extinguisher Trainer
Equipment Replacement: Protective Services	Transfer from Reserve	PS25-014 Hose and appliances
Sub-Total - Equipment Replacement		
Infrastructure: Roads and Bridges	Transfer from Reserve	IN22-008 Evansburg Street Improvements
Infrastructure: Roads and Bridges	Transfer from Reserve	IN22-009 Boat Launch Rosevear
Infrastructure: Roads and Bridges	Transfer from Reserve	IN23-003 Twp Road 542 Paving
Infrastructure: Roads and Bridges	Transfer from Reserve	IN23-011 Robb Lagoon (Fencing)
Infrastructure: Roads and Bridges	Transfer from Reserve	IN23-030 Long Lake Road Embankment Slope Failure - Landslide
Infrastructure: Roads and Bridges	Transfer from Reserve	IN23-031 Culvert No 7 Rehab - Flood Recovery
Infrastructure: Roads and Bridges	Transfer from Reserve	IN23-032 Culvert Rehabilitation Flood Damages Recovery
Infrastructure: Roads and Bridges	Transfer from Reserve	IN24-009 Range Rd 144A - South of TWP 541
Infrastructure: Roads and Bridges	Transfer from Reserve	PS24-018 Universal Broadband Project
Infrastructure: Roads and Bridges	Transfer from Reserve	IN24-022 BF73079 Replacement
Infrastructure: Roads and Bridges	Transfer from Reserve	IN24-023 BF07552-1 Replacement
Infrastructure: Roads and Bridges	Transfer from Reserve	IN25-051 Range Road 183, N/O Hwy 16 to Twp 540
Infrastructure: Roads and Bridges	Transfer from Reserve	IN25-052 Twp 544 E/O Tom Hill to Rge Rd 162
Infrastructure: Roads and Bridges	Transfer from Reserve	IN25-053 BF 71241
Infrastructure: WYRMA	Transfer from Reserve	IN24-020 WYRWMA Road Paving and Repairs
Infrastructure: WYRMA	Transfer from Reserve	IN25-060 Leachate Pond Expansion WYRWMA
Infrastructure: WYRMA	Transfer from Reserve	IN25-061 Landfill Operations Relocation WYRMA
	Transfer from Reserve	11423 OUT Earturn Operations Relocation WTRIVIA
Sub-Total - Infrastructure Water	Transfer from Reserve	INIZE OFF Cadamin Water Treatment Plant hack up nower
Sub-Total - Water	Transfer from Reserve	IN25-055 Cadomin Water Treatment Plant - back up power
Sewer Sewer	Transfer from Reserve	IN23-010 Marlboro Water/Sewer
Sewer	Transfer from Reserve	P20-002 Cadomin Lagoon
Sewer	Transfer from Reserve	SEWERMARL Marlboro Sewer/Lagoon
Sewer	Transfer from Reserve	IN25-058 Robb Lift station improvement
		·
Sewer	Transfer from Reserve	IN25-056 Cadomin Sewer Liftstation - back up power
Sewer Sub-Total - Sewer	Transfer from Reserve	IN25-057 Robb main Liftstation - back up power
Land	Transfer from Reserve	IN25-059 Economic Development Land
Sub-Total - Land	Transfer from Reserve	11423-039 ECONOMIC Development Land
Community Services: Parks and Playgrounds	Transfer from Reserve	CS23-010 Outdoor Rink Boards
Community Services: Parks and Playgrounds	Transfer from Reserve	CS24-024 Peers Rink Hydrant
Community Services: Parks and Playgrounds	Transfer from Reserve	CS25-002 McLeod Valley Playground
Sub-Total - Community Services: Parks and Playgrounds		

		Prior Year	In-Year
Description	Contribution	Commitment	Commitment
Carryforward. Old bobcat at end of life cycle (\$80,000 carry forward + \$40,000 request for			
additional funds)		-\$80,000	
Replacement. New steamer unit required, old unit near end of life.			-\$35,000
Replacement. Current graders at around 10,000 hrs by end of year. Out of warranty. BC			-\$1,550,000
Replacement. Replace plow truck unit 103			-\$550,000
Replacement. Replace YC139 due to high miles			-\$75,000
Replacement. Replace YCF-23 reaching 25 years			-\$2,299,567
Replacement. Replace aged and damaged Breathing apparatus Cylinders			-\$46,000
Replacement. Replace aging and damaged gas monitors (6)			-\$34,000
Replacement. Replace end of life and broken Thermal Imaging Cameras			-\$70,000
Replacement. Replace Fire extinguisher training (15 Years Old) No parts available			-\$40,000
Replacement. Replace aged, worn, damaged hose and appliances that failed testing.			-\$55,672
	\$0	-\$80,000	-\$4,755,239
Carryforward. Engineering and construction in 2025	·	-\$6,432,110	
Carryforward. Environment permits and turn around.		-\$39,954	
Carryforward. Detailed design completed in 2024, construction for 2025 Currently 5.5 Million		-\$5,365,165	-\$347,122
in Reserve need + 7 million			
Carryforward. Robb Lagoon		-\$80,000	
Carryforward. Long Lake Road Embankment Slope Failure		-\$708,108	
Carryforward. Rehabilitation		-\$535,000	
Carryforward. Rehabilitation		-\$940,681	
Carryforward. Detailed design completed in 2024, construction for 2025		-\$125,000	-\$325,000
Carryforward. Broad Band Project		-\$17,792,532	
Carryforward. BF 73079 Replace; eng in 2024 and construction in 2025 request \$702,000			-\$702,000
Carryforward. BF 07552 Replacement; request carry forward remainder \$2,421,441.56 (and an			-\$1,322,205
Replacement. Geotechnical investgation/engineering assesment to determine repair strategy			-\$350,000
Upgrade. New major capital road proposal. Improve major drainage concerns and road safety			-\$100,000
Replacement. BF 71241 on Rge Rd 93 Replacement, based on Engineering Assessment			-\$435,308
Carryforward. Road paving and repairs.		-\$264,000	
Upgrade. Leachate pond expansion.			-\$464,213
Upgrade. Relocate transfer station or compost area due to leachate pond expansion.			-\$100,000
	\$0	-\$32,282,550	-\$4,145,848
New. Cadomin Water Treatment Plant			-\$160,000
	\$0	\$0	-\$160,000
Carryforward. Engineering and design.		-\$2,096,037	
Carryforward. Monitoring Wells.		-\$30,000	
Carryforward. Sewer Lagoon and Sewer Outfall.		-\$3,559,178	
Upgrade. Robb Ranger Liftstation access/safety			-\$25,000
New. Cadomin Sewer Liftstation			-\$160,000
New. Robb main Liftstation			-\$160,000
	\$0	-\$5,685,215	-\$345,000
New. Acquisition of 1873.79 acres of land.			-\$4,554,348
	\$0	\$0	-\$4,554,348
Carryforward. Replacement of rink boards installation only \$35k/rink; boards for 2 rinks			
Marlboro/Niton purchased 2024; carry forward \$30k		-\$30,000	-\$40,000
Carryforward. Provide for rink flooding/Peers Multiplex tie-in		-\$10,000	
Replacement. Protective surfacing replacement			-\$15,000
	\$0	-\$40,000	-\$55,000

2025 Budget Detail

# **Capital Reserve Contributions and Commitments**

Reserve Type	Transfer Type	Capital Budget
Faciliites Replacement	Transfer from Reserve	CS19-009 YCE Multiplex
Faciliites Replacement	Transfer from Reserve	CS23-009 Evansburg Community Hall
Faciliites Replacement	Transfer from Reserve	IN23-028 Safety , beautification and functionality of County
Faciliites Replacement	Transfer from Reserve	CS25-005 Niton Pool Filter Sand
Faciliites Replacement	Transfer from Reserve	CS25-008 Evansburg Arena Header Clamps
Faciliites Replacement	Transfer from Reserve	CS25-018 Wildwood Complex Arena Slab Retrofit
Faciliites Replacement	Transfer from Reserve	CS25-020 Wildwood Complex Compressor
Faciliites Replacement	Transfer from Reserve	CS25-021 Niton Pool Chemical Controller
Faciliites Replacement	Transfer from Reserve	IN25-001 Edson Admin - Painting
Faciliites Replacement	Transfer from Reserve	IN25-003 Wildwood Admin - Boiler Flu Re-Vent
Faciliites Replacement	Transfer from Reserve	IN25-009 Evansburg Arena - Boiler Pump Control
Faciliites Replacement	Transfer from Reserve	IN25-010 Evansburg Arena - ICT Security System Install
Faciliites Replacement	Transfer from Reserve	IN25-012 Peers Multiplex - Boiler Flu Re-Vent
Faciliites Replacement	Transfer from Reserve	IN25-014 Peers Multiplex - Kitchen Countertop
Faciliites Replacement	Transfer from Reserve	IN25-020 Wildwood Community Hall - Flooring Upgrade
Faciliites Replacement	Transfer from Reserve	IN25-023 Wildwood Complex - Electrical Room Improvements
Faciliites Replacement	Transfer from Reserve	IN25-024 Wildwood Complex - Mechanical Room Improvement
Faciliites Replacement	Transfer from Reserve	IN25-027 YCOC - Shop Lights
Faciliites Replacement	Transfer from Reserve	IN25-030 Wildwood Firehall - Mechanical Room Floor Drain
Faciliites Replacement	Transfer from Reserve	IN25-031 Edson Firehall - Float System
Faciliites Replacement	Transfer from Reserve	IN25-032 Edson Firehall - Electrical Room
Faciliites Replacement	Transfer from Reserve	IN25-033 Station #10 - Epoxy Bay Floor
Facilities Replacement	Transfer from Reserve	CS25-003 Wildwood Complex Chairs
Facilities Replacement	Transfer from Reserve	CS25-007 Wildwood Community Hall Chairs
Sub-Total - Facilities Replacement	·	
Communication	Transfer from Reserve	PS23-018 Towers
Capital Replacement	Transfer from Reserve	IN24-002 Storage Structure Wildwood
Sub-Total - Capital Replacement		
Total		
Total - Combined 2025 Capital Contribution to Re	eserve / Commitment from Peserve	

		Reserve Transfers					
		Prior Year	In-Year				
Description	Contribution	Commitment	Commitment				
Carryforward. YCE Multiplex		-\$13,841,257					
Carryforward. Explore options for new hall		-\$161,500					
Carryforward. Flag and parking lot upgrades		-\$49,150					
Replacement. Replace sand in filters			-\$7,500				
Replacement. Replace header gear clamps			-\$25,000				
Replacement. Curling slab past life expectancy; brine line failure			-\$330,000				
Replacement. Compressor due for overhaul			-\$14,000				
Replacement. Existing controller needs replacing; obsolete			-\$15,000				
Upgrade. Wall patching and paint re-fresh for Edson Admin			-\$25,000				
Upgrade. Project to re-vent boiler exhaust, currently leaking into mechanical room			-\$25,000				
Upgrade. Current safety hazard, requires control			-\$5,000				
Upgrade. Old system doesn't report to dispatch. Install new			-\$17,500				
Upgrade. Project to re-vent boiler exhaust, currently leaking into mechanical room			-\$3,250				
Upgrade. Replace kitchen countertop on island			-\$1,750				
Replacement. Current flooring end of life. Replace flooring			-\$25,000				
Upgrade. Code issue for compliance			-\$5,000				
Upgrade. Freezes up and no heat during the winter. Heat and insulate room.			-\$5,000				
Replacement. Continue replacement schedule of shop lights, 1/4 done in 2024			-\$15,000				
Upgrade. Epoxy floor to mitigate water leaking to main floor.			-\$5,000				
Upgrade. Re-locate float system electrical for lift station. Safety concern mitigation			-\$3,000				
Upgrade. Electrical room modifications and upgrades to ensure compliance			-\$10,000				
Upgrade. Epoxy coating for bay floor			-\$18,000				
Upgrade. Lifecycle replacement x100			-\$6,250				
Upgrade. Lifecycle replacement x100			-\$6,250				
	\$0	-\$14,051,907	-\$567,500				
Carryforward. New Tower builds		-\$2,625,681					
Carryforward. Outdoor storage dilapitation and requires replacement.		-\$40,000					
	\$0	-\$2,665,681	\$0				
	\$0	-\$54,805,353	-\$14,582,935				
		-\$69,388,288					

2025 Budget Detail

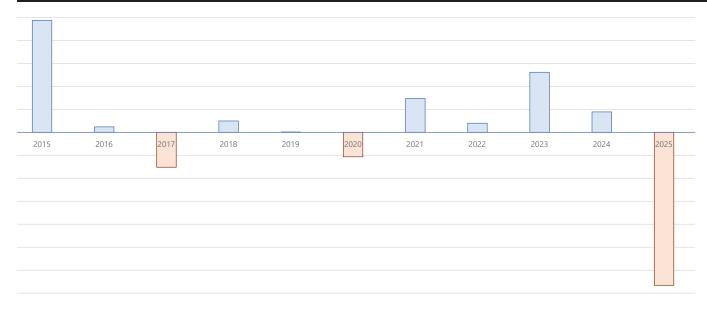
# **Reserve Funds - Transaction by Year**

**Summary** of Contributions to Reserve funds and Commitments from Reserve funds by Year

Reserve Fund / Reserve Type	2005	2007	2008	2009	2010	2011	2012	2013	2014
Unrestricted Surplus Fund									
General Emergent	\$0	\$1,685,967	\$279,926	-\$452,304	-\$235,837	\$1,980,593	-\$235,000	-\$180,000	\$2,060,031
Total - Unrestricted Surplus Fund	\$0	\$1,685,967	\$279,926	-\$452,304	-\$235,837	\$1,980,593	-\$235,000	-\$180,000	\$2,060,031
Restricted Surplus Fund									
Tax Rate Stabilization	-\$2,610,137	\$267,520	-\$533,585	-\$762,549	\$246,975	\$12,825	\$0	-\$1,646,746	\$0
Equipment Replacement: Technology	-\$32,044	\$200,000	-\$200,000	\$2,000	\$127,000	\$80,369	-\$35,835	\$562,822	-\$636,098
Equipment Replacement: Communication System	\$0	\$0	\$0	\$0	\$292,242	\$100,000	\$0	\$0	\$3,298,046
Equipment Replacement: Protective Services	-\$197,067	\$265,511	-\$862,499	\$4,955	\$13,420	-\$109,964	\$50,019	\$194,449	\$187,008
Equipment Replacement: Common Vehicles and Equipment	\$0	\$318,751	\$164,525	\$86,554	\$400,893	-\$76,603	\$31,324	-\$134,629	-\$92,913
Infrastructure: Roads and Bridges	\$104,781	\$5,647,043	\$6,449,965	-\$3,597,650	\$7,768,371	-\$3,231,937	-\$1,810,776	\$3,368,000	-\$2,971,253
Infrastructure: Landfills	\$0	\$0	\$10,000	\$10,000	\$550,000	\$100,000	\$298,598	-\$65,824	\$160,000
Infrastructure: Hinton Landfill	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water	\$473,518	\$963,463	\$2,387,774	-\$236,326	\$1,103,475	\$214,539	\$461,079	\$184,041	\$390,348
Sewer	\$191,631	\$1,698,366	\$2,356,419	-\$1,874,081	-\$320,930	\$505,500	\$65,148	\$304,800	\$4,461,747
Capital Replacement	\$0	-\$794,677	\$731,874	\$12,533,920	\$1,927,525	-\$1,481,500	-\$61,465	\$3,834,022	-\$8,473,202
Community Services: Evansburg Cemetery	\$5,000	\$0	\$0	-\$22,635	\$10,000	-\$2,153	\$0	\$0	\$0
Community Services: Parks and Parkland	\$132,260	\$349,535	-\$33,163	\$129,367	-\$56,441	\$62,712	\$2,704	\$45,074	\$66,409
Land	\$245,014	\$404,818	\$1,064,101	\$699,649	-\$58,800	\$106,619	-\$169,120	-\$186,014	\$265,933
Human Resources	\$0	\$29,000	\$419,700	-\$1,000	\$124,000	-\$740	-\$1,000	-\$500	-\$29,620
DIP/School Requisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Seniors Housing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Facilities Replacement	\$0	\$327,964	-\$152,012	\$0	\$18,493	\$257,746	-\$32,635	\$0	\$0
Total - Restricted Surplus Fund	-\$1,687,044	\$9,677,295	\$11,803,098	\$6,972,203	\$12,146,223	-\$3,462,587	-\$1,201,958	\$6,459,495	-\$3,373,595
Balance	-\$1,687,044	\$11,363,262	\$12,083,024	\$6,519,899	\$11,910,386	-\$1,481,994	-\$1,436,958	\$6,279,495	-\$1,313,563

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\$50,000,000									
\$40,000,000									
\$30,000,000									
\$20,000,000									
\$10,000,000									
\$0	2005	2007	2008	2009	2010	2011	2012	2013	2014
-\$10,000,000		2007	2000	2003	2010	2011	2012	2013	2014
-\$20,000,000									
-\$30,000,000									
-\$40,000,000									
-\$50,000,000									
-\$60,000,000									
-\$70,000,000									
-\$80,000,000									

Year											Ending
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Balance
\$0	\$0	\$580,000	\$1,342,005	-\$4,618,072	-\$864,931	\$0	\$0	\$3,051,813	\$178,481	-\$4,091,541	\$481,131
\$0	\$0	\$580,000	\$1,342,005	-\$4,618,072	-\$864,931	\$0	\$0	\$3,051,813	\$178,481	-\$4,091,541	\$481,131
-\$61,718	\$0	\$900,000	-\$587,310	\$5,069,590	\$5,107,571	\$2,641,317	-\$2,703,729	-\$1,202,008	-\$435,000	-\$65,000	\$14,359,826
-\$53,450	-\$119,791	\$74,378	-\$54,157	-\$31,352	-\$12,519	\$0	-\$71,675	\$40,000	\$460,000	\$0	\$585,944
-\$552,482	-\$2,266,070	-\$829,000	\$487,511	\$665,273	-\$860,807	\$0	\$0	\$1,768,895	-\$5,070	\$109,177	\$2,207,715
\$26,521	-\$66,026	-\$546,863	\$469,682	-\$530,512	\$614,212	\$485,297	\$649,750	-\$64,898	\$571,381	-\$1,895,489	\$880,431
\$20,321	-\$00,020	-\$540,005	\$405,002	-\$330,312	\$014,212	\$403,237	\$0 <del>4</del> 5,750	-\$04,030	\$371,301	-\$1,055,405	\$000, <del>4</del> 31
\$2,480,932	-\$767,048	\$578,683	\$190,247	\$271,343	-\$1,014,237	\$518,365	\$187,346	\$262,905	\$250,865	-\$1,731,635	\$1,925,669
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\$23,434,110	-\$3,774,155	-\$1,538,783	\$1,267,110	\$469,212	-\$8,344,633	\$6,319,995	\$2,449,157	\$4,645,763	\$6,739,069	-\$32,725,761	\$19,717,386
\$31,500	\$31,500	\$31,500	-\$62,023	\$101,573	\$31,500		\$28,020	\$12,291	\$32,540	\$33,516	\$1,566,341
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,059,867	\$6,130,732	-\$993,106	\$215,307	\$6,412,800
\$491,235	\$4,193,858	-\$593,118	\$313,259	-\$30,892	-\$1,749,838	\$2,168,005	\$2,165,005	\$2,165,005	\$2,165,005	\$2,005,005	\$19,654,181
\$4,042,670	\$2,607	-\$149,166	-\$819,517	\$363,648	-\$1,601,000	-\$183,300	-\$422,545	\$3,913,080	\$0	-\$6,030,215	\$6,995,296
\$9,284,036	\$7,702,341	-\$14,096,190	-\$961,524	-\$6,017,964	-\$1,621,015	-\$876,196	-\$8,422	\$2,770,769	-\$522,678	-\$2,720,681	\$2,092,649
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,732
-\$33,594	-\$114,915	\$10,568	-\$205,123	\$40,787	\$220,334	-\$472,901	-\$195,246	-\$26,986	-\$11,376	-\$85,000	\$160,899
-\$55,594	-\$114,915	\$10,500	-\$205,125	\$40,767	\$220,554	-\$472,901	-\$195,240	-\$20,900	-\$11,570	-\$05,000	\$100,099
\$22,213	-\$5,772	\$111,322	\$10,000	\$0	\$0	\$113,000	\$283,840	\$4,699,301	-\$231,000	-\$4,904,304	\$2,241,439
-\$22,905	\$25,667	\$265,000	\$213,500	-\$1,000	-\$27,666	-\$238,724	-\$31,500	-\$57,535	-\$1,000	-\$26,000	\$637,678
\$0	\$0	\$0	\$0	\$7,716	-\$1,835	-\$87	\$0	\$0	\$0	\$0	\$5,795
\$1,120,166	-\$1,021,969	\$2,585	-\$8,617	-\$13,649	-\$10,041	\$830	-\$11,547	\$14,537	\$0	\$0	\$72,296
\$8,500,000	-\$1,458,627	\$14,225	\$3,359,088	\$4,386,948	-\$470,438	\$4,255,242	\$604,636	-\$1,995,022	\$711,216	-\$14,619,407	\$3,707,417
\$48,709,233	\$2,361,601	-\$15,764,858	\$3,612,126	\$4,750,720	-\$9,740,411	\$14,762,344	\$3,982,957	\$23,076,829	\$8,730,845	-\$62,440,488	\$83,234,495
\$48,709,233	\$2,361,601	-\$15,184,858	\$4,954,131	\$132,648	-\$10,605,342	\$14,762,344	\$3,982,957	\$26,128,643	\$8,909,326	-\$66,532,029	\$83,715,626



# **Reserve Funds - Balance by Year**

### **Summary** of Reserve fund balances by year

Reserve Fund / Reserve Type	2005	2007	2008	2009	2010	2011	2012	2013	2014
Unrestricted Surplus Fund									
General Emergent	\$0	\$1,685,967	\$1,965,893	\$1,513,589	\$1,277,752	\$3,258,345	\$3,023,345	\$2,843,345	\$4,903,377
Total - Unrestricted Surplus Fund	\$0	\$1,685,967	\$1,965,893	\$1,513,589	\$1,277,752	\$3,258,345	\$3,023,345	\$2,843,345	\$4,903,377
Restricted Surplus Fund									
Tax Rate Stabilization	\$8,991,210	\$8,379,193	\$7,845,608	\$7,083,059	\$7,330,033	\$7,342,858	\$7,342,858	\$5,696,112	\$5,696,112
Equipment Replacement: Technology	\$254,252	\$454,252	\$254,252	\$256,252	\$383,252	\$463,621	\$427,786	\$990,608	\$354,510
Equipment Replacement: Communication System	\$0	\$0	\$0	\$0	\$292,242	\$392,242	\$392,242	\$392,242	\$3,690,288
Equipment Replacement: Protective Services	\$1,635,880	\$1,689,988	\$827,489	\$832,444	\$845,864	\$735,900	\$785,918	\$980,368	\$1,167,376
Equipment Replacement: Common Vehicles and Equipment	\$0	\$318,751	\$483,276	\$569,830	\$970,723	\$894,120	\$925,444	\$790,815	\$697,903
Infrastructure: Roads and Bridges	\$3,978,107	\$14,801,583	\$21,251,548	\$17,653,898	\$25,422,268	\$22,190,332	\$20,379,556	\$23,747,556	\$20,776,303
Infrastructure: Landfills	\$154,798	\$200,150	\$210,150	\$220,150	\$770,150	\$870,150	\$1,168,748	\$1,102,924	\$1,262,924
Infrastructure: Hinton Landfill	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water	\$583,901	\$1,856,725	\$4,244,499	\$4,008,173	\$5,111,648	\$5,326,186	\$5,787,265	\$5,971,306	\$6,361,654
Sewer	\$271,596	\$2,380,429	\$4,736,847	\$2,862,767	\$2,541,837	\$3,047,337	\$3,112,485	\$3,417,285	\$7,879,032
Capital Replacement	\$0	\$149,000	\$880,874	\$13,414,794	\$15,342,318	\$13,860,818	\$13,799,353	\$17,633,375	\$9,160,173
Community Services: Evansburg	\$25,520	\$25,520	\$25,520	\$2,885	\$12,885	\$10,732	\$10,732	\$10,732	\$10,732
Community Services: Parks and	\$391,805	\$817,691	\$784,528	\$913,895	\$857,454	\$920,166	\$922,870	\$967,944	\$1,034,353
Land	\$462,281	\$420,471	\$1,484,572	\$2,184,221	\$2,125,421	\$2,232,041	\$2,062,921	\$1,876,906	\$2,142,839
Human Resources	\$0	\$29,000	\$448,700	\$447,700	\$571,700	\$570,960	\$569,960	\$569,460	\$539,840
DIP/School Requisition	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Seniors Housing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Facilities Replacement	\$0	\$327,964	\$175,952	\$175,952	\$194,445	\$452,191	\$419,556	\$419,556	\$419,556
Total - Unrestricted Surplus Fund	\$16,749,351	\$31,850,717	\$43,653,815	\$50,626,018	\$62,772,241	\$59,309,654	\$58,107,695	\$64,567,191	\$61,193,596
Balance	\$16,749,351	\$33,536,684	\$45,619,708	\$52,139,607	\$64,049,993	\$62,567,999	\$61,131,040	\$67,410,536	\$66,096,973

	Year											
2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025		
\$4,903,377	\$4,903,377	\$5,483,377	\$6,825,382	\$2,207,309	\$1,342,378	\$1,342,378	\$1,342,378	\$4,394,191	\$4,572,672	\$481,131		
\$4,903,377	\$4,903,377	\$5,483,377	\$6,825,382	\$2,207,309	\$1,342,378	\$1,342,378	\$1,342,378	\$4,394,191	\$4,572,672	\$481,131		
\$5,634,394	\$5,634,394	\$6,534,394	\$5,947,084	\$11,016,674	\$16,124,245	\$18,765,562	\$16,061,834	\$14,859,826	\$14,424,826	\$14,359,826		
\$301,060	\$181,269	\$255,648	\$201,491	\$170,138	\$157,620	\$157,620	\$85,944	\$125,944	\$585,944	\$585,944		
\$3,137,806	\$871,737	\$42,737	\$530,248	\$1,195,521	\$334,714	\$334,714	\$334,714	\$2,103,609	\$2,098,538	\$2,207,715		
\$1,193,897	\$1,127,871	\$581,008	\$1,050,690	\$520,178	\$1,134,389	\$1,619,687	\$2,269,437	\$2,204,539	\$2,775,920	\$880,431		
\$3,178,835	\$2,411,787	\$2,990,470	\$3,180,717	\$3,452,060	\$2,437,824	\$2,956,189	\$3,143,534	\$3,406,439	\$3,657,304	\$1,925,669		
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\$44,210,413	\$40,436,257	\$38,897,474	\$40,164,584	\$40,633,796	\$32,289,163	\$38,609,159	\$41,058,316	\$45,704,079	\$52,443,147	\$19,717,386		
\$1,294,424	\$1,325,924	\$1,357,424	\$1,295,401	\$1,396,974	\$1,428,474	\$1,459,974	\$1,487,994	\$1,500,285	\$1,532,825	\$1,566,341		
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,059,867	\$7,190,599	\$6,197,493	\$6,412,800		
\$6,852,889	\$11,046,747	\$10,453,629	\$10,766,888	\$10,735,996	\$8,986,158	\$11,154,162	\$13,319,167	\$15,484,172	\$17,649,177	\$19,654,181		
\$11,921,702	\$11,924,309	\$11,775,143	\$10,955,626	\$11,319,275	\$9,718,275	\$9,534,975	\$9,112,431	\$13,025,511	\$13,025,511	\$6,995,296		
\$18,444,209	\$26,146,550	\$12,050,361	\$11,088,836	\$5,070,872	\$3,449,857	\$2,573,661	\$2,565,239	\$5,336,008	\$4,813,330	\$2,092,649		
\$10,732	\$10,732	\$10,732	\$10,732	\$10,732	\$10,732	\$10,732	\$10,732	\$10,732	\$10,732	\$10,732		
\$1,000,759	\$885,845	\$896,412	\$691,289	\$732,076	\$952,409	\$479,508	\$284,262	\$257,275	\$245,899	\$160,899		
\$2,165,052	\$2,159,280	\$2,270,602	\$2,280,602	\$2,280,602	\$2,280,602	\$2,393,602	\$2,677,442	\$7,376,744	\$7,145,744	\$2,241,439		
\$516,935	\$542,602	\$807,602	\$1,021,102	\$1,020,102	\$992,436	\$753,712	\$722,212	\$664,678	\$663,678	\$637,678		
\$0	\$0	\$0	\$0	\$7,716	\$5,882	\$5,795	\$5,795	\$5,795	\$5,795	\$5,795		
\$1,120,166	\$98,197	\$100,782	\$92,166	\$78,516	\$68,476	\$69,306	\$57,759	\$72,296	\$72,296	\$72,296		
\$8,919,556	\$7,460,929	\$7,475,154	\$10,834,242	\$15,221,190	\$14,750,751	\$19,005,993	\$19,610,630	\$17,615,608	\$18,326,824	\$3,707,417		
\$109,902,829	\$112,264,430	\$96,499,572	\$100,111,698	\$104,862,418	\$95,122,007	\$109,884,351	\$113,867,308	\$136,944,138	\$145,674,982	\$83,234,495		
\$114,806,205	\$117,167,807	\$101,982,948	\$106,937,079	\$107,069,727	\$96,464,385	\$111,226,729	\$115,209,686	\$141,338,329	\$150,247,655	\$83,715,626		

